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ERERAL

Equities Russia in demand; backs shortdated **MPLA** gilts rise republic • EQUITIES were in demand

n Angola's first day of Short-dated GILTS rose up to idependence, two rival Govern- 1 on continued hopes of a reducwere competing for plomatic recognition. uanda, MPLA President gostinho Neto said that the ew "people's republic" would ave relations with all countries the world. At Ambriz, Sen. olden Roberto, whose FNLA co-operating with the smaller NITA, proclaimed a "popular id democratic republic of

The Soviet Union quickly cognised the MPLA Government and broke off diplomatic lations with Uganda following dispute with President Amin, nairman of the Organisation of Irican Unity. The MPLA is so backed by all the other ormer Portuguese colonies. rmer Portuguese colonies. But the MPLA republic is Mediums and longs were mainly threatened by FNLA unchanged. NITA forces led by mercenaries hich crossed into Southern STERLING lost 20 points to ngola from Namibia. MPLA 32,0640; its weighted depreciaregrouping its forces around tion was unchanged at 29.3 per ova Redondo on the coast South cent. The dollar figure was not Luanda. Page 8 available because of a public

lister death oll hits 1,000

orthern Ireland's troubles aimed their 1,000th civilian ctim last night when a 25-year-ld Catholic was shot in his cleast home. He was the third clfast home. He was the third an to die in a day of bloody uding between the Provisional jobs are to disappear in Mayor Abraham Beame's plan 10 regain credibility. Page 5 ending between the Provisional Abraham Scall State of Compali Casey, 19.

Abraham Scall Sc in top salaries are emerged to be part of an aisterne bo-gramme in Portugal. Page 6.

leath sues ewspaper

r. Edward Heath is suing mes Newspapers, Sunday mes editor Mr. Harold Evans id reporter Mr. Charles Raw or an article entitled "What ater Walker did with Heath's

nnocenti irector shot

g. Valerio di Marco, personnel rector of Leyland Innocenti, caped serious injury when two inmen shot him at point blank - nge as he was leaving for work Leyland's Milan assembly ant. Page 6

Milliow to peace'

ne 46th bulletin on General ranco's health said the \$2-yeard Spanish leader was made to up for an hour following motoms of pneumonia.

cost of a hole

onservative MP Mr. Nicholas irbairn offered to stick a flagone in Parliament Square for netenth the cost reported to m by the Environment Departent—£85 for putting it in and for pulling it out.

EUMPANICS

MINSTER ASSETS half year profits rose to £2.53m. (£2.06m.) and a maximum permitted dividend is forecast for the page 33 and Lex

riefly . . .

S. (reighter Edmund Fitz ing a £5m. 10-year loan to Brix-erald, 13,632 tons, is feared to ton Estate in another example ave sunk in Lake Superior with of City confidence in industrial 1 29 hands aboard. Page 10

ancashire's education committee and Lex as told it could save £100,000 • FIVE MORE Haw Par Brothers year by substituting vegetable International directors have re-rotein for meat in school signed. Back Page

ritish drug conviction two years September 30. No indication of profits was given. Page 35

'HIEF PRICE CHANGES YESTERDAY

t. Bank Aust.

nime consum aimiliana	
indicated)	Reardon Smith 'A' 120 + 11 Rungiman (Walter) . 108 + 6 Stothert & Pitt 103 + 8
RISES	TCK 105 + /
ansport 4% 72-77£91! + ! gio-Amer. Asphalt 145 + 10	Tate and Lyle 259 ÷ 5 Tunnel Hidgs. 'R' 183 + 10
of Nw 5th. Wates 650 + 25	Wanner (I) bZ T 4
tratt Dev	Woodside Rusmah 98 + 10
oth Intl	Displace . B/U T **
oken Hill Prop 725 + 60 mmon Bros 76 + 12	BH South
	Dauassinontal 1.74 T 174
ll Eng	Peko-Wallsend 463 + 25 Sabina 100 + 4
kson & Welch 282 ÷ 7	Western Mining 155 + 16
310 + 5 nd Lease 265 + 9	FALLS
as Inds 162 + 7	Cuthbert (R. & G.) 22 - 51 Reed Intl 242 - 6
ons (J.) "A" 156 + 8 Corquodale 238 + 8	Online degree (T) 193 (T 1)
ss Eng	Sparrow (G. W.) 135 - 13 Middle Wit 380 - 10
, paris Must div T ir	MINGRAP THE THE PARTY OF THE PA

after a cautious start. The FT

F.T. INDUSTRIAL ORDINARY

Jun Jul Aug Sep Oct Nov tion in Minimum Lending Rate.

available because of a public

● WALL STREET closed 3.07

cut by \$200m. and another 8,000

U.K. industrial

output falls

to 1960s level

tallen to the level of the late

• ROYAL INSURANCE is grant

• GOLD fell \$1 to \$1441.

BUSINESS

Protests as Governor-General sacks Whitlam

Australia heads for bitter poll campaign Press Bill

BY KENNETH RANDALL, CANBERRA, Nov. 11

share index rose 2.8 to 370.2. -even at the gates of Yarra-lumla, the official residence of Sir John Kerr, the Governor-General, on the outskirts of

> The first action of the new caretaker Prime Minister, Mr. Malcolm Fraser, the Liberal Party leader, was to advise Sir John Kerr to dissolve both Houses of Parliament and call elections. Sir John's official secretary was drowned out by chanting pro-Labor crowds as he read the dissolution proclamation this evening.

Sensiors to allow the budget Bills to pass and the proposal was endorsed unanimously by the Labor MPs and Senators.

Mr. Whitlam informed the governor-general by telephone and made an appointment to call on him officially at 1 p.m. But the formal, written advice of a half-senate election for December 13 was never considered. When Mr. Whitlam arrived at Government House be was immediately handed the notification that his commission as Prime Minister was with-drawn and in effect, his Government had been sacked.

Within an hour, Sir John Kerr immediately. But it was nearly two hours

He said it would be inappropriate in transact to the house to transact to the said in enesday.

Ministers believe that the Conservative Leader, Lord Carrington, and the New Year. How would not press his own amendately early in the New Year. How would not press his own amendation further and that Lord Carrington and the Lord Carrington and the Lord Carrington would not press his own amendately in the New Year. How would not press his own amendation further and that the Conservative and the New Year. How would not press his own amendately in the New Year. How would not press his own amendation further and that the Conservative and the legislation further and that the Conservative and the New Year. How would not press his own amendation that the Conservative and the legislation further and that the Conservative and the New Year. How would not press his own amendation further and that the Conservative and the New Year. How would not press his own amendation further and that the Conservative and the legislation further and that the Conservative and the New Year. How would not press his own amendation further and that the Conservative and the legislation further and that the Conservative and the New Year. How would not press his own amendation that the Conservative are the New Year. How would not press his own amendation further and that the Conservative are formed the said the adjournment profess his own amendation that the Conservative ar Senators to allow the budget Bills to pass and the proposal

He said it would be inappro- nesday.

VICTORY FOR GOODMAN

Challenge by Lords over

BY JOHN BOURNE, LOBBY EDITOR

BY KENNETH RANDALL, CANBERRA, Nov. 11

THE AUSTRALIAN GovernorGeneral's dismissal to-day of the
Labor Party Government led
by Mr. Gough Whitiam has unconstitutional, to pass the budget in the Senate.

The Mustralia into the bitterest election campaign in the shitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specific Act of Parliament. The bitterest election campaign in the specifi

mation this evening.

The proclamation ended:

"God Save The Queen," Mr. Whitiam began an address to the crowd by saying "Well may we say offeneral could such action."

God Save The Queen because nothing will save the Governor-General could the weithing will save the Governor-General could the mothing will save the Governor-General could the mothing will save the Governor-General could the weithing will save the Governor-General could the weithing will save the Governor-General could the meeting for the weithing will save the Governor-General could the weithing of the weithing will save the Governor-General could the weithing will save the Governor-General could the weithing will save the Governor-General could take the weithing the

Goodman's second offer. amendment, retained by 168 to

The end of the begin-ning in the North

ensured by a last-minute agree-

Parliament Page 13

FT SURVEY

Canada's anti-inflation programme West Mayo by-election

Japanese International Companies

notebook

EEC farm agreement paves way for selective reform

BY DAYID CURRY

• U.K. INDUSTRIAL output has take place.

AGRICULTURAL MINSTERS of holdings, additional measures in EEC's policies and it is the only methods." The Germans have appeliations appeliation of the EEC to day reached agree the following areas could be comment on the framework within sidered: policy on stocks, conwhich selective reform of the sumer policy, export policy, food Government to the Community. The document may go direct take place.

After two days of tortuous drafting they agreed a document of the community in the document may go direct to the Rome summit or via a commany Mews.

Appointments Advi.

Appointments Advi.

The document may go direct to the Rome summit or via a commany Mews.

The document may go direct to the Rome summit or via a commany Mews.

Company Mews

After two days of tortuous cerning production potential.

After two days of tortuous cerning production potential.

After two days of tortuous cerning production potential.

Direct aid is described as "a tural sector.

The Maierlais have a secting of Heads of Government in Rome setting out major problem areas and options for the last month were again at near record levels. If the trend continuous, there is some chance of a cut in interest rates early next.

After two days of tortuous cerning production potential.

Direct aid is described as "a tural sector.

The Maierlais.

Oudgetary control in the agriculation foreign ministers in a fortnight. Its eventual implementation once it has got political blessing in Rome will be through the difficulties have arisen for the difficulties have arisen for the stances where price policy alone in Rome will be through the foreign ministers in a fortnight.

CAP as a result of Community objectives. It could also on a foreign policy decisions and particularly obligations to purchase tremporary basis be used to rectify certain situations."

While the document inevitably reflects the different viewpoints reflects the different viewpoints of the countries in a fortnight.

The Maierlais control in the agriculation specific in specific in specific in section.

The Maierlais control in the agriculation stored as "a difficulties have arisen for the difficulties have ari

while the document inversions for the means of a cut in interest rates early next year. Back Page

Interest rates early next year. Back Page

PETROLEUM and Submarine pipelines Bill receives the Royal nited Nations resolutions. Assent to-day. Ray Dafter distinct endorsement.

Pipelines Bill receives the Royal Assent to-day. Ray Dafter distinct endorsement.

The Ministers accepted the need to prevent cyclical distinct endorsement.

The Ministers accepted the need to prevent cyclical addistinct endorsement.

The Ministers accepted the need to prevent cyclical addistinct endorsement.

The Ministers accepted the need to implement in tervalous of member of basic areas of potential disparities.

There is also specific reference the problems of the CAP. However, it also refers to the need to implement in the visiting formed it is dismissed as a permanent feature of support on grounds of cost and as a source of potential disparities.

There is also specific reference the problems of the CAP. However, it also refers to the need to prevent cyclical addistinct endorsement.

The Ministers accepted the need to prevent cyclical addistinct endorsement.

The Ministers accepted the need to budget any costs and total resource criteria. The document also specifically mentions as one of the beginns of the problems of the common Market to remain adjustments in the support of the need to nearly any costs and total resource criteria. The document also specificated here, while on cereals the document refers to the need to prevent cyclical and shortages of beef for the Common Market to remain adjustments in the support of the need to ne

to align prices on the modern topped the 1m. mark by the end of October, 4.7 per cent. below the ten-month figure last year. Importers took 36.9 per cent. of the month's \$3,572 registrations. Page 10

BANKRUPTCIES in Britain are the highest for 60 years, and are still rising. Page 31

to align prices on the modern farm are as which give rise to difficulties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the differences of approach between various products."

States—some Ministers felt that A very captious reference to these were even exaggerated. Monetary Compensation Amounts document points out that the iron out the effects on prices of CAP is bound to appear expensive the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the need to ensure "the ties and as a whole the document lines the

BRUSSELS, Nov. 11.

Australia: build-up to a Mixed emotions behind Indonesia's welcome to outside expertise ON OTHER PAGES

Racing

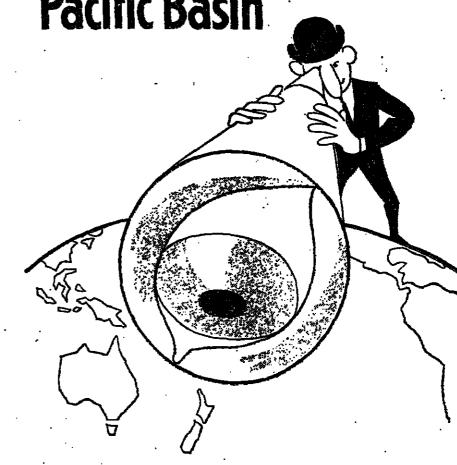
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BSC plans fund-raising scheme with City institutions

BY ADRIAN HEMILTON

ormer Beatle Paul McCartney largest private sector employer, against a corporation commitdemand.

The proposes to maintain its 16 per ment to buy them back in two
or a concert tour because of a cent dividend for the year ended to four years' time.

The proposes to maintain its 16 per ment to buy them back in two
or a concert tour because of a cent dividend for the year ended to four years' time.

institutious with such a scheme, finance. one of whose unusual features

repurchased by the Corporation sustain inflationary trends. during the years 1977, 1978 and Shotton move

bancing its current high stocks announced that it will make a Shotton were closed down, and it a period of depression decision by the end of this year's the works there took hot rolled The Corporation, which is on the delicate question of coil from Port Talbot for finish-losing at a rate of more than British Steel's plans to phase out ing.

15m., a week, has consistently steel production at Shotton, Dee-

property development, Page 10

THE BRITISH STEEL Corpora argued in favour of counterside, in favour of a substantial tion is expected to announce a cyclical stocking which would expansion of capacity at Port inique fund-raising scheme next enable production to be maintained at relatively higher levels week under which City institutions are asked to "purchase" in a depression and could be has faced conflicting pressures are asked to "purchase" in a depression and could be has faced conflicting pressures are applicated by the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to the production of capacity at Port rained at relatively higher levels to production of capacity at Port rained at relatively higher levels to production to be maintained at relatively higher levels to product the production of capacity at Port rained at relatively higher levels to product the production of capacity at Port rained at relatively higher levels to product the production of capacity at Port rained at relatively higher levels to product the product of th

to four years' time.

BSC itself has so far refused where pension funds appear mixed making capacity would be restorered details of its discussions with life insurance and pension funds.

But according to City sources, it has already approached interested in such short-term impact of the loss of 6,500 jobs has already approached interested in such short-term impact of the loss of 6,500 jobs

Previous attempts by comappears to be an agreement by the corporation to pay an annual interest on the funds raised by GKN last year, have met considerable opposition from the linked to the Retail Price Index.

The stocks, amounting to perhaps im. tons, would then be ried that such schemes might making capacity at Shotton would making capacity at Shott

ment to buy them back in two The reaction from the City that it is now leaning towards

on Deeside. There also also seems a feeling appears to be an agreement by panies to raise funds indexed among Ministers that BSC's hope the corporation to pay an annual against inflation, most notably

undoubtedly be treated as a blov to BSC's hopes for a radica adjusted upwards if the price of In this case, however, the rationalisation of its Welsh steel rose more rapidly than short-term nature of the funds capacity over the next ten years.

general inflation, some sources and their special relevance to in. In urging a £500m, expansion at suggest.

One of the main objects of a most faithful arouse Port Tailot, it had made it clear One of the main objects of a more favourable response, that this could be made fully the scheme for BSC would be The Government has economic only if steel-making a that this could be made fully

The great arms spending spree

BY C. GORDON TETHER

world on the wisdom of continu- It is, of course, usual in these

part of the world has played a couraged as private arms promajor part in reducing the ducers did in earlier times.

spectacular payments deficits Certainly, their politicians Roman Warrior, too, has had

losing its potency. Hardly a week Suez."
passes without an announcement passes without an announcement that talks between a Middle Eastern country and one of its industrialised trading partners have produced an agreement to strengthen economic ties between them with particular regard to the signing of weighty arms contracts.

Suez.

And when questions relating to Britain's extensive involvement in this traffic were put to Mr. Callaghan, the Foreign Secretary, in the House of Commons a short time back, he replied that "an effective agreement on some measure of arms."

It is significant that in both of a general settlement. Germany and Japan there has

Since such deals are almost invariably presented to the into a welter of armed camps in helping the affinent world to as being destined to be of great as being unitary as and a private buyer gave to catch your attention.

The best price destined to be of as sual Klemens and Walter filed by Madame Tussaud's in the follow on this year.

In spring the affinent world to catch your attention.

In spring the affinent world to catch your attention.

In spring the affinent world to catch your attention.

In spring the affinent world to catch your attention.

In spring the affinent world to catch your attention.

In spring the affinent world to catch your attention.

In spring th

world on the wisdom of continuing to assist and encourage the Middle East oil-producers to all international arms trading is utilise a substantial proportion subject to official licensing. Yet of the proceeds of the fuel prices the fact has to be faced that explosion for engaging in a vast the Governments of the arms spending spree?

There can be no doubt that the flow of arms orders from this seeing that the traffic is not dispart of the world has played a couraged as private arms pro-

which all the major industrialised always appear to have equipped a busy time, but he is an enorcountries developed in the wake themselves with what they mous horse with a robust consti-of the quadrupling of oil prices evidently believe to be adequate tution; and unles Lianga is in of the quadrupling of oil prices evidently believe to be adequate twilon; and, unles Lianga is in the very age ago. And there can justification for continuing to be no doubt, either, that the carry on as they are doing. Though I fear he will not prove too strong for her. Street Light will go well; and employment in their armamention and about the tremendous producing industries has been flow of American arms into general was slowing down at a was needed by the Gulf States of all sconcertingly fast pace.

And there seems to be no maintaining security in the area of lowing the military within international economic affairs of the military within international economic affairs of the military within international economic affairs of the military within two years of this new factor of this new factor of this new factor of the military within international economic affairs of the military within two years of the military within international economic affairs of the military within the area of losing its potency. Hardly a week in the first tange is in the second to strong for her.

Street Light will go well; and constrained it their ground, of which, by my the prove too strong for her.

Street Light will go well; and constrained it well and their ground, of which, by my the prove too strong for her.

Street Light will go well; and constrained it well and their ground, of which, by my the provention of which, by my (2.0), though I fear he will not reckning, at least eight have a betting proposition.

Street Light will go well; and chance.

However, for better or worse, flower the military and their ground, of which, by my (2.0), though I fear he will not reckoning, at least eight have a betting proposition of Ghost Writer in the Flyover doubtless been encouraged by Bay, who is 6 Bb, better off with Foir in the Wimbledon Hardle East during the past doubtless been encouraged by Bay, who is 6 Bb, better off with Foir in the Wimbledon Hardle East during the past doubtless been encouraged by Bay, who is 6 Bb, better off wi

ment on some measure of arms limitation in the Middle East Share for them was likely to be parties with the support of the parties to the dispute and in the context

Germany and Japan there has of a general settlement.

One of the great potential been considerable talk of late about the need to do away with the limitations on arms production introduced after World War li—this so that their engineering and aircraft industries can participate in the world armaments bonanza to the full.

Since such deals are almost fund to turning the Middle East into a weltar of armed camps is into a weltar of armed camps is into a weltar of armed camps is the co-author of Superstar, paid was £1,575 at Christie's in Not to be out-done Tim Rice, Company. The previous best the co-author of Superstar, paid was £1,575 at Christie's in Sotheby's Belgravia which sold £3,000, also at the top of the London in 1969.

This is a market which reached a peak two years ago and then turned sticky. Yesterday's prices by John Byam Liston Shaw. Into a weltar of armed camps is into a weltar of armed camps in the fact that it instantly created a vast the co-author of Superstar, paid was £1,575 at Christie's in the co-author of Superstar, paid was £1,575 at Christie's in the co-author of Superstar, paid was £1,575 at Christie's in the co-author of Superstar, paid was £1,575 at Christie's in the co-author of Superstar, paid was £1,575 at Christie's in the co-author of Superstar, paid was £1,575 at Christie's in the co-author of Superstar, paid was £1,575 at Christie's in the co-author o

they are more or less automatics of the Third sale Tussaud's is steadily saying up pictures for this sale but has not the moment arrived World.

But has not the moment arrived World.

When we should ask ourselves the is said altogether a why the industrialised counteries doer was the Notitugham cartive to onght to be asking themselves adopt?

It was recently revealed in thing by humanity in working so Mashington that almost half of hard to support a new arms was made to fall for it. Pensoroso by John to the Market to the profit of the first to train the profit of the figure to make the market to the figure to make the market to make the market to make the market to make the market to the figure to make the market the market to make the market the market to make the market the market the market the market to make the market the

THE DECISION to send Lianga the day, but they have also both of them. However, Royal from France to contest the donated £2,500 towards the prize Match has since run badly at Vernon's Sprint Cup at Haydock for the Vernon's Organisation Doncaster and, as may be the (2.15) lends spice to the final Stakes (1.45), a handicap run case with Lianga, it is possible day of the Flat racing season.

M. Daniel Wildenstein, owner 131 yards.

A highly accounting a first it There is little between Lord.

Roman Warrior to the fore

WOULD IT not be a very good that is now taking place in this dear to launch a major public highly sensitive corner of the debate in the industrialised globe.

Season.

A highly competitive affair it Elect and Shelahnu in the Fleet-determined she should retire to determined she should retire to the determined she she should retire to the determined she 1.15—Gershwin 1.45—Baffin Bay*** 2.15—Roman Warrior* stud as recognised champion

RACING

SALEROOM

2.45-Marching Orders 3.15—Lord Elect 3.45—Dominant** KEMPTON

2.00-Hodge Hill 2.30-Ghost Writer 3.00-Winter Fair 3.30—Sarpedon **KELSO**

1.15—Sovereign Gold 2.45—Dancing Ned 3.45—Regal Tack

promises to be, with 13 standing their ground, of which, by my

colt were to run into a place, is a bonus in exchange for the ought to win.

But Roman Warrior is the select neck that separated them over At Kelso, Regel Tack, assumtion.

Not only have Messrs. Vernon October 9).

In the last taken kindly to jumping, is unlikely to be beaten in the following the last taken kindly to jumping.

BY DARE WIGAN

6.09-6.45 Wales To-day. 6.45-7.10 Court. 2.00 Good Afternoon. 2.30

6.00 To-day. 6.35 Crossroads.

8.00 Cooper. 8.30 Rule Britannia!

7.00 This Is Your Life

7.30 Coronation Street.

9.00 Police Story.
10.00 Party Political Broadcast
on behalf of the Conserva-

tive Party. 10.10 News. 10.40 The Wednesday Special:

All ITV Regions as London

except at the following times:-

ANGLIA

Evening News British Film

advantage, on paper at any rate, Neither the beetle, nor even the England under a sunny sky, phylia Superba as a shrub lies with Lord Elect.

[female beetle, causes Dutch elm Intermediate orange, copper and front of them.]

At Kempton, I see no reason why Hodge Hill should not consist the immocent carrier which we flowers of my inevitable shrub conveniently single out for our the November Handicap Hurdle insults.

Identification

| The beetle, then like to combine the clear shrub should be after flowering. It is not spectacular, but it one of the most rewarding a tip to the reabouts. One seldom sees it, but the admirably easy in the convenient proposition—an like to combine the clear shrub shrubs after flowering.

It is not spectacular, but it one of the most rewarding a tip took gloomy and twiggy for the combine the clear shrubs after flowering.

It is not spectacular, but it one of the most rewarding a tip took gloomy and twiggy for the combine the clear shrubs after flowering.

It is not spectacular, but it one of the most rewarding a tip took gloomy and twiggy for the combine the clear shrubs after flowering.

It is not spectacular, but it one of the most rewarding a tip took gloomy and twings and twings after flowering.

It is not spectacular, but it one of the most rewarding a tip took gloomy and twings and twings and twings after flowering.

It is not spectacular, but it tooks gloomy and twings are the clear shrubs after flowering.

It is not spectacular, but it tooks gloomy and twings are the clear shrubs after flowering.

It is not spectacular, but it tooks gloomy and twings are the clear shrubs.

Not only have Messrs. Vernon October 9).

Not only have Messrs. Vernon October 9).

of fnotball pools fame provided Admittedly, if one takes that in the Ednam Novices' Hurdle \$10,000 of the added money of race as a criterion, it is arguable (3.45), for he is a useful per-\$14,000 for the principal race of that Royal Match ought to beat former on the flat.

BY ANTONY THORNCROFT

Robin Hood earns £6,500

GARDENS TO-DAY

BY ROBIN LANE FOX

streaks along the line of the exposed pith. A small part of a haps with some of the autumn tree is infected first, so be sure to test twigs from different branches. Otherwise, watch during June and July to see if the Crocus can emerge in the leaves turn yellow premautum. The Geranium, like so treatly a sign of the fungus.

On a brighter theme, I hope you will take more interest in the possibilities of associating plants for the best combined tesults, the one aspect of gardening which will never be exhausted, not even if Percy Thrower's men live to broadcast until they are 95.

On a brighter theme, I hope you will take more interest in the possibilities of associating which will never be exhausted, not even if Percy Agapanthus with its rounded the sumbels of flower in August on tall stems and an edging of the around of a rose bed. The content of the autumn like so or rose-lilac shrub roses, I was lilicate flowers and white, yel or rose-lilac shrub roses, I was lilicate flowers and white, yel lilicate flowers and white, yel lilicate flowers and white sor rose-lilac shrub roses, I was lilicate flowers and white, yel cross sor conspicuous of Sissinghurs and other consideration of Sissinghurs and other decisions, underplanting of roses with anyther from Bress pleased. Allium A pillower in you keep your distance. Its beads of flower are the flowers like a star. Their start and the flowers like a star. Their start and ther decisions, or special cannot be flowers like a star. Their start and the flowers like a start and the flowers like a start and there and the flowers like a start and the flowers like a start and

until they are 95.

usually belong to their author's match the blue most effectively private universe: they make me and remain my happiest new venture in my plants I still have the two unknown plants is unlikely two years. do not know. Advice to associate ture in interest two unknown plants is unlikely

BEFORE I return to last week's Borders of blue flowers and especially shrub roses. There is little between Lord theme of plant associations, I sliver leaves do not seem to me share my liking for the time would like to do justice to the to be very exciting: reds and sincle flowered shrub roses in judged on their running at Doncaster on October 24, but the suspect, may have been miss fancy very often, probably you would do well to consider advantage on paper at any rate. Neither the beetle work regions under a sunny sky. Phylia Superba as a short

Some colour combinations

it, but the admirably easy ignored small shrubs, although there is any reader who does not know how to identify Dutch Elm disease, I had better add that its traces can be detected by stripping the outer bark off twigs or branches and looking for brownish horizontal streaks along the line of the exposed pith. A small part of a tree is infected first, so be sure

ing which will never be exhausted, not even if Percy Agapanthus with its rounded the fitted until they are 95.

I can seldom read about plant associations without losing the associations without losing the large flowered yellow Evening son, as befits the roses is associations without losing the Primroses (Oenothera) whose thread of suggestions which clear colour and papers petals

Marching Orders, with the powerful assistance of J. Mercer, looks best in the Salford Maiden Stakes (2.45).

Dominant, who also requires strong heading, and who will get if from E. Hide, is a reasonably confident selection for the Conclusion Handicap (3.45).

At Kempton, I see no reason why Hodge Hill should not continue on this winning war in the settle likes to be claim of the powerful assistance of J. Mercer, looks best in the Salford Maiden Ceratocystis Ulmi, which is think that gardens whose flowers that gardens whose flowers of the likes to bore into the gallowers of the gallowers of a weak elm in order to clouwed are usually very attractive unless they are in a small, or for plantings of roses which the second complete the colour-combinations as a starting-point, I would like to combine the clear yellow sidering as an unusual in the disease.

Its small litac-pink flower together. Personally, I do not appear in bunches in May and colour dark in the salford may an intermediate orange, copper and flame can bring them pleasingly in the p

son, as belits the roses, is

I still have the seed-head (wo years.

one such Allium this year
In spring, bulbs of the blue my desk, for its interest

V Radio

† Indicates programme in

10.45 You and Me Schools, Colleges. 12.30 p.m. Day and Night. 12.55 News. 1.00 Pebble Mill. 1.45 In the Town. 2.61 For Schools, Colleges. 3.58

tive Party.

9.10 News 9.35 Till Death Us Do Part. 10.05 Sportsnight.

Tindicates programme in black and white.

BBC 1

Softly, Softly: Task Force.

9.15 a.m. For Schools. Colleges.

9.15 a.m. For Schools. Colleges.

9.16 a.m. For Schools. Colleges.

9.17 a.m. For Schools. Colleges.

9.18 a.m. For Schools. Colleges.

9.19 a.m. For Schools. Colleges.

9.10 p.m. For Schools on behalf of the Conserva-Scotland. 6.00-6.45 Reporting Scotland. 6.00-6.45 Reporting Scotla land. Between 10.05-11.00 Sport-scene. 11.50 Scottish News Summary. Northern Ireland — 10.23-10.43

Wales-5.15-5.40 p.m. Bam-Bw !

Regional News (except London).

4.00 Play School. 4.25 Huckleberry Hound. 4.20 Jackanory.

11.35 The Sky at Night.

11.35 The Sky at Night.

11.36 These Are the Days. 5.05

All Regions as BBC 1 except at Around Six. 11.00-11.30 Spotlight

Lohn Craven's Newsround.

5.15 the following times:—

on what matters to people in

F.T. CROSSWORD PUZZLE No. 2,929

on what matters to people in Northern Ireland. 11.30 Northern

Ireland News Headlines.
England—6.00-6.45 p.m. Look
North (from Leeds, Manchester.
Newcastle); Midlands To-day
(from Birmingham); Look East (from Norwich); Points West 11.40 Help!
(from Bristol); South To-day
(from Southampton): Specific Earth." (from Southampton); Spotlight South-West (from Plymouth).

BBC 2 10.35 a.m. Nai · Zindagi Naya Jeevan.
11.00 Play School.
1.00 p.m. Racing from Haydock
Park.
7.05 Trade Union Studies.
7.29 Weather.
7.30 Newsday

Hampton 11.15 Newsnight.
11.20 Closedown: Martin Jarvis reads "Merlin Enthralled" by Richard Wilbur.

9.30 a.m. Schools Programmes. 10.30 Table Tennis. 11.00 Schools

LONDON Programmes. 12.00 Here Comes
Mumfie. 12.10 p.m. Hickory House.

12.30 Mr. and Mrs. 1.00 First
4.00 Grampian News Readines.

12.30 Mrs. and Mrs. 1.00 First
4.00 Grampian Today. 9.00 Streets of News. 12.20 Calendar.

12.30 Keport: News. FT index. 1.20 San Francisco. 11.5 Police Newsroom. 9.00 Police Wenan. 11.40 Ski-ing With Lunch-time To-day. 1.30 Crown

1.20 p.m. Channel Lunchtime News and What's On Where. 5.20 The Partridge Family. 6.00 Channel News. 6.30 Link12.25 p.m. Gus Honeybuns Birthdays. Family. 6.00 Cheen 6.30 Link12.30 p.m. Gus Honeybuns Birthdays. 5.20 The Up. 10.50 Life in Prance. 10.40 Election Partridge Family. 6.00 Westward Diary. 175 Results—The Senators. 11.25 Epilogue 11.37 Westward Late News. 11.40 Faith followed by News and Weather in French. For Life.

CHANNEL

ACROSS

1 Have career in mind with intended order (4, 2, 2)

5 A couple of dogs in the arean of (5)

5 Earl Hunt (1 turns out to be a greative (6)

9 Earl Hunt (1 turns out to be a 1 the man mischief in Hamlet (2, 4)

10 A fabric—when one chooses (2, 4)

10 A fabric—when one chooses (2, 4)

10 Perception makes a legendary town (5)

11 Perception makes a legendary town (5)

12 Andered boat made by, we hear an engineer (6)

13 Long hidden as an old safer (6, 4)

14 A man and feel go to the races (6, 4)

15 Despatch of the mough thou have hear an engineer (6)

16 A fabric—when one chooses (4, 4)

17 Perception makes a legendary town (8)

18 A man and feel go to the races (6, 4)

19 Connect (6)

19 Despatch of the mough thou have hear an engineer (6)

19 Despatch of the races (6, 4)

19 Unusual gain is in badges of office (6)

21 The worker gets on edge in 1 related (6)

22 Unusual gain is in badges of office (6)

23 Unusual gain is in badges of office (6)

24 The good one in the cathedral to see the cathe

GRANADA

1.28 p.m. Report West Headlines. 1.25 Report Wales Headlines. 2.03 Houseparty 5.20 Orbit 5. 5.25 Crossroads. 6.02 Report West. 6.15 Report Wales. 6.36 Three Little Words. 9.00 Police Woman 11.65 The Protectors. MTV Cymru/Wales—As HTV General Service except: 1.20-1.25 p.m. Penawdan Newyddion y Dydd. 4.25-4.50 Rhifeddodan 6.01-6.15 Y Dydd.

HTV West—As HTV General Service except: 123-130 p.m. Report West Head lines. 5.15-5.39 Report West. **SCOTTISH**

1.28 p.m. Road and Weather Report 2.09 Housecall. 5.29 Eabar, 5.25 Cross-roads. 6.00 Scotland Today. 6.30 University Challenge. 9.00 Police Woman. 11.40 Late Call. 11.48 Football. SOUTHERN

1.20 p.m. Southern News. 2.00 House-party. 5.29 Betty Boop. 5.25 Crossroids. 6.00 Day by Day. 9.00 Police Woman. 11.60 Southern News Extra. 11.59 Short 1.25 p.m. Anglia News. 2.00 Houseparty. 11.40 5.20 Arthur, 6.00 About Anglia, 8.00 Rule Story. Britannia. 8.30 Cooper. 11.48 The Big

7.30 Newsday.
7.50 The Vera Lynn Show.
8.35 Arena: Theatre.
9.00 Party Political Broadcast on behalf of the Conservative Party.
9.10 Face the Music.
9.40 "Savages" by Challen Show Challen Savages "by Challen Savages" by Challen Savages "by Challe BORDER
1.29 p.m. Border News 1.25 Stirley's followed by Lunchtime. 4.25 Ulster News World. 6.09 Border News and Lookaround. 8.00 Police Woman. 11.66 Protectors. 4.20 Rule Britannia. 8.30 Rule Rule Britannia. 8.30 Rule B

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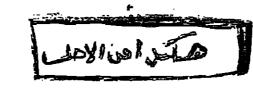
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Cops, robbers and operas

by CHRIS DUNKLEY

out to be the result of social circumstances.

It is unlikely that such a major step in this particular area can ever be taken againthere was only the one, and Z Cars took it. Nevertheless, there were other steps, albeit smaller ones, which could, logically, be taken and the interesting thing is that they have been taken now by Thames with The Sweeney and not by the BBC with Softly Softly (the most direct descendant of the original Z Cars). Nowadays the characters in Softly Softly are more and more prone to look like an impression of themselves given by Mike Yarwood. Last week's episode starring Thora Hird as Mary theegan, the post-menonausal the post-menopausal shop lifter, stealing birthday presents for the children which she and her husband never had, was an honest enough little story (three years reporting magis-trates courts suggested to me that there are more Mary Meegans in Britain than any other type of offender). But it had none of the knock-down drag-out drama of Z Cora in its

Softly Softly is in danger of following in the footsteps of much of the West End theatre and many of the single plays on television and becoming sophisticated and effete. Not so The Sweency (short for Sweency Todd, rhymig slang for Flying Squad, for anyone still in the dark). Det Insp. Regan (John (Dennis Waterman) start from somewhere near the point where

Barlow used to finish. They are French theatre hardly like Barlow at all-more like some of the crooks be chased, actually. But then anyone who has worked even briefly in fairly close association with the police

knows that there is often an uncanny affinity between cops and robbers. A successful villain and a successful poutcomen or detective of cone have remarked. Those of us whose visits to Claudel, Genet, Adamov, the pletbors of plotsummaries in break the rules to achieve Paris are less frequent than we bors of the old brigade, but as fmany of these playwrights do their remarks of the rules to achieve part of a continuing stream of not go in for plot much; has been as an important would wish, and who are there part of a continuing stream of not go in for plot much; has been used in the remarks of the remark and a successful policeman or detective often have remarkably



Playwrights of Paris

by ANTHONY CURTIS

Geffrye Museum/Studio 4

Mary Beale and Anne Norwich by WILLIAM PACKER

concerned with the number of people watching. Comparing like with like, however, it is easy

Love Thy Neighbour are regularly credited with a figure of about 9.25m. homes, and the As an nors a occurre to bounces, and me highest previous figure this year was 9.40m, for the European Cup Final on BBCl.

The heavy hand of filthy lucre Flanders and Swann, mingling so dominates the music industry James' intellectual drolleries composer—and to second half instruments and two performance, conducted with of deep pressimism." Its chief great precision and elan by the intention, deploying eight wind composer—and to second half instruments and two performances, conducted with of deep pressimism. The heavy hand of filthy lucre Flanders and Swann, mingling so dominates the music industry James' intellectual drolleries composer—and to second half instruments and two performances, conducted with of deep pressimism. Its chief composer—and to second half instruments and two performances, conducted with of deep pressimism. Its chief composer—and to second half instruments and two performances are precision and elan by the intention, deploying eight wind developed entirely to Webern, the sionists for about 18 minutes of the content of t highest previous figure this year was 9.40m, for the European Cup Final on BBC1.

been present during some of the recording. I would say that this did greater disservice to Gwyneth Jones's soprano than to Norman Balley's superb later and then on sophistication. Mrs. Beale is to the Impressionist ladies, worth noticing; and her instruction did greater disservice to the record is continuous and contribution to International thoroughly worthy.

Women's Year, remains at the Seritive Museum until December thoroughly worthy.

It must be said at once that Geffrye Museum until December not one has ever achieved the 21. going on to the Towner first rank: full of promise, per-Gallery in Eastbourne in the haps, and even important, but New Year.

haps, and even important, but New Year.

attracted the biggest audience since the 1970 Miss World contest (which was a BBC presentation) according to the most recent JICTAR figures, produced by Audits of Great Britain, who say that the film was switched on in 10,500,000 homes. This does not, of course, tell us exactly how many people watched: ITV's figures bave always been concerned with the number of sets switched on, while the PRC within the professional. She was given land, a difficult but stimulating number of sets switched on, while the PRC within the professional. She was given land, a difficult but stimulating number of sets switched on, while the PRC within the professional.



Mary Beale: John Lowther, Viscount Lonsdale

Clive James & Pete Atkin Sandstrom's Utmost

by ANTONY THORNCROFT

an unsubtle and predictably angled parody about the light-weight, media-created personalities who infest the gossip

As an hors d'oeuvre to Boulez's us in

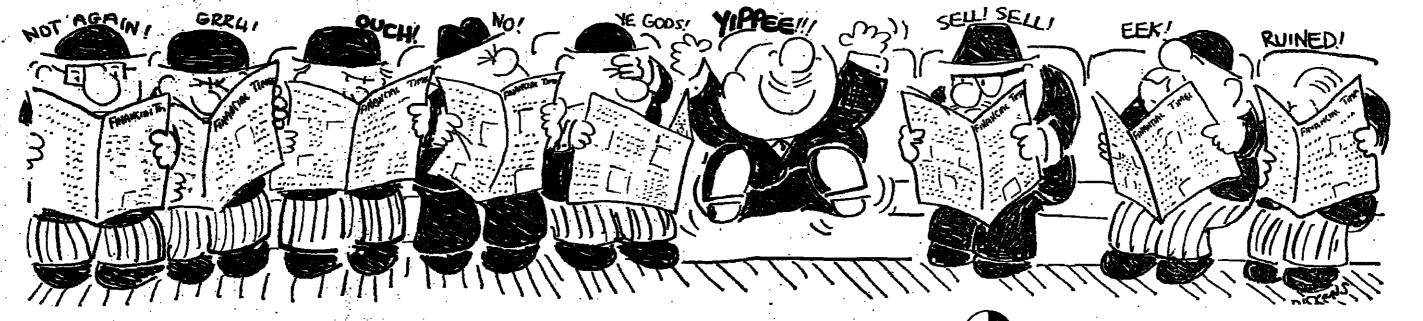
Round House

The extraordinary point about all this is that Dr. No is a 13-year-old movie which has been on the circuit not just a couple of times but again and again—first on its own. In the double-billed with other Bond films. It must give television programmer planners and producers pause for thought to realise that even their with a pleasantly victorian to realise that even their with a pleasantly of the sure yard (related to Alice Cooper) tions of a 13-year-old movie.

The sure touring the country from the in-crowd's NY CURTIS

So dominates the music industry james intellectual drolleries with Altin's united with Atkin's united with Atkin's united and critical and critical state of their intervence of the circuit not just a couple of the time. A recited snatch from the subsciencer's unb-Pope, entitled snatch from the point of the inclerable. A recited snatch from the point of the line sub-Chaucres, sub-Pope, entitled snatch from the point of the inclerable. The recited snatch from the point of the inclerable. The subscience is sub-Chaucres and basically as sub-Chaucres, sub-Pope, entitled snatch from the sub-Chaucres, sub-Pope, entitled snatch from the well-with a new commission from the sweak of the two subsciences are point of the inclerable. The subscience of the inclerable. The subscience of the point of the inclerable. The subscience of the point of the inclerable. In the second part of his devoted entirely to Webern, the advice dentirely to Webern, the sincist part of the sanctine of the point of the institution of the like white year and basically as the point of the point of the safety from the Swedish connects on Monday under Pierre to Boulez with a new commission. In the second part of his devoted entirely to Webern, the sincists of the subscience, to be insistent to be self-evidence, to be interest to the point of the safety from the Swedish connects on Monday under Pierre to Boulez with a new commission. In the second par

Which one's the Leicester investor?



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India to build \$1bn. steel plant in Libya

Meanwhile, talks to finalise the structure facilities in the form of a trans-country gas pipeline, a port and harbour, a power house and a water desalinisation plant. This is the biggest single consultancy contract that an Indian concern has won, since Dustur will not only set up the plant will also the infrastructure facilities. It is likely that much of lequipment for the plant will equipment for the plant will sart with equipment for the plant will start with a production of about Im. Work valued at a production of about Im. tonnes,

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EEC retaliates against Swedish import curbs

BY REGINALD DALE, COMMON MARKET CORRESPONDENT

The Brussels Commission said Steels measure which came in part some this weekend EEC to force last week, the Commission is unlikely to be commission in the plant axis to be chosen the exact site has still to be chosen to select plant in Libya gainst competition from several West European companies. Datur will be plant axis the several west European companies. Datur will be plant axis the several plant in Libya gainst competition from several west European companies. Datur will be plant axis the several west European companies. Datur will be plant axis the several plant in Libya gainst competition from several west European companies. Datur will be plant axis the several west European companies and the plant axis that THE EEC to-day hit back at flirting with the idea of import will accordingly now be raised

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NETHERLANDS

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approach to **US-Hungary** trade sought

BUDAPEST, Noy. 11.

of trade between the U.S. and Warsaw.

was unlikely until the U.S. ex-tended to Hungary's exports buying.

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More liberal Poland to slow down future rate of investment

BY DAVID LASCELLES

THE U.S.-Hungary Economic POLAND, ONE of Comecon's Special emphasis would so on Council, at its inaugural session biggest spenders in the past five industries with export potential, held here yesterday and to-day, years, will slow down its invest. Mr. Kishel saw good prospects neid nere yesterday and to-day, years, will slow down its invest. Ar. Risief saw good prospects called in its final communique ment rate in the next Five Year for raw materials, shipbuilding, for the liberalisation of current tariff, export credit, and other minister, said in an interview goods such as ham and vodka restraints narrowing the volume with the Financial Times in also looked promising.

The Minister and Warraw

which sees the Swedish move as August, and have now reached in extremely dangerous prece-around 16,000 tonnes. The tariff tained even though Swedish ent at a time when many other imposed by the original six EEC members for the rest of the year above the ceiling.

Brazil imports fall, but big deficit likely

By our own correspondent

SAO PAULO, Nov. 11.

STUDY by the U.S. Trade lepartment says Brazil was the lepartment says Brazil Mr. Kisiel's remarks appeared out. Rather the opposite

Among the reasons be listed for the slowdown on the achievement of many investment time, the country's acute shortage of favoured a flexible price policibuilding capacity, and the fact that Poland had invested on such a broad front that it now needed cesses to shape the economy to compilers a large number of But Mr. Kisiel stressed tha

wanted to repay its investments in the New Year, by selling in the West.

Polish economy, he explained but there is widespread special and in making better use of tion that they will soon go up.

Mr. Kisiel concluded that the many new projects. Large even many new projects. Large sums prime aim of economic polic would be spent developing in Poland was to increase liv Poland's raw materials such as ing standards. The Governmen coal, copper and suiphur, and on was therefore keeping a clos

The Minister said exports were Hungary.

Privately, members of the 26-strong U.S. delegation of leading executives of major industrial commercial and banking concerns said that a breakthrough rate of growth would now consaid, and Poland would now con-said, and Poland would now con-centrate on selling rather than market place now that it had made its purchases, he pointed and litather the opposite—Poland

a broad front that it now needed cesses to shape the economy to complete a large number of ongoing projects.

The uncertainties created by party had accepted the principle the western economic recession of flexible prices, it had not be also played a role, since Poland decided whether to raise price in the New Year.

Basic consumer prices, alway Investment would now be con- an explosive issue in Poland centrated on modernising the bave been frozen for five years selected major projects — farm eye on real wages, social service machinery, chemicals and steel. and the flow of consumer goods

Changes in U.S. Export Contracts 1976 tariff concession list

WASHINGTON, Nov. 11. WASHINGTON, Nov. 11. to act as consultant to the PRESIDENT GERALD FORD Transan State Railways on electr has notified Congressional fication and double tracking cleaders that the U.S. has added the Tehran-Tabriz line.
Hong Kong, Israel, Romania and MOLINS will build cigaren

At the same time, the White modernisation and expansic programme.

Cambodia from the eligibility RRITISH INDUSTRIAL CASE list, which now includes 97 de-will supply header units to ne veloping countries in I vin dockyard complexes in Iran an America. Asia and Africa, plus South Korea, providing termina

40 dependent territories of other outlets for welding and cuttin countries.

Mr. Ford decided that imports CLARK EQUIPMENT is supply from Turkey. Cyprus and Somalia also should be added to with fork lift trucks and spare the list of countries designated valued at \$100,000 as not of \$1.000. the list of countries designated valued at £100,000 as part of a several months and as engine ongoing defence support contra-for the U.S. tariff preferences, with the Royal Saudi Air Force Because of congressional restric. AUTOMOTIVE PRODUCTS has ions, major cil-exporting nations sold £40,000 worth of automati in OPEC will be barred from tensioning equipment for over ecciving the concessions.

several nations—amon: thein C.ARGOMATIC. West Draytor Venezuela, Ecuador, Indonesia Middlesex, will manufactured Nigaria which did not only and Nigeria—which did not em-bargo oil shipments to the U.S costing £100,000 for Iran Air t 1973 and Administration officials said however, that there was no way

to include them in the group sundays and holdays. eligible for the U.S. generalised 5100.034 intracebit \$3.00.034 AP-DJ York, NY

CRYOGENIC REFBIGERATION SYSTEMS (BOC) will expended helium "super-coolers" costin £112.000 to Iraq and Japan. TRANSMARK (British: Rail)

other countries to the list of making and packaging machiner nations eligible for special U.S. worth £750,000 for Malaya tariff concessions at the start of Tobacco, Kuala Lumpur, as the

head cables on electrified rai The OPEC countries include systems to Holland.

early 1974, handle Boeing 747 containers.

Public spending

No one needs telling about the recent explosion of : public sector spending in Britain. But why has it happened; and how may controls may be tightened in the future? In a special feature Cedric Sandford and Ann Robinson explore these difficult questions. The Banker adds its own views.

Professor Glyn Davies sets the current financial

Britain's bankruptcy crisis

crisis in British industry in its historical perspective; and derives some pointers for bank policy.

Foreign banks in London

Last year saw a slow-down in the number of foreign banks opening up in the City of London. The Banker's annual survey of Foreign banks in London tells the story.

Unemployment

Since the War, Canada and the United States have always been at the top of the international unemployment league tables; Germany and Japan. on the other hand, have consistently recorded below-average unemployment. How are these differences to be explained!

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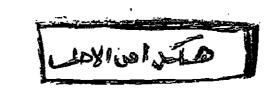


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Beame cuts NY budget by \$200m., lays off 8,000

The Mayor's budget cut of David Bell adds from Wash200m. is the first stage of the iministration's three-year plan ington: Dr. Arthur Burns, wordwide, but to-day he consument of the Federal reduce the annual city budget v. \$724m. by 1978. However, initing out that these new initing out that these new ductions must still be approved ductions must still be approved default.

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Was most unlikely that derault to default to desault to desault to desault to desault to desault to default.

Was most unlikely that derault to default to desault to desaul

tove would eliminate more man. The New Lors only route markets and there was no sign to additional jobs from the Department will have to reduce yet that this had happened or ty payroll. This would bring spending by nearly \$20m. under was likely.

I well over 45,000 the number the Mayor's plan and senior Last week Mr. Burns said that officers commented that this highly-placed financiers in would mean further layoffs of at Europe had assured him that it least 1,000 uniformed patrolmen.

The Mayor's budget cut of the form of the control of the form of the

BY MAY PAIMER

EW YORK City Mayor Abraseing city spedding and effection many are already arguing that mounted preliminary details of the Mayor's proposals are too its planned savage cuts in city little and too late.

Siashing of a despertate attempt The barshest cuts in the immess in minus of a despertate attempt The barshest cuts in the immess in situation had a despertate attempt The barshest cuts in the immess in a despertate attempt The barshest cuts in the immess of immest of a despertate attempt The barshest cuts in the immess of immest of a despertate attempt The barshest cuts in the immess of immest of a despertate attempt The barshest cuts in the immess of immest of a despertate attempt The barshest cuts in the immess of immession and simul- of Education, which will have its said that his concern about the interest cuts of the legislation and simul- of Education, which will have its said that his concern about the interest cuts of the legislation and simul- of Education, which will have its situation had concerned the concerned by the controlled the controlled the concerns about the late of the Clack and the proposal concerns and the proposal control in the proposal control in the proposal control in the control of the con

cial Governments, which it re-quires because of the constitu-

CANADA'S ANTI-INFLATION PROGRAMME

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profit from the contents.

Atthough the Federal Govern- prices, which are still rising. are 8 per cent, the first year, 6 not yet been completely staffed, showing the second largest ment has achieved a high degree Interviewed on radio, Mr. per cent, the second, 4 per cent. The man who has been given increase was France, with 18.1 ment has achieved a high degree. Trudeau had an answer to the for the third, Provision is made the job of heading the board to per cent. Other increases ranged of co-operation from the provindown to 4 per cent. Switzerland. The Canad money supply was continuing to expand this year at a rate in excess of 20 per cent, until the lid was clamped on at the urging former Finance Minister. Mr. John Turner—who resigned because he was unable to obtain the consent of the Cabinet to

Senate may reject the meaning that it is a face of the content of

WASHINGTON, Nov. 11.

TEMBERS of the U.S. Senate

lanking Committee may to-norrow take the rare action of

ejecting a former Congress-

nan for a top Gevernment

Confirmation of former leorgia Representative Ben llackburn, nominated by

resident Ford to head the

ederal Home Loan Bank

soard, appears to depend on enator Edward Brooke, a key nember of the Senate Panel. hearing on Monday, enator Brooke did not appear ike what he heard from Mr. lackburn, a staunch opponent

BY DAVID BELL.

Rogers Morton, the ontgoing Congress in its new-found, post-Commerce Secretary, for con-Commerce Secretary, for contempt of Congress following his tion as of right. renewed refusal to supply the The Commerce Department

The contempt citation follows in confidence. This view is a lengthy battle by Democratic Representative John Moss, the Chairman of the House Commerce Oversight Subcommittee, to force the Commerce Departs. like what he heard from Mr. merce Oversight Subcommerce Departs some observers to be the first in its force the Commerce Departs some observers to be the first in covering ment to release the information the nation's history, will go ment to release the information the nation's history, will go the property of the pr

WASHINGTON, Nov. 11.

A CONGRESSIONAL sub-executive privilege and he sees committee to-day cited Mr. the issue as a test case for more access to federal informa-

names of American companies maintains that by law it is not complying with the Arab boycott required to supply this information which, it says, is gathered in confidence. This view is

Mr. Blackburn's nomination attitudes of U.S. companies to Committee and then before the full House Commerce attitudes of U.S. companies to Committee and then before the full attitudes of U.S. companies to Committee and then before the house of Representatives. It has already collected on the before the full House Commerce it has attitudes of U.S. companies to Committee and then before the full House Commerce it has be successful, as Representative successful, as Representative the Commerce Secretary's refusal Moss says he is confident it will to supply the information as a be, Mr. Morton could eventually successful to prison.

T CONFERENCE ON OFFSHORE FINANCIAL CENTRES

'Subject to the whims of the user'

ASSAU is one of a new type of ternational financial centre cated in recent years by the pid growth in the volume and latility of international liquid nds. Mr. T. Donaldson, overnor of the Central Bank the Bahamas, said here to-day an address on the first day a two-day conference on fishore Financial Centres ganised by the Financial Times and The Banker.

AUTHORS WANTED

BY N.Y. PUBLISHER

Leading book publisher seeks mannscripts of all types: fiction, con-fiction, poetry, scholarly and religious warks, etc. New authors welcomed. Send for five bookiot, Fn.1, Vantage Press, 1516 W. 34 St. New York 1000ii.

These centres were to be disvalent traditional centres. They were subject to the whims of the user. "We in financial centres such as London the whims of the user. "We in the Bahamas are aware of our did not place funds in the Bahamas are aware of our wulnerability," said Mr. Donaldson, and New York Foreign investors in the Bahamas are aware of our wulnerabile than traditional centres. They were subject to the whims of the user. "We in financial centres such as London the whims of the user. "We in the Bahamas are aware of our wulnerabile than traditional centres. They were subject to the whims of the user. "We in the Bahamas are aware of our wulnerabile than traditional centres. They were subject to the whims of the user. "We in the Bahamas are aware of our wulnerabile than traditional centres. They were subject to the whims of the user. "We in the Bahamas are aware of our wulnerabile than traditional centres. They were subject to the whims of the user. "We in the Bahamas are aware of our wulnerabile than traditional centres. They were subject to the whims of the Bahamas and the Publishers and not place funds in the Bahamas are aware of our wulnerabile than traditional centres. They wulnerabile than traditional centres. They wulnerabile the whims of the Bahamas are aware of our wulnerabile whims of the Bahamas are aware of our underbulled the publisher. The volatility of shorterm funds in the Bahamas and avariag

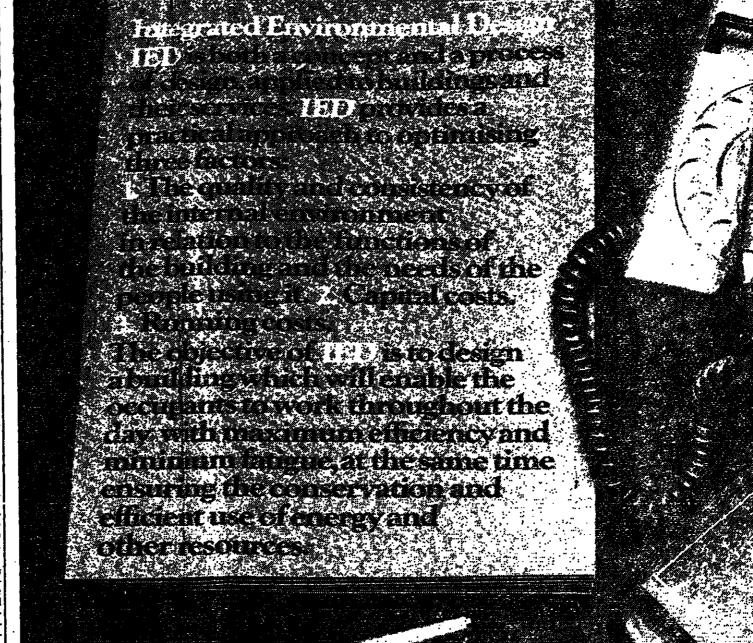
In these circumstances new Government of the territory our offshore centres were more was created through a natural offshore centres were more approprie development encour economic development encour-aged by the Government's attitude of support for free

> Communications had improved and a Cayman-Nassau airline route should be in operation shortly, in addition to existing connections with Jamaica, Costa Rica and the U.S. In banking, increasing numbers of multi-national corporations were apply-ing to establish subsidiaries to operate their international banking business.

trade and free enterprise.

Mr. Dryden Gilling-Smith, MD, Employee Benefit Services, re-ferred to the extensive role which low tax countries could play in improving the cost-effectiveness of company remuneration policies. The popular view that there were a few easy dodges such as paying salaries in the Cayman Islands was erroneous. Easy dodges were equally easy for tax authorities to stop. There was, however, substantial mileage in restruc-There was, however, turing the employment situation, for example by transferring many employees to say a Swiss subsidiary and charging for their services world-wide. More em-ployees were now getting over-

seas work In a talk on "The Euro-markets and Offshore Centres." Mr. John Kitchen, managing director Wobaco Tobacco Trust Limited, predicted much greater Limited, predicted much greater competition in Eurodollar lending business, with the probability of non-U.S. banks being in competition not only with foreign hranches of U.S. banks but also, since the ending of U.S. capital restrictions, with U.S. banks had offices. The markets had agree substantially since the grown substantially since the beginning of this year despite many new issues in the Euro-bond market.



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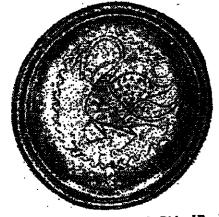
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Portugal planning wide range of economic curbs

ment's effort to obtain financial aid from the regime which ruled from the country prior to the founcil of the Armed Forces denounced by both the plants from the country should find the reserves are now virtually exhausted and, in the discipline.

The document argues that conditions from the regime which ruled from the country should from the country shoul

THE Portuguese government is installation of the Salazar dieexpected to adopt shortly a wideranging austerity programme.
Including rationing of basic
foodstuffs, price controls and
wage restraint, running in some
cases to cuts in top salaries of
up to 15 per cent.

The programme has been prepared as part of the government's effort to obtain financial
aid from international organisa-

Juan Carlos faces fight over PM

at the official exchange rate) and the threat of a real drop in GNP of between 10 and 15 per cent. The campaign to prepare the Covernment is expecting to take began with a warning from the past nine months has brought a Pranage Minister, Dr. Salgado yrtuul halt to chitta abroad with a bankruptety." He compared Portugal's present economic Portugal's present economic plight with that which it faced Portugal's present economic plight with that which it faced in 1928 and which led to the likely to be adopted only after Copcon commander

Copcon commander

BY OUR OWN CORRESPONDENT

CONSIDERABLE doubts to night surrounded the political instead spent his time visiting future of Bragadier General Ottel military units outside Lisbon wing commander of Copcon. the General who has identifyed to the listent of a contraversal programme of priorities for Government department of proving and advance on the hasis of the previous year's calculations. To protect the security with extreme left wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing commander of Copcon. the General ottel military units outside Lisbon wing of the Covernment department of provious year's calculations. To recommend department of pr

or even number.

The most controversial proposals, however, relate to steps to cut back wage inflation, estimated to have been running at an annual rate of 25 per cent.

THE FIRST of several con-sidering rushing through a con- or more and which has been stitutional battles in Spain is stitutional amendment to limit fuelled by easy access to bank warming up over the freedom the powers of the Council. ioans, of Prince Juan Carios to choose Article 14 of the Spanish The document calls for a 15 his first Prime Minister. Ultra- Organic Law says that a Prime per cent. cut in the maximum conservative members of the Minister is selected following legal salary, restrictions of profit here insist that the comparegime have been stressing deliberations by the Council of distribution to last year's levels not want to abandon its I privately that they can limit the the Realm, which then sends a and the freezing of industrial subsidiary; but in the last i future King's freedom of action list of three candidates to the wage negotiations until the end streeterly, thanks to the con- Head of State. Should the of the year. This last proposal it clear to both the union stitution and, especially, the Prince not like any of the names, is likely to provoke a fierce the Government that it was 17-man Council of the Realm. The Prince and Prime Minister again. Theoretically, this prodominated unions particularly in Solution can be found Carlos Arias are understood to cess can continue for days, even the steel industry where the have been sufficiently worried by weeks and might eventually annual round of wage bargaining the can longer support this attitude that they are con- lead to a statemate. is about to begin.

Innocenti violence will not halt talks

This it complains, is ver pensive and does not get theart of the problem, who that of shedding 1,500 wr immediately and establish production level of about workers on a one-shift he

However, Levland exec-

Brandt kicks congress into life

BY NICHOLAS COLCHESTER

this attitude that they are con- lead to a stalemate.

MANNHEIM, Nov

HERR Willy Brandt, chairman of west Germany's Social Democracy would make West Congress here to-day by attacking the CDU conservative opposition in unprecedented terms, before rounding on the SPD's failings and suggesting the Improvements that were needed for its general election campaign in 1976.

The ex-Chancellor seemed to have regained his old vigour as he weighed into Franz Joseph Strauss and the CDU-CSU oppositions in the polls and particularly its the polls and particularly its as much as worry lest the intermediate security of its plans, ungovernable, could financial security of its plans, the party representatives at just as much as worry lest the improvements that were needed for its general election campaign in 1976.

The ex-Chancellor seemed to have regained his old vigour as he weighed into Franz Joseph Strauss and the CDU-CSU oppositions of support in the German must re-establish itself as a party in the polls and particularly its in the polls and particularly its must re-establish itself as a party in the polls and particularly its must re-establish itself as a party in the polls and particularly its must re-establish itself as a party in the polls and particularly its must re-establish itself as a party in the polls and particularly its must re-establish itself as a party in the party must watch the party must as much as worry lest the induction in the party must as much as worry lest the fermany of DM50,000 a manch as worry lest the fermany of DM50,000 a manch as worry lest the fermany of DM50,000 a manch as worry lest the fermany of DM50,000 a manch as worry le

Wood Gundy

he weighed into Franz Joseph in the polls and particularly its Herr Brandt said the SPD literally brought some of Strauss and the CDU-CSU opposi- loss of support in the German must re-establish itself as a party decorations down. The CDU has cities he blamed lack of internal of the people by talking clear he demanded clear aims given the initiative to a German discipline and of decisiveness German, by concentrating on with readiness to comprinationalist clique," he said, "and and the way in which internal activity at a local level, and by and aplied this thesis party anti-spirit. In its present condition, the union is not also blamed deficiency in the vants to the exclusion of people sent condition, the union is not also blamed deficiency in the vants to the exclusion of people only unable to govern: it is party leadership, himself in the private sector.

He was particularly brough some of the SPD literally brought some of the people by talking clear he demanded clear aims of the readiness to compring activity at a local level, and by and aplied this thesis party of the difficult question. The taken over wholly by civil sermitoestimmung.

This question over which is party leadership, himself in the private sector.

He was particularly tough on the Free Democrats, are the Young Socialists implicing the provided of the people by talking clear must re-establish itself as a party decorations down.

He was particularly brought sale of the demanded clear aims must re-establish itself as a party decorations down.

He was particularly tough on the Free Democrats, are the Young Socialists implicitly to the difficult question of the Free Democrats, are the Young Socialists implicitly to the difficult question. sent condition, the union is not also blamed deficiency in the vants to the exclusion of people only unable to govern: it is party leadership, himself in the private sector.

He was particularly tough on the Free Democrats, are conomic and social policies."

This question, over which in the private sector.

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He was particularly tough on the Free Democrats, are doctrinaire party must not deal that they consisted only of mise, still threatens to properly the private sector.

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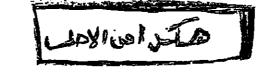
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Growing concern on Norway North Sea platform safety

Vorwegian Press the following made simultaneously to Phillips lay. Members are angry that base near Stavanger, and to the hey should have had to rely on Norwegian West Coast Rescue he newspapers for information Centre at Stavanger's Sola Airabout "important events in the port. The base only was instate oil directorate," as one formed, and officials at Sola did number out it.

nember put it.

not get the news until Phillips'
Then there is the matter of security chief arrived there by
he protective concrete and car, 40 minutes after accident.

Socialist disarray on farm

WEST MAYO BY-ELECTION NOTEBOOK

Better than the song contest

BY A SPECIAL CORRESPONDENT



Free industrial zone planned around Trieste

rugoslav-Italian treaty on Foreign Minister Sig. Rumor rugoslav-Italian treaty on ruleign said yesterday, that the EEC has some some some approved the zone. It will spread over some 20 square an Pietro castle near Ancona kilometres on both sides of the lid not come as a surprise frontier, and administered by

orms of co-operation, especially but only their plants.

BY OUR OWN CORRESPONDENT BELGRADE, Nov. 11. THE SIGNATURE of the of Sezana-Fernetti. The Italian

Turkey asks \$1.5bn from U.S. for use of bases

URKEY has demanded \$1.5bn. clude several vital monitoring rom the United States for the and electronic listening installa-ise of its bases on Turkish soil, tions shadowing Soviet missile ise of its bases on Turkish soil, itons shadowing soviet missing iplomatic sources said here activity and troop movements. Oday. This is just less than Negotiations on respening the he sum that Turkey got for its bases started a formight ago in otal exports last year.

Ankara. It was then that Turkey Prime Minister Suleyman key demanded the \$1.5bn. as bemirel's Government closed the "compensation for risks" Turkey I.S. bases in retaliation at the runs the risk of a possible congressional embargo on arms nuclear attack against these of Turkey and also appropriated bases by the Societ Illian

congressional embargo on arms nuclear attack against these of Turkcy and also abrogated bases by the Soviet Union. Turkish-American defence Washington is considering the o-operation agreement. All request and is expected to reply hough the embargo was parby the end of next week at the ially lifted last month, Turkey latest. However, diplomatic as still not permitted the sources said that Washington mericans to reactivate their found the Turkish demand exacts. These number 26 and increasive.

Czechs 'no longer isolated' from West

of the Western countries were He said that "a few years eturning to normal and that its ago," many Western states attenuational standing was higher "tried to isolate Czechoslohan ever.

Western countries were He said that "a few years eturning to normal and that its ago," many Western states attenuated to isolate Czechoslohan ever.

ut he clearly suggested that the l effects on Czechoslovakia's iternational standing were now

TELEX—£25 p.a.

01-242 7463 rks, Est, 1925,

lid not come as a surprise frontier, and administered by although it was announced at a mixed committee of six. On the last moment. It has been a the Italian side the body to run irtual certainty since the Parlia it will be the Ente Zone Industrials of both countries last triale di Trieste which has nonth accepted the platform for already appointed its three the treaty which contained all representatives. Operations in the principal clauses.

The agreement on economic restrictions limports will be duty conception is very broad in and tax free Champanles will ration is very broad in and tax free. Companies will it embraces various not have their head offices there of the border zone: in infrastrue from both countrie will be able ure, industry, energy, tourism, to work there: Both Yugoslav rade, science, technology, envir and Italian legislation will apply-nment, joint ventures and The zone will provide Trieste joint projects and so on with additional land to develop loint projects and so on with additional land to develop invisaged are the linking of the its industry and its port with lugoslav and Italian systems of additional freight. The Yugo-notorways, of the electric slavs have their interest in devisiens, of gas and possibly oil veloping the westernmost part inpelines, joint water supply of their country and in attracted energy generating projects, ing Italian and other foreign projects to link by navigable capital know-how, more freight analy the Adriatic and the for their port of Koper. The zone lanube, co-operation and speci-will be a springboard to the EEC disation of northern Adriatic and help increasing Yugoslav exports from Venice to Rijeka.

The most important project at in view of the fact that this he moment is the creation of a country runs a permanent and ree industrial zone on both huge deficit in its trade with the ides of the border in the region Community.

OREIGN Minister Bohnslaw international authority of our hnoupek told Parliament to-day country as high as to-day," he hat Czechoslovakia's relations told the federal assembly.

In a major foreign policy eview—the first since 1972—Mr. Throupek did not explicitly ention the 1968 invasion of the ountry by Warsaw Pact forces, ut he clearly suggested that the area, the political field." he said He then enumerated Western nations which had since resumed nguous which had gained restances normal relations, including exchanges of Ministerial visits. The Foreign Minister particularly stressed the normalisation of relations with Czechoslovakia's two Western neighbours, and Wister Germany.

Austria and West Germany.
He said: "It is very difficul to imagine that the conference on security and co-operation i Europe (last summer in Helsinki) might have ended successfully without a settlement of our relations with the Federal Republic of Germany."

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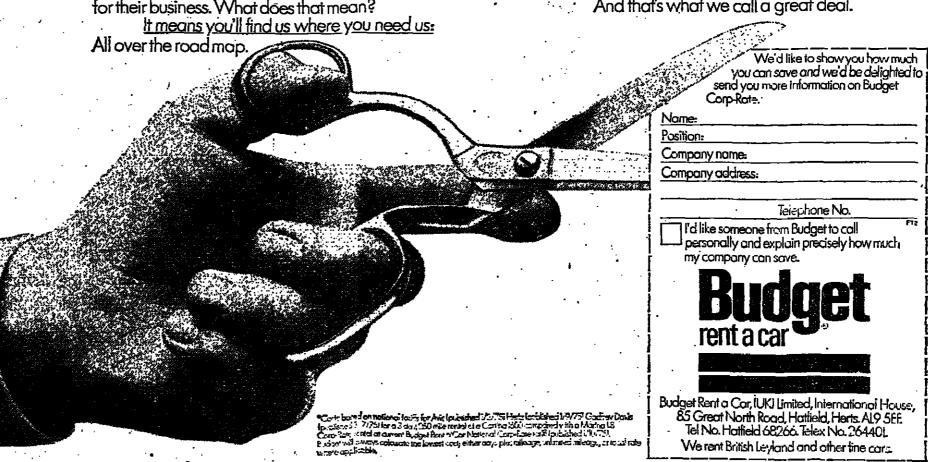
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Moroccan delegation flies Eritreans undecided to Madrid for new talks

A HIGH-LEVEL Moroccan dele- phate riches which make the dispensable condition for the gation flew to Madrid to-day to Spanish Sabara a prize to who re-establishment of the climate resume negotiations on the ever rules it. of friendship and understanding resume negotiations on the ever rules it.

of friendship and understanding Spanish Sahara, which Span Meanwhile in Rabat the necessary for the renewal of said were possible only because opposition newspaper L'Opinion the talks.

Morocco bowed to a Spanish de reported that Egyptian President The Information Minister mand to withdraw its civilian Anwar Sadat would arrive in said now that the marchers are

Morocco bowed to a Spatish de fevere Morocca and Algeria on led the Moroccan delegation. In the dispute, and the market of the Moroccan delegation in the dispute of the talks. The presence of Sr. Leon Hertera Esteban disposphate enterprise, indicated obtain the withdrawal of the talks would include the phose march from the territory, an institute of the talks would include the phose march from the territory, and the talks would the phose march from the territory, and the talks would the territory that the talks would the talks would the territory that the talks would the territo

China backs Bangladesh regime

By DAUD KHAN MAJUS

DACCA, Nov. 11.

Empon Press, apported from the Europa Press, apported from the Sanatar cantial of El Asian that SI Moroccon marchers ignored the new Meanwhile responsibilities of sheak past Spatish as Covernment of Bangladesh. In entrained to the throatier. They do a breadcast isst night Peking martial is wear administrators. Tood given them.

THE SPANIES Spatish and the China American China President of the China American China President of the China Assembly described to the Information. The China Assembly described to the Information of Sangladesh. In entrained to the China Assembly described to the China As they said were 300,000 volun-teers camped on Spanish soil. The Spanish news agency Europa Press reported from the Sahara capital of El Aaiun that

MARXIST guerillas in Ethiopia province's independence for the

say they are holding Mr. Basil past 14 years. Burwood-Taylor the British A PLF central command meethonorary consul in the Eritran ting will be convened "sometime highlands near Asmara—but in the future" to take a policy are still undecided on ransom decision on what to do with the honorary consul, the PLF chair-:

France prepares for

on British consul

1974 and former Governor-General of France's overseas possessions, which have brought matters to a head.

He argues in a newspaper interview that a majority of the local populace want France to withdraw, that the 10,000 square mile territory has lost its strategic importance, and that events in Africa make it in France's interest to leave.

French presence. The regime vehicles or on the pavement— character."

conomic problems. Prench presence. The regime vehicles or on the pavement— character."

conomic problems. Prench presence in Addis Ababa kitchen utensils to fur coats to Observers say the authorities said to-day that as has different views, while presence is mounting from the OAU.

Soviets suspend Uganda relations

MOSCOW, Nov. 11.
THE SOVIET Union today ordered the Ugandan Ambassador and his nine stall members to leave the country im-mediately because of "insulting" behavlour by Ugandan President Idi Amin.

The "temporary suspension" of relations—a step down from a full break—followed Amin's demand for the immediate recall of Soylet Ambassador Andrel Zakharov. Amin accused him of "criminal" meddling in Ugandan and African affairs.

John Worrall reports from Nairobi: The move followed another battle of words over Russia's intervention in Angola. Mr. Zakharov immediately left Kampala this morning on an East African Airways jet via Nairobi. Diplomatic sources in Rampala said it was not certain whether President Amin had actually broken off diplomatic relations with Russia.

Amin, as chairman of the Organisation of African Unity OAU), has been incensed by a Soviet note declaring Moscow's support for the Marxist MPLA in Angola. The note was delivered while Amin was holding a meeting with the OAU conciliation committee which was urging agreement between the three liberation movements and the formation of a Government of National Unity.

Sabah from its present 5,000 barrels daily to between 10,000 and 16,000 barrels daily.

Anti-MPLA forces advancing, says Unita

ANTI-MPLA forces were advance that its aim was not the total ing up the coast towards Luanda, destruction of the MPIA as Union for the Total Independence of Angola (Unita) claimed "ideological allies" and claimed "ideological allies" and claimed here to-day. Sen. Fernando Wil- that their joint Government was son Santos, a member of the simply a "patriotic alliance" to Unita central committee's politi- defend the territorial integritorial cal burcau, told an Independence of Angola. Day news conference: "The He said Unite had more it

Luanda Government is ex- common with the MPLA politic tremely transistory and will ally than it had with the FNLA soon be overthrown."

But the MPLA had severed ties His remarks coincided with an with Unita when the latte announcement that an aircraft refused to join in a campaign

to attend the indpendence cele-brations in Luanda had been of mercenaries by the anti-MPL. diverted to Kinshasa because a forces, he affirmed that Unit reported bombardment of Luanda "fights alone," but left open the airport had made it unsafe to possibility that its FNLA all land there.

The Portuguese national air tance. line TAP said a further attempt. About 30 African countrie to land at Luanda would be made were ready to recognise the later to-day.

Unita-FNLA Government, con Referring to the formation of pared with only 12 who woul a joint Government by Unita and align themselves with the MPL the National Front for the he claimed, adding: "We coul Liberation of Angola (FNLA), get two-thirds of the world an Senator Wilson Santos stressed the MPLA only one-third."

UN resolutions bring sharp Israeli retort

BY MICHAEL VAN OS

THE HAGUE, Nov. 11.

failed in its function of pro- to brief the leaders of some moting peace and had en- Arab, African and East Europe couraged extreme and anti- countries

THE RESOLUTIONS adopted democratic elements whose al:

Beirut's less-than-exclusive streets

France's possessions in the ment peddlers who have occupied southern Indian Ocean. These now have gone, while neigh the Hamra Street shopping recently destroyed.

has removed the and small lorries to display their Street," a Leftist publication, crisis settling down African supporter of a merchandise on top of their said: "has lost its bourgeois tion is being p

Diffourti has been French since 1888. Its value lay in its WITH THE Beirut combatants. Some of the goods were said ments because the peddic command of the Suez Canal and off the streets, a new kind of to have been looted, but most of insist that the Government mu its position on the route to man has taken over: the pave the merchandise obviously tackle the problem of their do

bouring countries are keen for the enclave to lose its colonial numbers into the nearby Sanayeh peddlers has posed a problem to-day. The Cabinet h status.

Somalia's rulers want Djibouti's independence, while fighting.

A neighbouring destroyed.

However, this "invasion" by of Beirut, Mr. Chafik Abu Haid: numbers into the nearby Sanayeh peddlers has posed a problem to-day. The Cabinet h area, which only ten days ago for the exclusive shops and authorised the municipality boutiques, shops that were worth carry out plans for rebuilding millions of pounds in goodwill the devastated market places.

A delegation met the Govern

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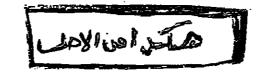
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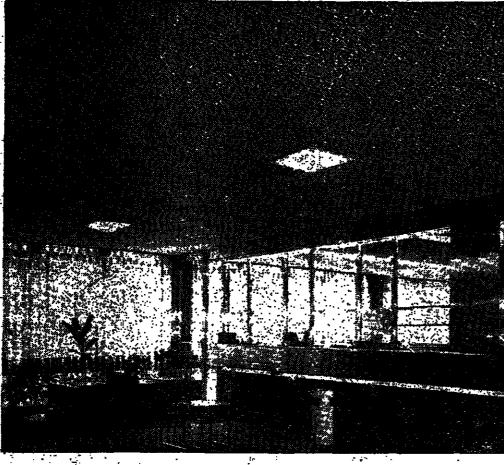


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Not only is it the most beautiful ceiling in the world. Not only is it the most functional ceiling in the world. It is also, without doubt, the safest ceiling in the world. We don't claim that it is the cheapest, but once you make a serious comparison between DANUM and its competitors the reasons why become obvious.



A picture of a safe and sound investment

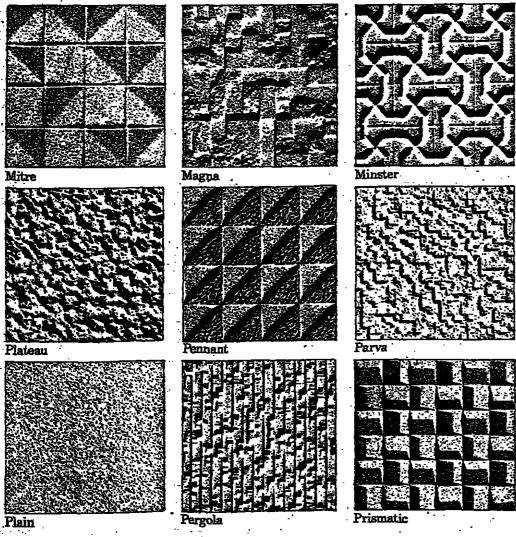
For many years manufacturers have produced ceiling tiles which merely conformed to the building regulations laid down by official bodies.

Most were content to leave it there.

SIFEE

111

DANUM is the one ceiling tile which goes further – much further. It is the most thoroughly engineered ceiling tile available today. You know property must be counted as a long term investment. Now there is a suspended ceiling tile which is an equally good



DANUM is not just a pretty face

Design in ceilings has been, historically, a question of 'follow my leader.

There was no good reason why designers and architects should have been inhibited—other than the fact that no-one manufactured a patterned ceiling tile.

DANUM has given the lead; a range of exclusive patterns and designs capable of producing the most striking monolithic appearances.

Design, however, is not our sole consideration. From day one our policy was to produce the definitive ceiling tile.

We argue that there is no advantage in dressing-up an old material in new disguises.

DANUM is a completely original material for use in the

construction of suspended ceilings.
It is a thoroughly inert material produced from Perlite (expanded volcanic lava) and inorganic binders. Moulded and baked to a rigid panel it gives many great advantages over more conventional materials.



You can't afford to play with Fire...or smoke

You don't have to own the 'Towering Inferno' to appreciate that fire kills, or to realise that smoke is a greater killer.

No one can afford to take a chance – particularly with ceilings; indeed the legislative requirements for fire prevention in buildings are severe.

These, and regulations regarding smoke will become much

With DANUM ceilings there is no problem - not only does it conform to every building and fire regulation, it is also absolutely zero rated for smoke emission in readiness for future legislation. THIS CANNOT BE SAID OF ANY OTHER DECORATIVE

Water can also cost you a fortune

Whereas regulations demand that a suspended ceiling must be fire resistant, no such legislation exists regarding water.

CEILING TILE.

It is a fact that is not widely broadcast that humidity can cause great damage to most ceiling tiles.

Look at it from our point of view: The DANUM tile is totally unaffected by humidity or air temperature changes. It won't twist, buckle or warp under any of these conditions.

This has been proved in installations where a decorative suspended ceiling has never gone before: shopping precincts, swimming baths and solariums.

There are other, less obvious advantages. In offices with intermittent usage, or those left vacant for long periods, the fact that DANUM tiles are unaffected by humidity means that expensive heating in order to maintain static air temperature is not required, and in shopfitting final glazing can be left until after the ceiling has

There are so many other startling and unique facets of the DANUM ceiling tile that it is not possible to list and describe here. and now.

Maybe you, or your Architect, would like to know more.
Formica Limited, Ceiling Division, at the address below offers a comprehensive service to customers - including samples, literature, data and test reports, plus technical service in conjunction with architects and designers.

We would be pleased to offer your company this service. And show you, conclusively, how to turn an 'overhead' into an



DANUM ceilings

Samples, brochures and test reports are available from:
Formica Limited, Ceiling Division, Doncaster Road, Edenthorpe,
Doncaster DN3 2QN, South Yorkshire. Telephone: Doncaster (0302) 883137

You can see Danum ceiling tiles on Stand 184 at Interbuild Exhibition - Grand Hall Olympia November 12th to 21st.

Importers and Ford gain from Leyland shortage

A SHORTAGE of British Ley land cars in the wake of the company's "Superdeal" cam paign contributed to a shar slump in its sales last month and to a powerful recovery in the importers' share of the U.K. car market.

In addition, it beloed Ford to outstrip British Leyland's monthly sales figure for the first

As expected. Leyland's marke ing incentives in August and September, which led to a 39 per cent. market share in th atter month, served to empty the showrooms of cars and also brought many sales forward penetration virtually halved in October to 22.63 per cent.

share for more than a year. The importers as a whole Cherry remained in the top 20, Compared with September, showed a sharp increase in sales which also contained the two top-Chrysler and Vauxhall performed last month, taking 36.9 per cent, selling Renaults, the R5 and the relatively well. Chrysler in of the market against 27.6 per R16.

	October		October	-	10	naths s	nded Octo	ber
_	1975	% ¯	1974	% .	1975	%	1974	%
Leyland	-18,915	22.63	29,439	30.81	335.824	31.57	371,294	33.2
ord	20,414	24.43	14,734	15.42	220,630	20.74	252,938	22.6
Vauxhall '	7,736	9.26	9,953	10.42	77,390	7.28	82,029	7.35
Chrysler	5.392	6.45	9,005	9.42	71,630	6.73	102,598	9.18
Total U.K.	52,726	63.09	63,485	66.43	709,052	66.66	813,678	72.88
Renault	4,619	5.53	4.544	4,75	50,368	4.74	48,588	4.3
Datsun	3,632	4.35	6,227	6.52	59,775	5.62	47,456	4.25
VW-Aµdi	4,044	4.84	3,863	4.04	43,932	4.13	34,090	3.05
iat	3,120	3.73		4.03	33,674	3.17	38,760	3.47
otal impor	ts 30,846	36.91	32,081	33.57	-354,676	33,34	302,786	27.17
otal	83,572		95,566	·.:	1,063,728	•	1,116,464	

October to 22.63 per cent.

In all. 83.572 cars were creased its penetration by more cent, in September. However, registered last month, a drop of than a half last month to 6.45 Datsun—the leading Japanese 12.6 per cent on October, 1974 per cent, while Vauxhall's marimporter—following its declared This brought total registrations ket share was almost doubled at policy of sales restraint, slipped for the first ten months of the 9.3 per cent, due to the con to third place behind Renault year above the million mark, to tinued success of the new and VW-Audi. Datsun has promised that it

cent, below the same period of 1974.

Ford, whose Escort was the month's most popular car Chrysler following statements of the market and also had the second hest-selling car with the Cortina—the company's highest market.

The importers of the adverse publicity surrounding the future of Chrysler following statements already sold almost 60,000.

The importers of the top ten last month and the top selling import was the VW Golf. Despite Datsun's voluntary restraint the Sunny and

'Different process' for new Flixborough plant

FINANCIAL TIMES REPORTER

Scunthorpe yesterday.

Mr. John Roch, representing Nypro (U.K.), which wants to build another plant on the same site capable of producing 70,000 tonnes of caprolactam a year, said a different process would be used. Mr. Roch said the Factory Inspectorate had come to the view that the proposals would pose no exceptional risk to the surrounding area.

The flixborough site had the explosion at the plant, in which 28 people were killed, had put

28 neople were killed, had put 35,000 jobs at risk in the textile industry which drew some 20 per cent. of the total supplies of caprolactum required in the manufacture of nylon 66 from

The loss to the balance of payments had been around £60m.

Mr. John Roch, representing borough within two years of

Mr. Rudolf Selman, managing director of Nypro U.K.-55 per Amcotts, referred to the death cent owned by Dutch State Mines blast at a chemical plant in Holand 45 per cent, by the National land last week, but Mr. Selmani Coal Board—told the inquiry the company had taken the view that borough plant such an explosion. it would be wise to have a more would not be possible. spacious layout at the site.

Mrs. Margaret Goulding, from

"It is not in the nature of the Although the area will be more process, even if it runs totally but if rebuilding was allowed, than double that taken up by the out of control. Many experts Britain would save an estimated previous plant, the output would have agreed that our works will £20m, a year. Mr. Roch claimed be about the same. He was be very safe," he said.

Hopes rise for Bank lending rate cut

HOPES of a cut in the Bank of appeared to have left substantial rates dropped further.

U.K. Treasury bills were trading at levels which would normally bring a drop in MLR from its present 12 per cent, to 11 per cent, and in the gilledged market there was continuing interest in short-dated stocks, which the Rank will know before the end of this week.

The market has had no clear indication from the Bank of Englindedged market the Bank will know before the end of this week.

The market has had no clear indication from the Bank of Englindedged market the Bank wind about its attitude to rates.

But the feeling is that the Bank wind and the store open by early of the level of market rates fell far enough to before the end of this stock, of market rates fell far enough to before Monday. This stock, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to before Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of market rates fell far enough to be fore Michael stocks, of the market rates fell far enough to be fore Michael stocks, of the market rates fell far enough

market rates fell far enough to bring MLR down by a full | per cent, this week.

Favourable factors include the recent falls in U.S. rates, with First National Cily Bank cutting the prime rate on Friday for the third time in a tortnight, and the news of the U.K.'s approach to the IMF for a loan

The market also commented that oil exporting countries cent, would be triggered.

which £400m, was issued in develop the sports centre for Birmingham Council. The centre will be managed on a non-profit basis by Aston Villa club.

ASDA will also be responsible for more than 1,000 cars. To avoid traffic congestion, the about 11.3/16 per cent, below stores group has agreed not to the IMF for a loan

The market also commented which a drop in MLR to 111 per cuttined to the First Division this season, has a home match.

Financial Times Reporter

recently.

that oil exporting countries cent would be triggered.

What has Sheraton done for you lately?

The all-modern Brussels-Sheraton has a convenient location right at place Rogier, right

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any Sheraton anywhere - call:

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And it's near the north railroad station with

Store planned

HOPES of a cut in the Bank of appeared to have left substantial England's minimum lending rate third-quarter oil receipts in England's minimum lending rate third-quarter oil receipts in London, with only downward trend in U.K. interest Abu Dhabi reported as a feet store close to the "Spagrates of the England's market moderate seller of sterling that the discount store substitutes, he argued that hopes to build a 50,000 square feet store close to the "Spagrates of the England's minimum lending rate third-quarter oil receipts in sidiary of Associated Dairies. Responsibilities, he argued that hopes to build a 50,000 square feet store close to the "Spagrates of the England's minimum lending rate third-quarter oil receipts in sidiary of Associated Dairies. Responsibilities, he argued that hopes to build a 50,000 square feet store close to the "Spagrates of the England's minimum lending rate third-quarter oil receipts in both the foundation for Business for the Foundation for Business rates are proposed for the Foundation for Business and the foundation for Business and the store substitutes are proposed for the Foundation for Business and the foundation for Business an

this season, has a home match.

Upturn ahead says **General Motors chief**



Assurances Motors had no intention of pulling out of the U.K. came yesterday from Mr. Elliot tured left with Mr. Bob Price. chairman and managing director of GM's subsidiary, Vauxhall Motors. Mr. Estes said "We have a big investment here and we expect to make

He believed prospects of an upturn in 1976 looked good. and that next year would see a further modest recovery in car and truck sales. He felt Vauxhall's position in the U.K. car market was far stronger than that of Chrysler U.K. because of its stronger model range and better financial position of the parent

City £5m. boost for industrial property

BY QUENTIN GUIRDHAM

development, Royal Insurance is At present 55 per cent of the granting a 55m. 16-year loan company's £35m. development facility to Brixton Estate.

As part of the terms. Royal current U.K. development is its CHANGES IN the design system of the proposed new caprolactam plant at Flixborough to ensure that there would be no repetition of the mistakes which led to the explosion in June 1974 were promised at a public inquiry in Scientific Proposed to the plant in Holland system of the design system that there was a recession.

As part of the terms. Royal current U.K. development is its Insurance, which in 1966 lent about one third developed so special interest, the last week but said there would be no repetition as the industry came out of explosion in June 1974 were promised at a public inquiry in Scientific Proposed teaching the plant in Holland shades with the plant in Holland state E3m. Over 25 about one third developed so special interest, the last week but said there would to Brixton shares which, if all though there was an explosion of the Brixton shares which, if all though there was an explosion of the Brixton shares which in 1966 lent about one third developed so special interest, the last week but said there would to Brixton shares which, if all though there was an explosion of the Brixton shares which in 1966 lent about one third developed so special interest, the last week but said there would to Brixton shares which, if all though there was an explosion of the Brixton because the find options for the Brixton Brixton Estate E3m. Over 25 about one third developed so special interest, the Brixton Brixton Estate E3m. Over 25 about one third developed so special interest, the Brixton Brixton Brixton Estate E3m. Over 25 about one third developed so special interest, the Brixton Brixton Brixton Estate E3m. Over 25 about one third developed so provide the provide E3m. Over 25 about one third developed so provide E3m. Over 25 about one third developed so provide E3m. Over 25 about one third developed so provide E3m. Over 25 about one third developed so provide E3m. Over 25 about one third developed so provide E3m. Over 25 about one third developed so provide E3m. Over 25 about one third developed so provide E3m. Ov

IN A further example of City which will assist in the moderniconfidence in industrial property sation of Britain."
development, Royal Insurance is At present. 55 per cent. of the

The plant he said, could be fully with the authorities about rebuilt and in operation at Flix development plans. It had issued. The loan may be drawn down white Paper in September 1974. Some three years and the rate of brochures to local councils and over three years and the rate of brightness particular parties of the resident of t

Explain 'profit' to workers, says Joseph

FINANCIAL TIMES REPORTER

A PLEA that companies should Although often with the purest spend as much money on con- of intentions, their desire for vincing their own workforce of apparent action had been too the meaning of profit and pro-ductivity as they spend on com-Introducing a paper written

for the Foundation for Business

on Aston Villa ductivity as they spend on communicating with their customers was made by Sir Keith Joseph, chairman of the Conservative Party's Centre for Policy Studies. Financial Times Reporter

ductivity as they spend on communicating with their customers well-trained, was not steeped in the business tradition; and by an academic world which, chairman of the Conservative financed by the State, had virtue the former Conservative Minister of the Conservative Minister of the State of the State

employment and tried to counter the attitude among some unions in resisting the introduction of

U.K. energy cost up 50% When the bank called upon Lord Marples to pay up under his guarantee it transferred the mortgages to him. The judge rejected a contention by Mr. Holmes that he claim of over £60,000 for fees and expenses against Lord Marples to his supplies rose by more than 50 The remainder was spent by per cent, last year compared with per cent, saving in energy content of the year before in spite of a 5 per cent, saving in energy content of the year before in spite of a 5 public services, and on transport, sumption, says the Digest of U.K. Instrument Microelectronics Instrument of trust and conspiracy to induce or trus

prices was absorbed, the total product deliveries as oil prices.

Mr. Holmes would have to bring separate legal proceedings. The person in the country.

A quarter of the spending was a prices of U.K. Energy Statis action.

per cent. saving in energy consumption. Says the Digest of U.K. January and early March, 1974, Energy Statistics published to the 5 per cent. It reports that as the full effects of the sharp rise in oil prices was absorbed, the lotal British energy bill for the year rose.

COMMERCIAL TELEVISION is involved in an internal wrangle over whether to move ITV's highly rated News at Ten main news programme from its present time. Some programme companies want to see it sent out earlier, perhaps in full opposition to the BBC's main nine o'clock newscast. Yesterday one of the leading protagonists in the "move the news" campaign, Mr. Jeremy Isaacs. Thames Television's director of programming, admitted that Independent Television News itself was less than enthusiastic about any

ITV row

at Ten

over News

switch plan

change.
Explaining his arguments in what he called the "News at When" debate he told the Broadcasting Press Guild that the present timing was a serious obstacle to programme

Because of the placing of the news, and the fact that there is a 9 p.m. embargo on "adult" programming. It was difficult to start any serious adult film, play or documentary lasting more than an hour before 10.30

Superior

Any ITV move away from the 10 p.m. time is likely to provoke considerable opposi-tion. News at Ten is widely accepted as being superior to the BBC main newscast and the arguments in favour of tater timing—that it gives more time for preparation and provides a one-hour newsgathering edge over the opposition-are strong.

In discussing other ITV events at the moment, Mr. Isaacs said that the Thames programmes Love Thy Neighbour and Man About the House would not he continued into new series. There would be other changes, but Mr. Isaacs insisted that although there night be difficult econor times. ITV would prove that it was still possible to produce good programmes.

He said that the flow of revenue over the next few months would be such that when he sought the money for his 1976 programmes Thames. would be able to provide it. Granada's World in Action investigation into the CIA has won the gold medal at the International Film and TV Festival of New York. The three-part dosier was shown in the party.

Guarantee cost **Marples**

ally no concept of how wealth ter, had to pay £61,158 out of his own pocket because he would be co-operating in a new were treated by the medical about explaining the role of debt to a bank, a High Court profits in creating jobs and judge said yesterday.

As a result, Lord Marples was now losing interest at the rate of £7.600 a year, said Sir Anthony

puted. It would be wrong to delay disposal of Lord Marples claim

Ombudsman raps Home Office for TV licence muddle

Tyndale teachers fel 'victims of undue harassment'

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

TEACHERS at the William special difficulty, in a poor Tyndale junior senoot rights or wrongly felt they were victor wrongly felt they were victor for undue harassment. Mr. with apreponderance of pig with a preponderance of pig with appeal develop of the public in the district, told the public in the district, told the public in the district.

quiry yesterday.

The inquiry into the dispute between the school's managers difficulty, it had the nor designated as one of special difficulty. between the schools managers and seven of its full-time staff is being held in London before Mr. Robin Auld, QC, who will report his findings to the Inner London transfer were some pupils a featuring difficulties the instance. Robin Auld. QC. who was replaced to the language of the language of the language of them. The Education Authority. The Education Authority. The language of the language of them added, but certainly no preponderance of them. The teachers' statement was a continuary action, if any to take on to allege that certain a certs, some of whom on the report.

During the fifth day of the public hearing. Mrs. Tessa Moorhouse, counsel for the Islington school's managing body, continued her cross-examination of the language of the language of the school's running, approaching patents with an approaching patents with an approaching patents with a stantiaged affectives.

Mr. Rice had already commented on a parents meeting at the school in July 1974, when five

the school in July 1974, when five of the teachers walked out saying they had done so because they were being personally attacked by people at the meeting.

Mr. Rice, who was there, disagreed with this explanation saying that no attack had been made on the teachers who walked out. The only attack had been on the teachers who walked that the replied that the results of the second of the secon

out. The only attack had been on Mr. Rue replied that the to Mr. Terry Ellis, the headmaster, who had remained in the meet-

ing.
The walk-out had occurred the had heard of appragramment allowing pupils to choose their own activities.
being run by Mr. Brian Haddow.
a senior teacher. Mr. Rice said with the plans for section is contributed with the plans for schools contributed with the plans for schools.

seven teachers involved in the dispute; including Mr. Haddow and Mr. Ellis, had sent a state ment to the managers, which again complained of "vicious" taking account of the varying out of the varying out of the properties. Tyndale junior school as one of The inquiry continues to-

he thought that this was a per school's curriculum, based feetly good educational question "progressive" approach w for a parent to ask the teachers had drawn up.
In the following September the the carrying out of the p

Haywardwithdraws 'BBC slant' allegation

MR, RON HAYWARD, general to be undertaken by the C secretary of the Labour Party, for TV Research at 1 yesterday publicly withdraw his University.

allegation that BBC coverage of the said he hoped the in the last General Election had would consider points be been generally slanted against made about a set-up in the matter.

the party.

In a statement from Transport
House Mr. Hayward said he accepted a report by Mr.
Anthony Batker of Essex University that there had been no overall bias.

But he added "During the last General Election I saw a study because he knew himself.

iuduments Were apparently based on too small a

biased against the Labour Party, party polities, and saw of still consider them biased, small proportion of total T small proportion of total Ti

the politicians are treate

He recalled in his stab sample. My comment that 'the that in a speech in the BBC coverage was generally conference last year, he slanted against the Labour Party has been proved unfounded."

He recalled in his state that in a speech to the political parties should confounded."

He recalled in his state that it is that in a speech to the political parties should confounded."

He recalled in his state that it is that in a speech to the political parties should confounded."

He recalled in his state that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound that it is that in a speech to the political parties should confound the political parties should confound that it is that in a speech to the political parties should confound that it is that it is that in a speech to the political parties should confound the political parties should be provided that it is that it i

Court pledge by Plessey on 'micro-brain' sales

PLESSEY, the electronics giant, Under settlement terms agreed in the High Court yester nounced yesterday, Plessey in St. Austell. Cornwall. belonging to the former employee, Mr. John West Holmes, a chartered surveyor.

The judge said that Mr. Holmes mortgaged the properties, in Bodmin Road, St. Austell. to Lloyds Bank, the transaction being guaranteed by Lord Marples.

Trnasferred

When the bank called upon

agreed in the High Court yester nounced vesterday, Plessey day to stop marketing micro-its subsidiary undertook they would not without Ge be illegal copies of equipment in strument's licence, self and two other precedences, and its subsidiary. LSI (Electronic General Instrument's procedence of the properties of they would not without Ge be illegal copies of equipment in sidiary. Isl (Electronic General Instrument's procedence of the properties of they would not without Ge be illegal copies of equipment in sidiary. Isl (Electronic General Instrument's procedence of the properties of they would not without Ge be illegal copies of equipment in sidiary. Isl (Electronic General Instrument's procedence of the properties of the propertie

pantes in which Lord Marpies was interested, rather than processed silicon chips, is used Plessey said last night; against him personally, and the in calculators and push-hulton are glad to have reached puted. It would be wrong to delay disposal of lord Marpies.

When home-ownership becomes 'involuntary'

BY JOE ROGALY

little other choice. 1100 when the This is one tentative conclusaccommodation.

sion to be drawn from a new study published by the Runny mede Trust to-day. Written by G. B. Gillian Lomas, assisted by Enisabeth Monck, the study uses BY JUSTIN LONG

THE OMBUDSMAN strongly tions to Post Offices about with Government's intention to use criticised the Hoine Office yester drawal of advance renewal its power to deprive bim of it day for "inefficiency and lack of facilities simultaneously with foresight" in its administration the announcement of the increase in TV licence creases.

G. B. Gillian Lomas, assisted by he found in both council specially commissioned 1971 accommodation, even though two of them (Manchester holds in Bradford were owner occupied at the time of the coloured population actually allowed misleading publications. foresight in its administration of the increase in TV licence fees earlier this year.

In a report, Sir Alan Marre.

Parliamentary Commissioner for Administration, said his investigation into complaints over arrangements for overlapping renewal of their which led to much needless dislicences—those taken out at the lower rate before last April—showed they gave the overlappers no unfair substantial advantage over other licence holders

But he pointed out that there announcement of the indication clear, but actually allowed misleading public discussion of the procedure of the continue."

More serious still, said the increase. More serious still, said the location. More serious still, said the location of the procedure of the procedure of the procedure of the rest of Bradford's house census, only 573 per cent. of the rest of Bradford's house holds were owned by those who holds were owned by those who has house of the rest of Bradford's house census, only 573 per cent. of the rest of Bradford's house holds were owned by those who has house of the rest of Bradford's house census, only 573 per cent. of the rest of Bradford's house holds were owned by those who has house of the rest of Bradford's house holds were owned by those who has house of the rest of Bradford's house holds were owned by those who has house of the rest of Bradford's house holds were owned by those who house holds were overlappers overlapping renewal of their which led to much needless districts and annoyan

COLOURED people in British this owner occupancy cities are more likely than coloured families may whites to become owner involuntary since such occupiers—because they have hies can experience discrimination when they try to

LABOUR NEWS

Sanctions will mean no pay, Leyland warns workers

BY ROY ROGERS, LABOUR CORRESPONDENT

Oxford, are to relax their ban on week-end overtime imposed a Drivers strike month ago to support demands for regrading. To-day 70 Mr. Whalen also appealed to tion workers at the Cowley body testers at the plant who are also workers to process their plant have dropped their seeking regrading will meet to grievances through the coin demands for interim pay consider lifting similar same pany's agreed disputes pro-increases after being advised by tions.

A TOUGH warning that British pany's attempts to increase both Rover and Land Rover produc-A TOUGH warning that British pany's attempts to increase both Rover and Land Rover productival workers who join the quantity and quality as it strives tion.

growing trend of using sanctions to meet, the improved demand Yesterday 80 external drivers to back their demands will no for its vehicles. It follows a at the Solihull plant went on longer be paid, came yesterday series of recent disputes in strike over an objection to the from Mr. Geoffrey Whalen, per which Leyland workers have use of industrial engineers time sonnel director of the company's adopted measures to restrict and motion study men. Already car division.

The warning in the company's Apart from the two Cowley disputes the Politich Leyland strikes there have been others in over the introduction of indus-

Public employees' union will fight spending cuts

BY OUR LABOUR STAFF

Union of Public Employees.

recent statements by Ministers expenditure. At workplace level, NUPE stewards have been instructed to a positive and broadly based co-operate with other unions in campaign to defend the public opposing expenditure cuts. Services against any policies The NUPE executive made it

newspaper, the British Leyland putes there have been others in over the introduction of indus-mirror coincided with the news volving clerical staff at the trial engineers and these were that inspectors at the car Rover plant in Solibuli and at joined by 350 at Rover's axle assembly plant at Cowley, Triumph plants in Coventry. making plant at Perry Barr.

Both these sets of key Cowley whenever "trouble cropped up." rise would have to be offset workers have been warned that Such a breach of procedure against the Government's 55 pay their sanctions would soon bring in a series of disputes have halted all Rover saloon car propoduction to a standstill.

Mr. Whalen's forthright tone duction for the past fortnight The company had already rejected the claim, which was based on the increased cost of

● Normal working resumed yesterday in the administrative blocks of the £93m. Ford Motor's car plant at Halewood, Liverpool, after a lightning unofficial strike of more than 200 clerical workers on Monday. But the men and women involved are to hold a further factory gate meeting tomorrow.

A FURTHER warning to the ployers they should "pursue Government that trade unions in the union's policy of no reduction in the union's policy of no reduction in the determined fight against expendilevel of services to the public." ture cuts was delivered yesterday Second, they should enlist the by the 550,000-strong National support of local trades councils. and Labour Parties to resist The union's executive said attempts at cutting public

campaign to defend the public appusing expenditure tests.

The NUPE executive made it which will lead to a reduction clear that its policy is designed in the labour force or a lowering of standards of service."

The statement recalled that the TUC congress in September had opposed cuts in public expenditure as "an intolerable exercise continuing control over public expenditure as a feature penditure as "an intolerable attack on working-class living standards."

The executive told the union's 1.800 branches throughout the 1,800 branches throughout the campaign which, while opposing country that NUPE members current threats to the public sershould take action in two areas: vices, can be extended to meet First, using the normal nego whatever threats we may face in tisting machinery with em he future.

Action spreads against breakaway power union

BY OUR LABOUR STAFF

of the four TUC-affiliated unions four recognised unions "under recognised by the employers duress." Otherwise they would under a closed shop agreement, face dismissal: a spokesman for the ESU said Mr. Sarvent said he was in

ACTION is spreading against Ferrybridge Power Station in members of the Electricity Yorkshire, together with five of Supply Union in the generating his members, said he had advised.

a spokesman for the ESU said Mr. Sarvent said he was in yesterday.

Six ESU members at Hams cussions at a joint industrial Hall Power Station, Sutton Cold-council in one district, which field, and seven in Nottingham he refused to name, setting out had been given until November the procedure for acting against 13 and November 24 respectively ESU members. This proved to join one of the four unions. "beyond doubt" that the Mr. Bill Sarvent, general secundous were "ganging up" already been dismissed from against the ESU.

North to spend over £1m. to create employment

BY OUR LABOUR STAFF

JOBS FOR nearly 1,000 people Nationally, just over £1m. has at a cost of just over £1m. have already been approved by the been approved by the northern Manpower Services Commission been approved by the northern manpower Services Commission region of the Government's new for 32 schemes—five of them job creation unit. Some 50 now under way—employing 885 schemes have been sent forward people. The programme has been allocated a total of £30m.

The northern region has Norwich City Council is to already taken a lead in job consider a scheme for some of creation, with £381,000 of grant the city's 4,000 unemployed approved for schemes employing under which they would help 310 people—mainly school-leavers.

Doctors tough TSB 'agency line over leaders

By Our Labour Staff

MILITANTS among the country's Union of Bank Employees for 19.000 junior hospital doctors are the setting up of an "agency staging increasingly determined shop" covering the 13,500 or so leaders in the British Medical TSB staff. Association for allegedly selling This will mean there will be a out to the Government in the contractual obligation on branch

West, by far the most militant tions to the union or an equiregion in the country, BMA valent sum to a specified charity.

shop' pact

THE TRUSTEE, Savings Banks Employers Council has agreed in principle with the National

dispute over overtime pay.

According to a spokesman for managers and cierical staff to the junior doctors in the North join NUBE and pay contribu-

leaders are resising requests for a meeting of the junior doctors' "group council" which can vote agreement with the TSBs, but members off the 13-strong executive committee.

NUBE had an "agency shop" the TSBs, but this lapsed when the 1971 industrial Relations Act was repealed.

Chapple calls for EPTU votes against Left

BY OUR LABOUR STAFF

Plumbing Trades Union, has Several members of the EPTU several members of the end of November.

"In these times of trial for our labour for the end of November.

"In these times of the EPTU several members of the end of November.

"In these times of the

MR FRANK CHAPPLE general to make the Government's secretary of the Electrical and economic policy unworkable."

Plumbing Trades Union, has Several members of the EPTU

Two stage deal for brick unions

BRICK WORKERS' will negotiators yesterday accepted a wage deal which means that the £6-a-week pay rise allowed under the Government's wages policy will be paid in two stages over the next four

This was agreed as a com-promise, between the em-ployers, who claimed they, could not afford the cost of the total £6 for a full year, and the unions which, in line with TUC policy, were insisting that the £6 was an entitlement and not a maximum

The result—payment of \$4.40 a week from this week and another \$1.60 from the end of February — is intended to help spread the costs for the employers while placating the unions by exercised a result of the parameters. unions by eventually raising their members' pay rates by

Such staging of pay rises is expected to prove popular with other private sector employers. Brick employers—not includ-ing London Brick, which negotiates at another time of year—have already given a £3.88-a week interim rise in July, just before the £6 policy was intro-

The dispute is over the pay As a result of yesterday's agreement, the £6 total will be a supplement on their existing basic rate of £34 a week. ment of overtime to a non-union man when there was an official union ban on overtime. production was not affected.

Birmingham, earlier this week. Meanwhile, shop stewards representing 4,000 non-produc-

The company had already rejected the claim, which was based on the increased cost of living since February's annual

settlement.

AUEW, shipbuilders pay policy row likely

BY CHRISTIAN TYLER, LABOUR STAFF

A ROW is blowing up between

are conterred.

Faced with the complications of subtracting extra overtime earnings due under the national of workers will have left out of the agreement from the £6 maximum for local pay rises allowed under the Government's policy, they have deferred.

Both shipbuilding and engithose national improvements for the time being to make their own local negotiations simpler.

The majority of local ship-

The majority of local snip-building company negotiations are still to come, and there are two more stages of the national agreement due this month and in February. Against this back-ground the AUEW leadership yesterday launched a protest aimed at protecting the national rises.

Provision

Mr. Hugh Scanlon, AUEW president, said his executive had decided to tell all its members to report back any cases of employers failing to honour national agreements in full. This applies both to the shipbuilding industry and to a similar national agreement in the engineering industry.

But fares are to go up in the West Midlands for the first time in almost four year. West Midlands Passenger Transport Executive was granted increases applies both to the shipbuilding industry and to a similar national in a full year, assuming present-day costs, the rise will reduce losses to about £8m.

A ROW is blowing up between Meanwhile, shipbuilding emshipbuilding employers and the ployers have been advised by country's second biggest union, their Shipbuilders' and Repairers the Amalgamated Union of En. National Association to ignore gineering Workers, over the the overtime provision of the application of Government pay national agreement and negotiate policy to individual company or a straight 56 basis so long negotiations.

as the Government's policy lasts At least two shipbuilders have There has been no such quarre struck local agreements with yet in the engineering industry their unions which by-pass the The Engineering Employers' provisions of their industry's pre- Federation has told its members sent national wage agreement as to bonour the national agreefar as overtime and shifts rates ment at all costs—although this could give individual companies

> Both shipbuilding and engiare to be raised again by £4 in two weeks' time and by a further £2 in February.
>
> Since most of the workers are on higher rates negotiated at

company level, these national rises mainly influence overtime. shift working and holiday pay.

FOUR-YEAR FARE FREEZE ENDS

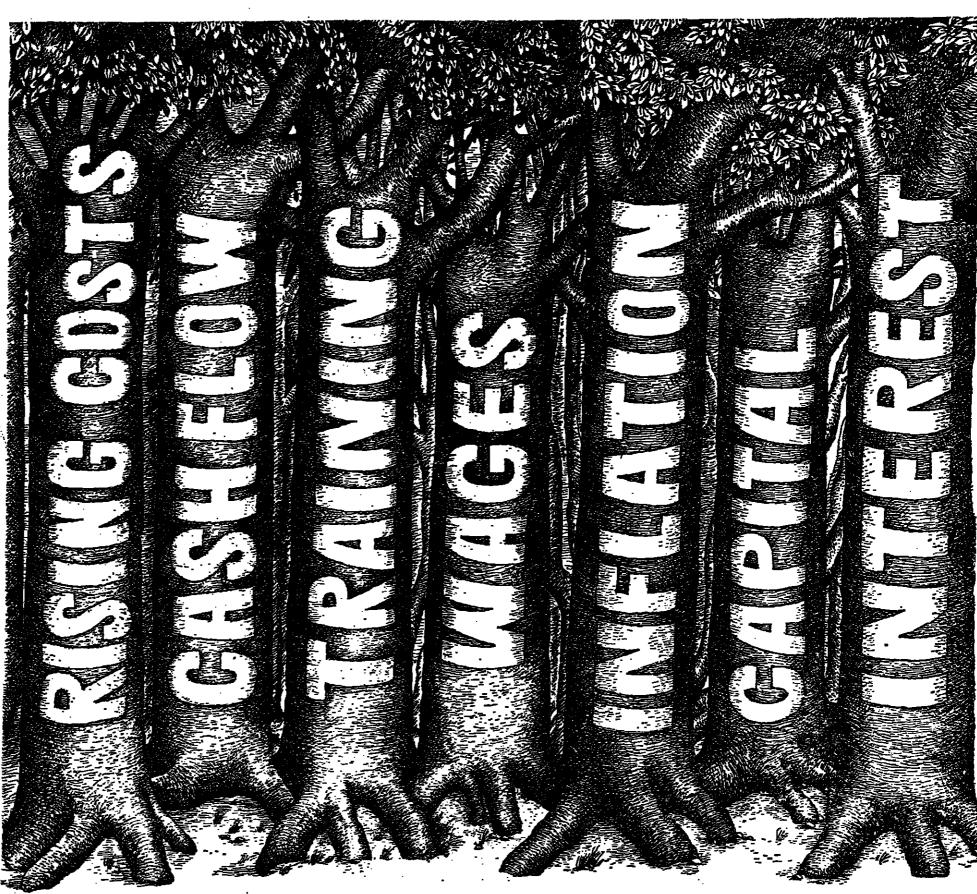
JEWELLERY REPORT

The Financial Times proposes to publish a Report on Jewellery on Saturday, 6th December, 1975. The following is an outline of the proposed editorial content:

Developments in the jewellery market over the past year, how it has ridden the current recession, which metals and stones seem to be the best value in terms of past performance. The wide range of really excellent designs available, British designers being among the best in the world. The flourishing market in old or antique jewellery.

We would point out that the contents and date of the Survey are subject to complete editorial

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For your company's sake-think about training.

TRAINING SERVICES AGENCY*

*An executive arm of the Manpower Services Commission.

The Technical Page

EBITED BY ARTHUR BEHNETT AND TED SCHOETERS

AUTOMATION

Non-stop welding of complex parts

ESAB's machine division, which anticipates that sales in the fact that the sales campaign began in earnest only a few days and a highly accurate positioner. The robot can place the welding standard package for the smaller standard package for the smaller the robot could be trolley-mounted. Further workshop where the robot could be trolley-mounted. Further ahead are projects in which the fact that the sales campaign began in earnest only a few days ago.

In the meantime, ESAB is considering the development of a sidering the development of a robot could standard package for the smaller workshop where the robot could be trolley-mounted. Further ahead are projects in which the to within 0.1mm. This is a good deal of the manufactured equipment is semi-automatic. Addition of a robot to many of the trolley-mounted. Further ahead are projects in which the substantian operated welders. This is despite the fact that the sales campaign began in earnest only a few days ago.

the major outlet for the consistent, advanced Swedish equipment There is

some might be tempted to call de arcs to get to the seams which this.

luxe equipment since it com- have to be welded.

On

the major outlet for the advanced Swedish equipment which embodies two years more complex problems two with 18/33mm thickness chain more complex problems two doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems at the moment is what they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems that the moment is what they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems that they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems to be rotated through difficult velopment of equipment such as the problems that they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems that they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems that they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems that they are now doing manually and assess the effects on them of a wholesale adoption of full automation by the complex problems that the more problems that the problems that they are now doing manually and assess the effects on the manually and assess the effects on the more problems.

operated welders. This is despite the fact that the sales campaign began in earnest only a few days ago.

The market has been thoroughly tested at Olympia and the recent offshore event in Aberdeen with a total of 150 reasonably serious inquiries registered. Firm orders bnoked so far total ten but there are many more in the pipeline. Particularly from Europe

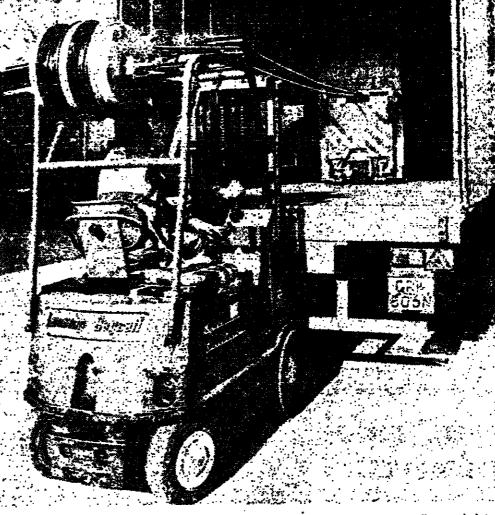
West Germany is likely to be advanced Swedish equipment. There is a possibility that with the fact that the sales campaign work which results is of the highest standard.

Whatever may ensue, it is at highest standard. What the ease of programming the ASEA robuts, which are taught their jobs simply by taking them step by taking them step by taking them step by the formand unit, is between the sequence they are now doing the control department of the two companies of the two companies of the two companies of the two companies to take stock of what they are now doing this 24 hours aday for engingering companies to take stock of what they are now doing the ASEA robuts.

Tinv Controller

Duty cycle achievable with the sample that the ease of programming the ASEA robuts, which are taught their jobs simply by taking them step by taking them step by taking them step by the formand the recent offshore event in the equipment. When it is also realised that the robot command unit, is between doubtedly be a cross-fertilisation ments of the two companies. So the difficulty of the difficulty of the sample that the ease of programming the ASEA robuts. When it is also ready clear that the ease of programming the ASEA robuts. The difficulty of eating the sequence they will thereafter perform on devaluation to the robot command unit, is between the control department and produce quite a complex workpiece in three many in the pipeline. When it is also ready clear that the ease of programming the ASEA robuts. When it is also ready clear that the ease of programming the ASEA robuts. When it is also readitions of the will thereafter perform on devaluation to conditions of the wil

HANDLING



A fork lift truck uses the Satellite, a device for

Fork lift has long

Said Mr. Peter Caine, the of training an electronics engi- lishment by the Department of Gillette stock control manager: neer—with no prior knowledge Health and Social Security. It used to take us 40 minutes of computing or programming to load a container lorry using a fork lift truck operator and three

Automated Container Loading, Environment House, Farraday Way, Orpington, Kent, has been set up to manage the marketing and distribution of the invention

of computing or programming Conventional pacemakers wit techniques—can make effective chemical batteries have to be loaders. With the Satellite a lorry can be loaded by a fork Because the program can have shown that the implante

lift truck driver and one assistant simulate up to 500 blocks, each lifetime of the Harwell unit in 30 minutes."

Seven prototypes of the Satelite are at present in operation in the U.K.

Atking Computing Services

simulate up to 500 blocks, each method in the could reach ten or even 20 year.

Atkins Computing Services. Woodcote Grove, Ashley Road, Epsom, Surrey. Epsom 24981.

Disc-based micro is

terminal as input-output com-munication devices. Standard software is the RT11 real-time be available for selected clinic operating system which allows be available users the option of using trials. FORTRAN IV or BASIC as a higher level language.

Digital is at King's Road. Reading. Berks. (0734 583555).

Printer has own micro

ENGINEERING division of Exchange Telegraph is to launch a new microprocessor-based, high-reliability. impact-printer terminal, the Extel 300, at the COMPEC 75 Exhibition (West Centre Hotel, London, S.W.6, November 25-27, 1975).

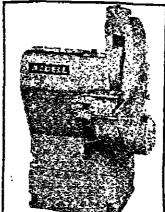
Intended to provide remote computer users with a universal data terminal, the Extel 300 produces variable-width typewriter quality output in a variety of styles. The built-in microprocessor allows adaptation to meet special user requirements and to provide compatibility with most other computer sys

Exchange Telegraph. 73. Scrutton Street. London EC2A 4PB. 01-739 2041.



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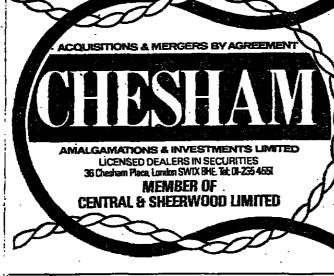
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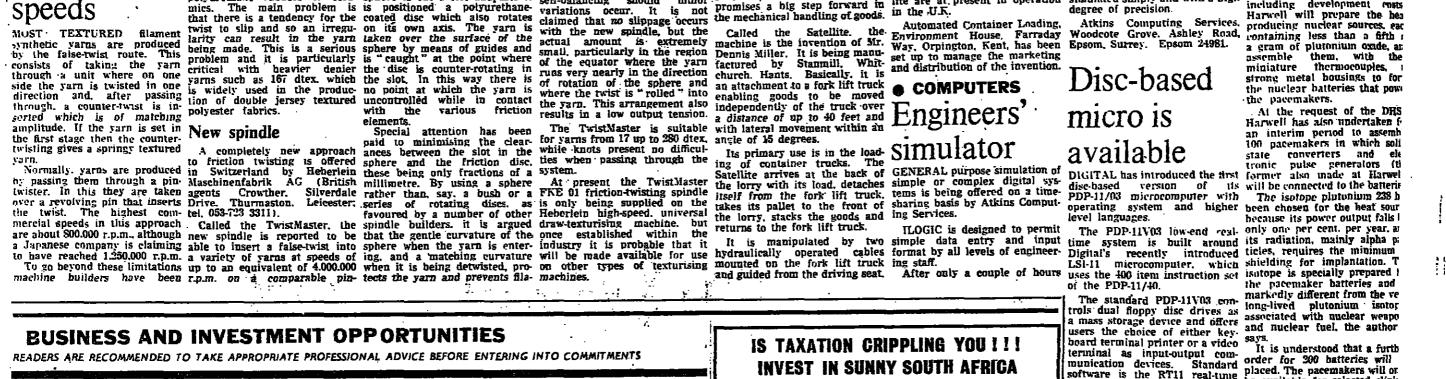
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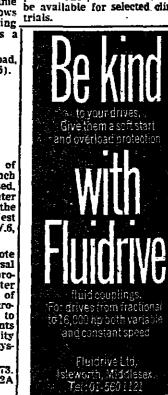
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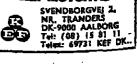
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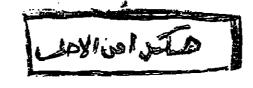
three years, but prolonged trial



ATTENTION!









Former IV man for Tory publicity

PPOSITION leader Mrs. argaret Thatcher, yesterday mounced the appointment of r. Geoffrey Johnson-Smith, MP r East Grinstead, to a leading le in developing the party's oblicity and communications. blicity and community, formerly Mr. Johnson-Smith, formerly in the

information officer in the plantic Service, built up a putation as a broadcaster and levision personality and interewer before entering Parlia-

Regional grant time limits

Financial Times Reporter

IME LIMITS for the acceptance f applications for regional evelopment grants were out-ned by Mr. Gregor Mackenzie, inister of State for Industry, the Commons yesterday. He said it was intended-that

sets provided before April 1,

eived by April 1, 1977.

ter during which the asset provided."

Exceptionally, he added: If the amendments in the cretary of State was satisfied the application was delayed reasons beyond the control

Theatre opens next March

HE NEW National Theatre ullding is expected to be opened ing their business.
the paving public next March. The Bill had been brought in

PM's searing words

BY PHILIP RAWSTORNE

MR. HAROLD WILSON raised some political heat from the embers of the Parliamentary session yesterday-scorching Sir Keith Joseph, the Chrysler management and the Scottish Nationalists in rapid suc-

The Prime Minister had scarcely got to his feet before Mr. John Tomlinson (Lab., Meriden) was inviting him to turn his attention to Sir Keith's interview with the New York Times in which he "chose to indulge in slinging mud at his country."

More in sorrow than in anger. Mr. Wilson agreed that Sir Keith appeared to have followed Mrs. Margaret Thatcher's lead and to have fallen from his usual high standards in besmirching Britain.

"Political bile is one thing for our domestic exchanges." he said. "But it is a singularly unattractive form of export abroad." Especially galling, he agreed with Mr.

Emlyn Hoosen, from someone whose reforms had actively encouraged the growth of bureaucracy, public spending, and public horrowing.

Sir Keith was absent-and apart from a brief counter from Mr. Ian Lloyd (C., Havant), no one exactly sprang to his defence. But other targets were soon being exposed to the Prime Minister's searing

It would be better if he said nothing about Chrysler, he told MPs—but, under

pressure, quickly changed his mind. "The situation which we have been presented with is something which when all the facts are known-will turn out to be distasteful to MPs in all parts of the House," Mr. Wilson declared.

"It was not until last week, we realised there were Luddites on both sides of the situation—management and ownership as well as on the other side." The Government would make a full statement as soon as possible, Mr. Wilson concluded just as he appeared to be starting.

But Scottish Nationalist, Mr. George Reid, maintained the temperature by demanding that the Government should not sacrifice the workers at Chrysler's Linwood plant to ensure employment in Coventry. That brought protests from both Labour

and Tory MPs-and a scathing comment from Mr. Wilson about the SNP's "carrion crows hoping there will be some pickings for them." Before the SNP tried to create any

more grievances, they should settle their own differences about self-government for Orkney and Shetland, said the Prime Until they did, there was a danger that they would end up with no authority and no oil.

From the enthusiasm with which both sides of the Commons joined in the taunts, few at Westminster would grieve about

Goodman claims Press charter deal agreed—then dropped

Lord Goodman, who proposes a legally-backed Press freedom charter said that agreement had been reached with the Government at 2 a.m., but at 9 a.m. the Government had withdrawn from from of legal remedy for Journalists unreasonably excluded to enforce their rights.

The Government decide to Press should include "such Press should include "such

which has developed between us tion.

in the gravest jeopardy."

He suspected it would be more tributors. in the gravest jeopardy.

the next session of Parliament to sham and L ord Goodman "which ensure this Bill's Passage." It are obscure and ill defined." would be in its original form Lord Shepherd warned: "As

Chrysler story 'distasteful'

Lord Shepherd added: "We substantial in detail than amend-shall take the necessary steps in ments proposed by Lord Hail-

THE GOVERNMENT would but with certain amendments drafted these amendments could invoke the Parliament Act to agreed by both Houses.

get its "Press freedom" proposals through, Lord Shepherd.
Leader of the House, told the Lords yesterday.

His warning followed an overmight bid by Lord Goodman to reach agreement on the Trade Union and Labour Relations (Amendment) Bill.

Lord Goodman, who proposes

Lord Goodman, who proposes excluded or expelled from a embattled by hostile journalists.

Lord Shepherd, in a final plea to peers not to press their make a constitutional issue on matters as the avoidance of this inatter, the fault is theirs," improper pre-sure to distort or suppress news. comment or insisting would be "very grave indeed." This was a time for that the Government had stated that the Government had stated that it would act if there was a journalists and, in particular, the right of editors to discharge their two Houses of Parliament could place the growing co-operation require most careful consideration. The suspected it would be more tributors."

"If the Government decide to make a constitutional issue on matters as the avoidance of improper pre-sure to distort or suppress news. comment or criticism. The application of journalists and, in particular, the right of editors to discharge their duties, and to commission and place the growing co-operation require most careful consideration.

The Government decide to make a constitutional issue on matters as the avoidance of improper pre-sure to distort or suppress news. comment or criticism. The application of journalists and, in particular, the right of editors to discharge their duties, and to commission and place the growing co-operation require most careful consideration.

He suspected it would be more tributors."

Lord Shepherd said that if the slight change in wording. "That Relations Act situation with all the bitterness and lack of co-operation wat would involve.

Lord Shepherd Time for reconciliation

Lords amendments were accepted suggestion, made at 2 a.m., was they would be seen by the trade withdrawn at 9 a.m. It was withunions as an editors' and owners' drawn because of the obstinacy charter. "We would be back of certain individuals or people." exactly in the old industrial the wanted everyone to vote He wanted everyone to vote on his own conscience. If nobody followed him into the lubby he

'Political bile'

questioned by Mrs. Lynda nate between the dead?"
Chalker (C., Wallasey) on Mr. Wilson said he knew nothGovernment policy over the ing of this case. "I would express separation of the private sector the same revulsion against any from the National Health Service, political act which discriminated Mr. Wilson said Mrs. Chalker against the living or the dead."

mouth who were "prepared to been carry their politics to discrimi-

Land Bill given no peace

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

Mr. Mackenzie stated that for ment pressed the Commons into the task of digmantling over 20 174, and ending on March 31, major amendments made by the Lords to this controversial legislations.

"Thereafter until further Mr. Timofhy Raison, "shadow" atice applications should be Secretary for the Environment, adde not later than the end of condemned the Government for years after the end of the "sordid" treatment of the uarter during which the asset House in the inadequate time given for consideration of the amendments in the "dying stages" of the Bill.

Mr. John Silkin, Minister for Planning and Local Government, f the applicant consideration counter-charged the Tories with ould be given to whether the finding new ways of delaying the te application might: be legislation, and as MPs clashed legislation, and as MPs clashed over the provisions for taking development land into public ownership, preparations were made for a late night sitting.

With the Government anxious to have the Bill ready for Royal Assent to day, the last day of the present session, Mr. Raison accused Ministers of mis-manag-

tr. Hugh Jenkins, the Aris too late in the session. Mr. inister, said in the Commons Raison maintained. It was badly eady progress was being contained to make a sale was taking place, be was number of changes.

application is THE OPPOSITION last night the Bill reived by the Department on launched what is expected to be said the Opposition spokesman, is appropriate form not later the final onslaught on the Com- and he reiterated the Tories munity Land Bill as the Govern- firm pledge to repeal it when

firm pledge to repeal it when next in power. Government only narwarded off defeat when Ministers carried by a majority of five (271-266) rejection of Lords amendment to remove from the scope of the Bill the building of a single dwelling

Allaun puts plan for home loans

A BILL which would force build-ing societies to help local authorities provide mortgages for low income earners was given a formal first reading in the Com-

mons yesterday.
Mr. Frank Allaun (Lab., Salford E.) was given leave to introduce his Mortgages (Low lucume Earners) Bill which would require building societies to lend annually 10 per cent. of their advances of to lend annually 10 per cent. or their advances—at reasonable interest rates—to local authorities. He promised to reintroduce the measure in the new session.

Mr. Allaun said that the Government as part of its economy cuts, had recently told local authorities to reduce the amount they lend to would be amount they lent to would-be house-buyers to balf of what they lent in the previous financial

year, which was £520m.
As a result many councils were having to turn down every application for a mortgage, however desperate a family might be. At the same time, the building societies were "bursting with The societies had agreed to len £100m, to families who would not normally be considered, but

this was "peanuts" compared with the £4bn. which the societies Referenda

refused NEW DEMANDS by MPs for referenda on the devolution issue were rejected by Mr. Edward Short, Leader of the

Commons yesterday.

Mr. Short, the Minister responsible for formulating proposals or Scottish and Welsh assem blies, turned the suggestion down in Commons written replies.

NEW STAMPS BY THE ROLL ROLLS OF 500 stamps in 64p or

Sip denominations will go on sale at most post offices from December 10. The 6ip roll will cost \$32.50, the 8ip roll £42.50. They will also be available from post office philatelic counters and the Philatelic Bureau. Lothian House, 124 Lothian Road, Edinburgh, EH3 98B. The rolls will be suitable for use with the newer type of stamp affixing machines used by businesses.

The last Conservative Covernment, he were Parliament where were partment, in the Sarrier spartment, with overall responsibility for the Covernment of the west Parliament with overall responsibility for the Covernment of the west Parliament with overall responsibility for the Covernment of the west Parliament with overall responsibility for the Covernment of the west Parliament with overall responsibility for the Covernment with the facts were known. Mr. Farlight and which facts were known for the facts were known. Mr. Farlight and which facts were known. Mr. Farlight and which facts were known for the facts were known. Mr. Farlight and which facts were known for the facts and which facts are were known for the facts and which facts are were known for the facts and which facts are were known for the facts and which facts are were known for the facts are known for the fac Computers too

IBM's System/32 might change your mind.

It's only about the size of a desk so it's small enough to fit in almost anywhere. And it's not expensive. At least not in the kind of terms you're probably used to associating with computer costs.

Above all, System/32 is simple to operate. In fact, it can be run by someone in your company with very little training.

Yet despite its small size, low cost and easy operation, System/32 is a

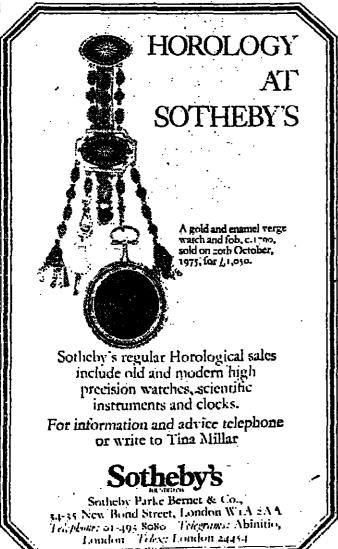
sophisticated computer that can provide you with many of the same benefits big companies get from their big computers.

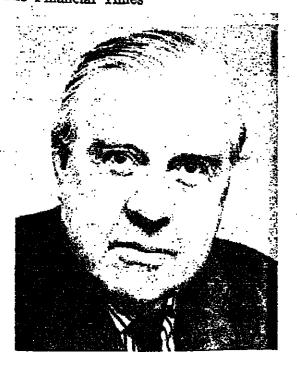
For instance, System/32 can provide fast, accurate handling of all your accounting needs, improve your stock control and generate the kind of key reports that can make a major contribution to the management of your business. Without unnecessary complications.

Since April, when IBM introduced System/32, over a hundred companies have ordered this remarkable, easy-to-use computer.

If you still think computers are too complicated for your business, more about System/32.







"With Midland Bank help, we gave ourselves a new lease of commercial life"

-R.T. Wilcox, Chairman of R.Perry & Company Limited, Birkenhead.

Twenty-five years ago, R. Perry & Co. Ltd needed to broaden their activities.

The Company-one of the oldest established in Birkenhead
-have been sailmakers since before the Battle of Trafalgar.

"But if we'd gone on being just sailmakers," says Reg Wilcox, the present chairman, "we wouldn't have been sailmakers very long."

So when Reg Wilcox joined the company in 1949-they began developing new lines of business.

To do so, they went to Midland Bank for financial assistance.

New business lines

The Company began by marketing marine safety equipment of all types, from inflatable liferafts to distress rockets, and by developing facilities for servicing liferafts.

They also began manufacturing the first rigid plasticskinned lifebuoys. And today, Perrybuoys, as they are called, are standard equipment on naval and commercial vessels and waterside situations in over forty countries.

Midland Bank helps in many ways with this overseas business, often through correspondent banks abroad, providing status reports on potential customers and assistance with short term finance at preferential rates against Bills of Exchange, under the E.C.G.D. scheme.

The second development was in the leisure side of sailing, when R. Perry & Company set up their first yacht centre at



C. J. Kay, Director; Peter F. Booth, Managing Director, K. Munford, Director.

Liverpool 14 years ago. The venture was so successful that a second was set up at Manchester in 1967, and a third at Birmingham in 1972. These centres provide equipment of every kind for the yachtsman.

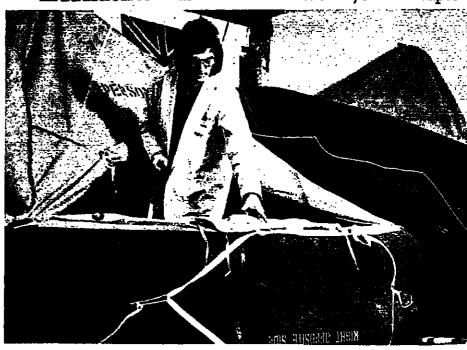
Survival and continuity

Today, R. Perry & Co. Ltd are a thriving and broadly-based concern.

The Company employ 65 people-50 more than when Reg Wilcox joined-and exports alone exceeded £150,000 last year.

Not that the Company have abandoned their origins in the great days of sail.

In addition to their Birkenhead works, Southampton



branch, and three yacht centres, they have a modern sail loft at Dun Laoghaire, Co. Dublin, with yacht centre and liferaft servicing facilities.

"With Midland Bank help," says Reg Wilcox, "we've been able to give ourselves a whole new lease of business life."

Every business needs a good bank. But perhaps no business knows it better than one in the process of radical change and

development. Your local Midland branch can provide you with further details on the range of services available from Midland Bank Group.



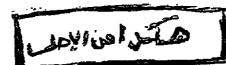


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The Executive's World

EDITED BY JAMES ENSOR

Robert Sarnoff, chief of America's troubled electronics giant, resigned last week. Jay Palmer reports:

RCA's 'brilliant gambler' makes his last throw

INTERVIEWED BY an Ameri- be compared unfavourably can business magazine last year, with that of his father. During Robert Sarnoff, the chairman of his own early days at an RCA surprise of his career.

noff went into last Wednesday's profitable business gambles. meeting as chief executive of the huge communications conglomerate. When he left 51 Robert's abrupt resignation last hours later, the directors issued week is that it did not happen an unexpected and astonishingly four years ago in the autumn blunt statement announcing his imminent resignation "for personal reasons"

veil of secrecy over the events puters had turned into a of that meeting (and none of hideously expensive mistake. the directors are talking), all the available evidence suggests that Mr. Sarnoff's departure was less than voluntary. Only a week be-

"bitter board room struggle" much until Robert reached the is supported by the untypical conclusion in 1968 that RCA baldness of RCA's resignation needed new, fast growing and statement. It was brief and to profitable business to pick up the point, containing none of and carry on the growth estab-the complimentary language lished by the nearly exhausted or regrets which might have boom in colour TV set sales. been expected for the son of He decided that the best prosthe late General David Sarnoff, pects lay in multiple acquisitions

the General himself resigned ing battle for computer market at the age of 77 in 1970, the share with IBM. As far as com- that was to influence his actions But the gamble did not pay company could hardly have puters were concerned, the analelesewhere in the company), off. With the "new" machines egard and affection . . . for (if distant) large rewards. oyal and devoted service."

Convinced that improved mar-In a sense it is only fair that keting was the single most

Ave but combuters

and terminals

into everyday business.

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RCA, declared that "the function subsidiary in the 1940s and of a chief executive is the man- 1950s, Robert himself used to agement of management. My compare his struggle to achieve own basic philosophy," he added a personal autonomy with that "is to seek to avoid surprises." of Tom Watson Jr. of IBM. Cer-Last week, however, Mr. Sarnoff tainly, since he took over as got what must have been the chief executive, critics have attributed many of his most im-Returning from a four-week blunders to his drive to rival overseas business trip, Mr. Sar- his father's brilliant and highly

dream of securing a new spurt Although RCA has drawn a of corporate growth from com-

Computers

RCA had drifted casually into fore he went abroad, he presided over a top level manage ment reshuffle which appeared to increase his authority and, at 1960s as number six or seven in a field of no more than eight companies. But the division paper really added up to the statutory retirement age of 65. Talk of a "palace coup" and sion never really added up to

who headed RCA for 40 years, outside traditional areas and a By way of contrast, when simultaneous head-on market-

Robert Sarnoff's going should important key to success (a view



RCA's great hope for the future is the videodisc. But will it prove

falling industry sales, RCA's accounting policy of selling returns jumped more than 35 leases to financial institutions 1970 while, at the same time, than conditions might otherwise ectations.

tion surfaced in 1970 when IBM vious price advantage. of machines. RCA just did not secret internal forecast had put particular needs. break even in 1971 and show an final straw. anaual profit or more than \$50m. before 1975.

Another bank account? salaries, commissions, conuses and similar for directors and executives with an AFI current account. AFI international Limited is a banking company with Common Market shareholders.

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losses remained well below ex. have warranted. The final blow

In September

made the obvious decision and like Xerox earlier this year closed down its computer busi ness before later selling it. In the process RCA took-on its then annual net profit of only

\$128m.—a huge write-off of \$490m. before tax benefits. It was at the time the single biggest write-off recorded in business history and, as one director commented, " it was an expensive education for top

Others were far less charitable. One of the most bitter comments of all came from within RCA's own ranks. Division Martin Seretean, an RCA director from one of its acquisitions, Consume was quoted as saying "I find it highly unusual that a manage Commercial ment can write off \$490m. and Broadcasting no one seems to question vehicle Renting whether the same people ought Communications to be running the company to-Governmen day." Mr. Seretean has since re- Business signed from the company. Although rumours of a power_

struggle continued at RCA for Total Profits more than 24 months before Total Sales dying down, Mr. Sarnoff survived his computer debacle by understandable and indeed fair as Mr. Sarnoff himself described The commercial division's your Hudsons Bay shares.

that he is remembered for his them—were initially were good and the commercial division's your Hudsons Bay shares.

he took over from his father of 1974. bears little relation to the cation in 1967 with the purchase

that beginning, RCA has bought

earlier strategy of limiting year. diversification to traditional areas of existing know-how,

1971, RCA stereos and tape recorders. The " post-computer years "-

RCA'S PROFITS SLIDE ··· 5.7 1,149 11.1 7,130 671 50.5 25.4 28.6 7<u>72</u> 195 356 3.7 21.4 828 113.3 109.8 4,627

that he is remembered for his them—were initially very good sudden loss also followed the one massive error of judgment, for the slimmed down RCA colour TV slump. Its sales of it must also be noted that Sarn. Net profits and sales both shot picture tubes and solid state price you paid did not therefore include the investment currency. Certainly, on the surface, the ing. Last month RCA reported equipment technology-based and domestic the first increase in quarterly technology-based and comestic the first increase in quarterly To-day, RCA is coming out of current official exchange rate he took over from his father of 1974.

gigantic international conglomerate of to-day. Overcoming the General's objections, Robert started RCA's diversification in 1967 with the purchase of Hertz, the world's largest car in profits in consumer electroning neck and neck with CBS VAT on postage and its way into convenience foods, around from profit to loss in leadership figures which are so Dacking its way into convenience foods, around from profit to loss in leadership figures which are so property management, house-hold furnishing (whence came hold furnishing (whence came and vehicle renting (the com- Hertz has instituted its sharp and publishing.

**Tournament to advertising Could you advise me whether or not VAT would be payable by the seller in respect of a separate.

Setback

Despite this promising start, the country to the destroyed RCA's pre- from high technology to market- especially vulnerable to a recess kets by the 1980s. ing and product research for sion which by the middle of But both the rewards and been supplied over the counter. tion surfaced in 1970 when IBM vious price advantage.

brought out its new generation

By mid-summer of 1971 a top: specific sales items to fill 1975 had driven five large U.S. indeed the risks will still be The courts have shown themproducers out of business.

off also directed RCA through ahead in 1972 and 1973 with circuitry were badly hit by the premium. Now they are foreign one of its most decisive turning really only the company's Gov- recession which simultaneously currency securities, and you will points and there are those who ernment business division losing drove already high fixed costs be able to sell them at a price claim that the company would ground. But the 1973 peak still higher. An added factor which includes the premium, now be worse off but for his proved a watershed—the next was the company's high start-up currently some 55 per cent. year profits tumbled lower in costs of a new operation a decline that is only now end to make telecommunications to sell a quarter of the total

> analysts looking ahead to 1976 you lose the benefit of the preit is clear that the 1974 down- company's NBC TV and radio nics and an equally sharp turn- for the prime time ratings further growth.

profits dip, there seems an sold at a price assessment and potential immediate—despite generally tracts. The company's liberal wide base and through protect in the home suitable made profits attracting different rates common to most conglomerates. The downturn in consumer identifiable mood of caution running through RCA's outlook. Broadly speaking, a specific speaking of the losses being made the glamour of high technology, sales force. The impact was equipment to cancel leasing conwide base and through protecting the home suitable mood of caution running through RCA's outlook. Despite this, the company under the glamour of high technology, sales force. The impact was equipment to cancel leasing conwide base and through protecting the home suitable mood of caution running through RCA's outlook. Despite this, the company under charge for the sorvice of the losses being made the glamour of high technology, sales force. The impact was equipment to cancel leasing conwide base and through protecting the home suitable mood of caution running through RCA's outlook. Despite this, the company under charge for the sorvice of the losses being made the glamour of high technology, sales force. The impact was equipment to cancel leasing conwing the base and through protecting the downturn in consumer in con could be best achieved from a tion of the losses being made Despite this, the company under charge for the service of wide base and through protection in the home audio division. But Mr. Sarnoff was still making its despatch by post attracts stantion from cyclical trading this was really only a minor business gambles — investing dard rate VAT, regardless of the tion from cyclical trading this was really only a minor business guidents and domestic goods despatched.

patterns. Resisting violently the factor — the real setback came huge sums in a domestic goods despatched.

Where no charge is made for a satellite project and racing to be returns jumped more than 35 leases to inflational institutions tag. "conglomerate," he also in that year's 16 per cent. des satellite project and racing to be per cent. over the two years to exposed it to even greater losses also down the satellite project and racing to be closed down more than 15 cline in sales of colour TV sets first out with a viable videodisc the service, VAT is levied solely have warranted. The final blow different loss-making operations at a time when costs were player for TVs. Combined, the on the price of the goods (at have warranted. The final blow and simultaneously switched rapidly rising. RCA, with over company sees these two projects the case may be), regardless of Despite this promising start, came in early 1971 when IBM's

of machines. RCA just did not secret internal forecast had put particular needs.

producers out of business.

there now that Mr. Sarnoff him-selves prepared to analyse a single charge for a composite have the technology to match the division's 1971 projected Between 1968 and 1972, Mr. Its problems were not self has departed. The major single charge for a composite however albeit connection. have the technology to match the division's 1971 projected between 1908 and 1972, Mr. Its problems were not seif has departed. The has lost supply, however, albeit generally this effort so, as a top level de- loss at over \$70m, with little or Sarnoff pulled RCA out of attributable to less demand and difference is that RCA has lost to the purchaser's advantage, and cision, it was decided simply to no hope of breaking even before marine radios (its first ever more Japanese competition one of the main reasons for its so a post-free price might fall to spruce up the company's exist- 1976 and only doing so then if business), 16-mm. film projec- Outsiders criticise the company loser image. It was always said be dissected in certain circuming series with larger memories more than \$700m, was spent on tors, electron microscopes, for trying to run the Mid-West after 1971 that RCA's share stances. and repainted bodies. It was new development. To a com- medical electronics and auto- division from New York and price would jump 20 per cent. about this time that Sarnoff, still pany already labouring under mation equipment. Most re-there is certainly a strong case on Sarnoff's resignation. In fact optimistic about the future, fore heavy debt brought on by out cently of all, in 1974, he phased to suggest that RCA's market the immediate response was No legal responsibility can be home audio business of radios, decision making as to snari \$18 to just under \$20 but even columns. manufacturing and production that is a significant indication answered by post as

BUSINESS PROBLEMS

BY OUR LEGAL STAFF Currency premium surrender

Sales I hold 250 Hudsons Bay acquired 1957, I have been told that if these shares are sold 1,145 25 per cent. of the proceeds will be withheld as investment 630 premium." Will you please tell 710 me if this is so? And if so, is 770 there any way of avoiding the 220 deduction? It seems such an unreasonable deduction as the 365 company was a British firm registered in London when I

> You appear to have slightly misunderstood the implications of the currency premium sur-render. You will in fact be substantially better off as a result

proceeds for sterling at the

Ir. Seretean) and publishing.

pany's two other significant pro- cut-backs in Europe and North charge made for "postage and completely reversing RCA's fit centres) rose during that America and is forecasting packing "? If such an item is packing "? If such an item is the complete of th taxable how could the tax be Hardly surprisingly given this assessed in the case of two profits dip, there seems an articles attracting different rates

the case may bet, regardless of have been lower if the goods had

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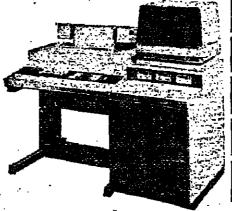
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WEDNESDAY, NOVEMBER 12, 1975

Australia and the Monarchy

is one which is bound to be a lose by a substantial margin. major point of controversy in The business community in

Electorate

Malcolm Fraser, leader of the or acceptable in Australia. Liberal opposition party, was able to use his control of the Toned down Senate to block the government's supply bills, in an attempt to force an election: Mr. Gough Whitlam, equally determined not to succumb to such in manageable But the image of the supplementary and supplementary in the supple mined not to succumb to such pressure, aimed to use the government's looming cash crisis as a way of discrediting the opposition. If such a condition is possible in Australia it is possible in Austr vides for a bicameral system in with foreign money brokers, oil prices—and that Britain has which the upper chamber does while its image as a party of had insufficient influence over

SIR JOHN KERR may or may and since voting is compulsory to be keenly debated by con- and his majority in the lower mental objectives have not been stitutional lawyers. But the house is already so narrow that altered Certainly, oil companies more serious question-and it at this stage he seems likely to still see it as an abrasive pack-

the coming election campaign Australia would no doubt be mentary debate has concen--will be whether, whatever his massively relieved at the trated on the constitution and rights. the Governor departure of the Labor Govern-workings of the General was wise to intervene ment, provided, of course, that British National Oil Corporaso decisively in Australian the election campaign is not tion, the oil industry—through politics by virtue of a marred by disruption from Mr. its U.K. Offshore Operators monarchical authority which has Whitlam's trade union sup Association—has been more long relinquished any such porters. The Labor Party came intent on trying to change the intrusive claim in the mother to power with a programme of conditions for offshore licences social reforms, and reforms and pipeline operations. were and are necessary. Un-Sooner or later, it was inevitafter more than two decades in cipants in the North Sea able that the deadlock between opposition with no experience programme are still smarting the government and the opposi- of government and initially tion could only be resolved by with an immoderate idea of the down completely new conditions an appeal to the electorate.. Mr. changes that would be feasible for existing licences as well as

By now, after two years in is because the constitution pro- personal negotiations for loans the light of the quadrupling of block government money Bills, midst of an economic crisis and in that sense the crisis which is as serious in Australia raised constitutional issues even as elsewhere; and above all by before Sir John's decisions the arrogant flamboyance of the yesterday. But the dismissal of Prime Minister, whether in the Mr. Whitlam is bound to widen restructuring of government popular standing has improved when Australia badly needed a

Interest rates slipping

THE NEW tap stock which the cheaper than that available on market has been expecting the the open market. . business was quiet during action, and the price of the hours. But conditions have improved greatly from the Government's point of view since the
of business after hours at the beginning of last month, when short-term end of the market the Suez this time unexpectedly. Federal Reserve—one that has "Want to buy an unused E'-. Although the need to keep already caused the prime lead-type Jaguar vintage 1967 at a usually expect to see interest result. rates rising teven if the im-

again become considerable.

of its policies-and was partly ment, is to pursue whatever had. be worth noting, on the grounds up the institutional appetite for that at least one genuine 1967 through a lead it petered out. Acclamation is not always the that lift money is considerably gilts.

E-type exists in good condition, into a dead end. It even reached lot of Merrill Lynch Pierce that LMF money is considerably gilts.

Government to announce since _ At any rate, one short tap the end of last week remained ran out on Monday, the long unannounced yesterday and tap has been brought back into Minimum Lending Rate was raised by a full point for the second time within weeks, and second time within weeks, and statement from the U.S. E-types London rates for short-term ing rates of the large U.S. banks price between £700

negative) in the middle of an improves still further, of course, percentage chance that you are industrial recession, the the prospect of further large the mark for an elaborate and domestic circumstances involved sales of gilt-edged stock in ingenious fraud is not much must have been the rise in the London. It cannot be taken for lower, and the police are known public sector borrowing require- granted that a new tap stock to be investigating, ment which, coinciding with a will be issued at a price which marked diminution in the Gov- gives a definite upward push to erument's scope for financing its the market or even that any new deficit through an inflow of tap will be issued at all in the received more than 350 phone overseas funds, involved the immediate future: the short calls inquiring after these overseas funds, involved the intimentate rather, the vehicles, while Jaguar itself has need to sell gilt-edged stock to that has just run out was fared little better. According the public on a still larger scale, specifically designed to soak up to the Association, which should Since heavy sales are most excess bank liquidity, and the know, no Jaguar cars were on readily made on a slowly-rising Government broker has other the cargo manifests of any of market, the decision to push the taps already at his disposal. But market quickly down to a point the market's interest is centred from which it could begin to not so much on the possibility of check the manifests of East the same pot as perverse as a new tap issue as on that of a check the manifests of the cargo manifests of the cargo manifests of any of the carg rise again was not as perverse as a new tap issue as on that of a European ships -involved, it may have seemed. What is drop in Minimum Lending Rate British Leyland is confident more, it seems to have worked, this week. This is certainly that there was no such ship. Suez, have ranged from Ham-The scope for selling gilts has possible, provided that the trade ment. tirures (to be published on Friday) and the money supply different versions of the story The story gets curiouser and company, was flattered when he on Merrill Lynch's conference figures (to be published on have come up in different parts curiouser. Lloyd's found one opened the New York Times in held in London as "the most No doubt there are general Monday) are not too bad, and of the country at different times. man who claimed to have seen his London hotel room yester- natural place to meet" after, as as well as purely technical some people are even talking This suggests, frankly, a well, a car, and reputedly a number day.

Government to stomic to at prime need at the moment of course the art of any good with a single chassis number to weld together U.S. markets Sign in a West Country short least a certain amount of out- because of the sheer size of con is that the mark is too of any car which could be used to weld together U.S. markets Sign in a West Country short side control over the soundress the public borrowing require ashamed to admit he has been to verify the existence of the into a national system, roughly, window: "Assistants required justified by Mr. Healey, it may tactics seem most likely to keep The consensus of opinion is association tried to follow British stock markets.

changed operating environment, they will not be expected to sharing pipelines. Originally it the Opposition in Parliament, pressure has been so slight that like refining and pet changed operating environment, they will not be expected to sharing pipelines. Originally it the Opposition in Parliament, pressure has been so slight that like refining and pet the sharper edges of the pro-invest more than the cost of wanted to be able to have the It was argued that, for an some in the industry have that the Corporation will be the stated of the pro-invest more than the cost of wanted to be able to have the It was argued that, for an some in the industry have that the Corporation will be the stated of the pro-investigation of a pipeline organization with the stated of the pro-investigation of the pro-investigation will be the stated of the pro-investigation of the pro-investigation will be stated of the pro-investigation of the pro-investig posals may have been blunted one new well. lished conventions as Governor reasonable guide to voting intenlished conventions as Governor reasonable guide to voting intenpolitical debate and the quieter representation in the special privileges."

General of Australia in distions. But the polls will have negotiations between the oil missing Mr. Gough Whitlam to move a long way before Mr. Gough Whitlam to move a long way before Mr. Gough Whitlam to move a long way before Mr. Gough Whitlam to move a long way before Mr. Gough Whitlam to move a long way before Mr. missing Mr. Gough Whitlam to move a long way before Mr. industry and Department of and in calling general elections. Whitlam could have any chance and in calling general elections. Whitlam could have any chance to be keenly debated by con- and his majority in the lower negotiations between the oil representations between the oil representations between the oil representations are obscured industry and Department of industry and Department of tent itself — at least in the with so much in the Brown intentions are obscured to be keenly debated by con- and his majority in the lower negotiations between the oil representations and negotiations between the oil representations and negotiations between the oil representations and negotiations between the oil representations are obscured to be industry and provided in the Brown industry and Department of tent itself — at least in the with so much in the Brown industry and provided industry and provided industry and Department of tent itself — at least in the with so much in the Brown industry and provided industry and pr

> age of controls. Whereas much of the Parlia-

To some extent, it has been from the fact that the Bill lays those to be awarded in 1976 and later years.

Companies protested that it was wrong to impose retroactive

Production controls

powers would have put a exploration,

innocuous- Now, when the programme for Now the licensees are being in its completed form. So much Deminex, Tricentrol and Black- tunities and ingenuity, and sounding piece of legislation the development of a field is asked to do no more than might rests with the way the BNOC friars—smaller groups which is likely that Lord Kearlon, I which gives the Government settled between operator and be reasonably expected from a intends to exercise its wide need Government approval for his preliminary talks with its sweeping powers of control over the Government, the extent of conscientious operator; that is responsibilities.

North San all is due to provide such limitation. sweeping powers of control over the Government, the extent of conscientious operator; that is responsibilities.

North Sea oil, is due to receive such limitation will be specified, a licensee with the "competence the Royal Assent to-day, To-Furthermore, when the gether with the new tax Government insists on operators regime, the provisions of the stepping up production in the Bill present companies involved in offshore exploration and producers should cut back development with a completely supplies again, for instance) sharing pipelines. Originally it the Opposition in Parliament.

So far, major groups like given away very little. The oil industry has tended to accept the BNOC's formation as a political decision and has thus tical decision and has thus also largely left the criticism of its under very little pressure to the haste with which it ventum the opposition in Parliament.

The Government has also largely left the criticism of its under very little pressure to the haste with which it ventum the opposition in Parliament.

The Government has also largely left the criticism of its under very little pressure to the haste with which it ventum the opposition in Parliament.

The opposition is plant for proposed function and form to the opposition in Parliament.

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The opposition is plant for proposed function and f

one new well.

route or capacity of a pipeline organisation with the stated alm speculated that the Government that the Corporation will another fundamental change changed to accommodate oil of being commercial, the BNOC has moderated its ideas: that downstream on fully commercial that the corporation will be a supply removes the threat of from a third party operator—should nay Petroleum Research.

oil operations offshore the U.K. But many urgent questions remain unanswered, argues Ray Dafter

The end of the beginning

in the North Sea

ings. It is argued that at least refinery site with planning p. this would provide the Government and the BNOC. in par-ticular, with an entree into the North Sea and a method of poration if it wished, but as j obtaining more information no firm policy for refinery

conditions. practical reason behind the gested that two-thirds of Non-Government's recent subdued Sea oil should be refined approach, however. Much of the U.K. the oil compan its time and energies have been still argue that under curre taken up in steering the Bill through Parliament. After all, without the Bill 2 without the Bill, talks about more. participation become academic, which has to be clarified. T As if to quell any doubts. Mr. Government has still to me Anthony Wedgwood Benn, the Clear its exploration and p Energy Secretary, said in the Commons only last week that proven reserves are sufficient. nobody should be in any doubt about the Government's determination to set up the BNOC, to build it and the BNOC, to build it and the BNOC, to build it and the BNOC, the build it and the build it and the build i to build it and to see that it panies about to sink exple became an immensely powerful the Government will encour State oil company.

At the same time, there are further searches and whet also signs that Mr. Benn and companies will be allowed Lord Rearton, chairman designate of the BNOC, are reevaluating the structure of the undertaking itself. It has been common knowledge within the oil industry for some time that headhunters have been having difficulty in finding a candi-coinciding as it does with not necessarily reflect the comgovernment has consistently the development of her North revoke the whole of a licence to such a suggestion. Why revenue would go into the
government has consistently the development of her North revoke the whole of a licence to such a suggestion. Why revenue would go into the
government has consistently the development of her North revoke the whole of a licence to such a suggestion. Why revenue would go into the
government has consistently the development of her North revoke the whole of a licence to such a suggestion. Why revenue would go into the
company leaders who would be major field, might be deep
position of the lower. Mr. been marred by the Cabinet's Sea reserves. At present, some even if the breach occurred in should companies bear the national oil account in any case. position of the lower. Mr. open married by the Cabinet's Sea reserves. At present, some even if the oreach occurred in Sea reserves. At present, some even if the occurred in Sea reserves. At present, some even if the occurred in Sea reserves. At present, some occurred in Sea reserves. At present, some even if the occurred in Sea reserves. At present, some occu

to be involved in almost any whether such an appointment weather problems, have slo to Kearton was the first chairman), the Government's thinking,

THE Petroleum and Sub- certain about future output or, felt that this opened the door to State Interference is still diffi- which the State already has a cratic giant, growing an marine Pipe-lines Bill, the consequently, levels of return. uneconomic exploration. cult to gauge, even with the Bill large financial interest; and smothering North Sea opportunities. Now the licensees are being in its completed form. So much large financial and Ricel, funities and incensity

about operating costs and pansion has been defined the Government. Although t Department of Energy has a

Nagging doubts

The Royal Assent for the l



Two key men behind the future pattern of offshore oil activity: Lord Kearton (left), chairman designate of the British National Oil Corporation, and Mr. Anthony Wedgwood Benn. Secretary for Energy.

Energy, commented: "The capacity or re-routing. Government values the presence

suggestion system.

change in the Lords. Lord identified and that it must pay parisons can be made. Balogh, the Minister of State for the cost of any additional The Bill will allow the BNOC adviser on oil) are questioning of economic, technological Energy, commented: "The connection or respectively to be involved in almost any whether such an appointment weather problems have slow

huge question mark over the opposed by the U.K. Offshore Just how much freedom the companies financing and economics of Operators Association and its 42 industry will have to operate Government leverage: British Oil companies fear that the in general it defines the medicine of the fields; no one could have been member companies because they and agree among itself without Petroleum and Burmah, in BNOC will become a bureau- rather than the ends.

venture concerned with oil and is needed at all. Probably the major change to of oil operators far too much to

This does not remove the its derivatives, not only in the Their current thinking seems couple of years. The Recording the Bill achieved by the damage their confidence."

This does not remove the its derivatives, not only in the Their current thinking seems couple of years. The Recording the Bill achieved by the damage their confidence."

Continue to the third party is North Sea and the U.K. but in to be that the BNOC should Assent itself does not signal the BNOC should be also shoul Mr. Whitlam is bound to widen restructuring of government, the constitutional controversy to include the role and perhaps even the office of Governor General.

Since the budget crisis of the government's Labor came to power at a time popular standing has improved when Australia badly needed a power at a time popular standing has improved when Australia badly needed a power ment of government to the damage their confidence."

Probably the major change to of beheators far too haden and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC or the should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC or the should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC or the should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC or the should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the BNOC or the should Assent itself does not signal that the third party is north Sea and the U.K. but in to be that the U.K. but in to be the U.K. but in to be the U.K. but in to be that the U.K. bu insisted that, on the grounds of tion work in the first six years with the industry the Govern-conservation in the national of the possible 46-year licence membrasised that the progressed more slowly than spite of Conservative pressure nagging doubts will not interest, production was cut period; in other words they provision is meant as a long-stop companies might have expected The Board would be supported appear until oil companies s back to any level. In addition, could sit passively on a block arrangement; operators would a year ago. It is true that by a team of younger specialists negotiating the detailed leg be could have done this to any for 40 years. The Government be expected to agree on terms agreement in principle, if not (coincidentally a structure that tion in the Bill and until extent during the development wanted powers to insist on a among themselves—as they have of a field. Such wide-ranging continuing programme of done with the Brent pipeline reached with a handful of defunct Industrial Reorganisa- open in its true colours. operators, but these tend to be tion Corporation, of which Lord Bill itself is the frameworl vulnerable

Talks on participation have Service members, retained in be wasted, for the indus-

money competitive with those to fall for three weeks in £1,500?" If you get such an cal cargo after clearance from deal is that a private dealer may suits have been brought in the ruling in the U.S. must on this succession — that the U.S. offer my advice is don't, because occasion, too, have been largely money supply has recently if the car or cars are part of a responsible for the decision to been rising below the target consignment which was destined been rising below the Far Fact and got locked push up. MLR suddenly, it was also said at the time to be appropriate to the domestic situation. Since one does not usually expect to see interest ciation at Lloyd's-a better than rates rising (even if the immediate real return is still A fall in U.S. interest rates 99.9 per cent. chance that it or mediate real return is still further of course they do not exist. Further, the the mark for an elaborate and

Over the past four months or so the Salvage Association has vehicles, while Jaguar itself has

One intriguing factor is that more recently Southampton. influences to cite in explana- in terms of a 1 per cent. cut organised con man racket, of others crated up. Checking terms, the paper commended self out. tion of the change of mood instead of the more gradualistic Equally intriguing is the fact with Jaguar, Lloyd's were into decision to borrow from and traditional 1 per cent. The decision to borrow from and traditional 2 per cent. The that Lloyd's, which has been followed that it did not crate its International Monetary further and sooner rates can be lowing the situation, has not so cars in a way that rendered already appears to have found Fund, for example, indicates brought down, the more en- far come across anyone who has them invisible. Neither has anya readiness on the part of the couraging for industry; but the actually parted with any money. one been able to provide Jaguar Government to submit to at prime need at the moment, Of course the art of any good with a single chassis number mission for his firm's grand plan

Purported destinations of the



"Perhaps it's about time we became a republic."

burg to Liverpool London, and vehicles. Each time the salvage analogous to the unification of No objection to sex.

and is being used as a sample the stage of pinning up a notice Fenner and Smith, which has to persuade anxious enthusiasts on the casualty board at Lloyd's had its share of scrapes this to put money down for an option informing the underwriters that year, as I noted in September. on the rest of the consignment the Association wished it to be Earlier this month it was totalling-depending on where known that it had no informa- ordered by a New York state you heard the original story— tion whatsoever of any Jaguar court to pay a Toledo motel between seven and 600 motor cars being involved in the Suez operator \$700,000 damages for lock-up.

> therefore a clever swindle is pealing against the decision. the more likely solution for Regan's group, with its 19,000 most people approached. The employees, devotes about 65 per company says anyway that after cent. of its energies to stockseven years in Suez the cars broking, but he was in London probably have cost the proud dominates: Government securi owner as much as a modern ties and money market instruone-year old model in excellent ments (Bank acceptances, certicondition, even if the original ficates of deposit and so forth) At Lloyd's they are so fed-up the American business, and the with talk about non-existent volume handled in one day car Jaguar cars that an end to it reach \$20n. might always rate the good news signal of a couple of rings talk to Arab bankers about the

Merrill Lynch's **London Arabs**

on the Lutine Bell.

Donald Regan, chairman of the fort from the fact that Bank of world's biggest stockbroking England representatives sat in

investing his money in specula-According to British Leyland tive stocks against his wishes. and arrival of this apparently mythithe only possibility of an honest Regan stressed that many such have shipped out a few cars, and past and tossed out by other is now bringing them back. That courts: Merrill Lynch, watched certainly doesn't cover all the understandably closely by the exaggerated claims made and rest of Wall Street, is busy ap-

> would be barely restorable, and to talk about another financial that after restoration would area where Merrill Lynch prepurchase price was only £500. The group has perhaps a fifth of So Regan came to Britain to

attractions of that particular sector of American finance. A tough 54-year-old who has come up through the ranks of Merrill Lynch, he acknowledged that competition for our money markets could be involved. Presumably we should take com-In its usual measured Regan said, Beirut counted it

Ubserver

Mid Glamorgan Morgannwg Ganol Glamorgan Centrale Glamorgan du Centre Mittel Glamorgan

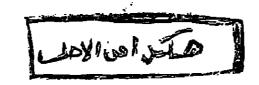
Establish your factory in Mid Glamorgan Sefydlwch eich ffatri ym Morgannwg Ganol and join a growing international community ac ymunwch â chymdeithas ryngwladol gynyddo which makes a habit of crossing frontiers. sy'n hen gyfarwydd â chroesi ffiniau.



In any language ... Mid Glamorgan offers growth minded firms the best location for their European operations.

An extensive range of fully sorviced industrial sites and modern factory premises, fast urban trunk roads to four major see ports, an international airport and express rail freight facilities, give industry the room to expand efficiently and the ability to reach its markets in the shortest possible time. Because the whole of Mid Glamorgan is designated, either a "Special Covernment Area" or a "Full Development Area" the maximum scale of Government Grants, loans and tax allowances, are readily available to international outlook, is the availability of a proud hard working and adaptable workforce which has few equals. ...

Bob Childes, Industrial Develo Department of County Clerk & Chief Executive Mid Glamorean County



FINANCIAL TIMES SURVEY

Wednesday, November 12, 1975

JAPANESE INTERNATIONAL COMPANIES

Japan's export successes have made it the world's third largest trading country, but direct investment abroad has built up materially only over the past five years. In part this reflects peculiarities in Japan's economic structure, and in part the delicate balance of its international relationships.

and West Germany). It has powerful environmental lobbies domestic economy and its exThe answer to the first connection with the financing of ings as part of their reserves.
come up from sixth place in opposing the industrialisation of this particular league table what remains). during the past ten years and it may move higher, overtaking West Germany during the coming decade, if current official projections of the country's prospective trade growth are water generated additional pressure to the pollution of Japan's air and water generated additional pressure to the pollution of Japan's air and water generated additional pressure to the pollution of Japanese business to

trading nation remains unseek breathing space outside matched by any equivalent Japan. But it was not only the prominence as an overseas overcrowding of the Japanese investor. The value of Japan's islands which made the move overseas investment at the end out of Japan inevitable.

Japan out of Japan out of Japan inevitable.

Japan out of Japan out of Japan inevitable.

Japan out of Japan out of Japan out of Japan inevitable. techniques required to operate successfully outside their own country, which are familiar to their competitors in Europe and the U.S. The purpose of the understance to the understance of the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese overseas investigation and the world's companies onto world money dustry, Japanese investigation and the world's companies onto world money dustry, Japanese investigation and the world's companies onto world money dustry, Japanese investigation and the world's companies onto world money dustry, Japanese this survey is to examine the These three factors, coupled tion. But such projections still surplus more or less cancelled borrowing. One factor will be that projection reasons for Japan's swift but with the positive need to spend make Japan the world's second out by an invisible deficit). It the rapid expansion of Japan's Japan will be the biggest belated emergence as a foreign money abroad as a result of a biggest foreign investor after could go further into deficit overseas bank branch network foreign investor, not just in

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MOST PEOPLE in Europe now investor, and to discuss the massive trade surplus, started the U.S. by the mid-1980s. More-when

Yet Japan's success as a sure on Japanese business to

trading nation (after the U.S. 20 years (with increasingly stunning impact on both Japan's ing overseas investment.

Japanese

is now the world's largest try in the late 'sixties for three By 1973 the Ministry of It remains relevant, therefore, and sophistication in the Another major development and sophistication in the Another major development and sophistication in the Exporter of both these products contrasting but equally pressing Finance had approved invest- to consider how Japan's finantian could be the emergence of the haps some Middle Eastern countries. Until and of many other reasonably reasons. First was the lack of ment applications for over cial relations with the rest of sources. As examples one yen as a reserve currency. The priced and high-quality goods space in Japan itself. Japan is \$10bn worth of projects. In the world are going to be effect on the space of such ventures involved a priced and high-quality goods space in Japan itself. Japan is \$10bn worth of projects. In the world are going to be effect of such ventures involved a priced and high-quality goods space in Japan itself. Japan is \$10bn worth of projects. In the world are going to be effect of such ventures involved a priced and high-quality goods space in Japan itself. Japan is \$10bn worth of projects. In the world are going to be effect of such ventures involved a priced in Japan itself. which please consumers and about one and ahalf times the same year straight line project ted by its emergence as a big Chemicals in raising money in years tried to restrict the year to reason about one and ahalf times the same year straight line project ted by its emergence as a big Chemicals in raising money in years tried to restrict the year to reason about one and ahalf times the same year straight line project ted by its emergence as a big Chemicals in raising money in years tried to restrict the year to reason about one and ahalf times the same year straight line project ted by its emergence as a big Chemicals in raising money in years tried to restrict the year to reason about one and ahalf times the same year straight line project ted by its emergence as a big Chemicals in raising money in years tried to restrict the year to reason about one and ahalf times the same year straight line project ted by its emergence as a big Chemicals in raising money in years tried to restrict the year to reason a purely domestic outroncy, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency, now admits to having guarantee for an investment currency

economic (now totalling just over 100 South Korea and Indonesia as nese investment is to be most find the growing Japanese the rush to invest abroad by over there is always a chance activity picks up early next branches, including 40 belonging to the specialist Bank of the s

ing up relations with Indonesia which is about to benefit from another massive infusion of centralised decision

minium project).

The fact that the Government to be seriously tackled. of 1974 was less than that of Britain or West Germany both in total and (still more in total and (still more strikingly) as a percentage of their main overseas markets if trade of gross national product. Japanese companies have, in fact, only begun to go abroad to any significant extent in the fact. Meanwhile, in the past five years and are still in extent of the products. Meanwhile, in the gard of payments, question, on the financing of a U.S. investment project. Both If the financial impact of is aware of the risks involved in the sophistication of borrowing Japan's overseas investment Japan's overseas investment Japan's becoming visibly dominant in the sophistication of borrowing Japan's overseas investment Japan's overseas investment Japan's overseas investment during the next few years looks of their main overseas markets in the foreign investment boom, be that a great deal of the methods and the amount of during the next few years looks of their main overseas markets in order to be on the safe side for foreign investments fell by borrowed. Now that Japan's in future. But the Japanese companies have, in great extent that the countries in the political and economic impact of been the sophistication of borrowing Japan's overseas investment and the amount of during the next few years looks in grounds and it he amount of during the next few years looks in grounds and it he conomic of development in which, as in content of the methods and the amount of during the next few years looks in the teconomics of development in the sophistication of borrowing Japan's overseas investment Japan's overseas inve past five years and are still in. opposite the same again. Officially in becoming Missishi have now progressed experienced in many of the phenomenally heavy dependence tions for the value of Japan's sign that the country is about a mad rush of Japanese of International Trade and In-

double-A rating from an Asian and middle Eastern on his South-East Asian tout. American securities analyst in countries to build up yen holdconnection with the financing of ings as part of their reserves.

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I connection with the financing of ings as part of their reserves.

I connection with the financing of ings as part of their reserves. Japanese investors. The lesson into more integrated ventures was taken to heart by the where reliance or local capital bureaucrats in Tokyo. As a or management may be result, there has been a successful rearguard action in patchbig overseas ventures by Tokyobased companies with highly Japanese money and know-how processes and no real tradition (into the \$600m. Asahan alu-presents problems that have yet

CONTINUED ON PAGE Y

Emerging role as investor

By Charles Smith, Far East Editor

comes true hurdle sooner or later if Japa- the U.S. subsidiary is actually

How we became multinational by being multi-capable.

ments exceeding £100 million - with noteworthy success - requires sound principles. And Mitsubishi's have proven sound for over 100 years. One of the many we've held to tenaciously is to sidestep fads and fashions and concentrate on goods that fill basic human needs. In so doing, we've become Japan's largest trading company (sogo-shosha). MC's Trading Volume (Parent company only)

To handle over 20,000 commodi-

ties and take part in nearly 200

overseas projects representing invest-

Trading Volume of Trading Companies GNP of JAPAN

Mitsubishi's window on worldwide market conditions is our network of 177 branches and liaison offices, 115 abroad and 62 in Japan. Staffing them are 20,000 personnel, of whom a very large percentage have received vigorous and extensive training overseas. Linking them is a computerized telex network extending almost 450,000 kilometers.

We know the actual demand for anything anywhere, the best sales method and the best route and transportation system. We can supply ships and lorries, find the cheapest source of raw materials. We can even bring in production know-how from a qualified client or from research organs.

In short, our domestic-international network enables us to avoid friction, to hedge risks arising from currency devaluation, and to spread our risks over the thousands of commodities we handle. Cost per time per commodity is reduced by the great volume of commodities we handle and by simultaneous handling.

Commodities

When the manufacturer begins production we can supply credit until sales start coming in. When a product is ready for market we can use our broad connections with the distribution system to draw up a sales program for each distribution channel. As needs dictate, we can even establish a distribution center or processing center.

Since our network also enables us to raise funds, we are able to be active in primary resource development and the production and processing of material and finished goods both at home and abroad.

Not the least of all, our tremendous information input gives us the flexibility to adjust to any new needs anywhere they may arise.

Increasingly, Mitsubishi has been promoting investments and trade between foreign countries. We're also playing a big part in resource development. And we're developing overseas resources. In addition to our ongoing overseas projects - many of which are cooperative - we're planning scores of others.

Obviously, to be truly multinational demands far more than merely being everywhere trying to do everything. It means being multi-qualified ... multi-capable. Mitsubishi is. And the record proves it. It's why people from all over the world see Mitsubishi, when they want to see things through.

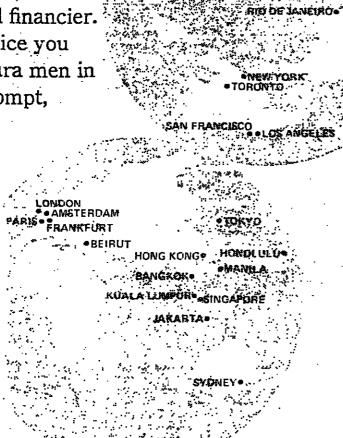
For a broader view of the Mitsubishi Corporation, write to our Corporate Publicity Office using your official company letterhead and request our latest annual report.

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investment banking

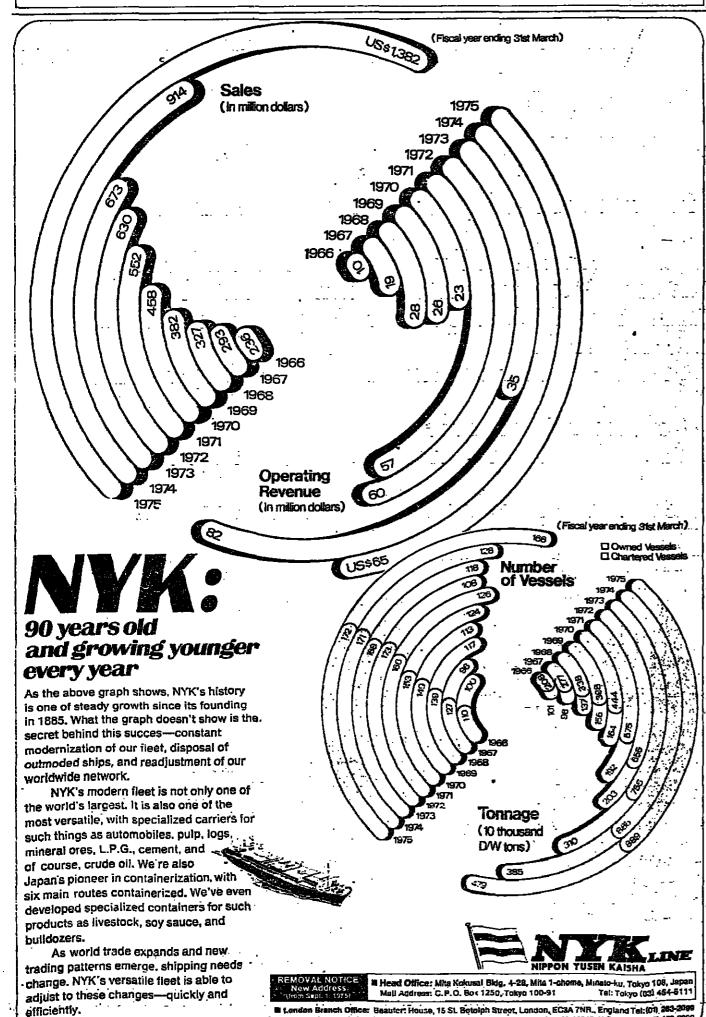
After all, that's what keeps us young

International securities and

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Tokyo's shadow over multinationals

office happens to be.

Other people (who may not feeds on itself. be disposed to argue about the foregoing) say that the essen- Propensity has little to do with where dapanese executives tend to date of the Australia's trade practice decisions are taken, so much as say they need the Government's between each head office and its logislation, because of an

as Japanese companies, with ing in different directions.

nearly all that this implies in In fact it is probably fair terms of subservience to some higher authority in Tokyo, no matter where it is they happen to be operating.

In all probability this will a long time to come. That is come snooping for information Japanese companies begin to to say, it may have little to do with the lack of offshore experience of most Japanese companies, and really be a consequence of the way Japanese business is organised. There are two distinct aspects which count: relations between companies and Government: and relations between companies and their own management emplovees at all levels of seniority. Up to the present, anyway, these relationships have only too clearly exerted a strong pull, so that, as much as Japanese industry and commerce have spread their artivi-

ties, the centre of gravity of the

operations has remained firmly

and indisputably in Japan.

One of the peculiarities of Japanese capitali<m is that, while it undoubtedly allows for some elements of competition. it is in other respects highly regulated. Within Japan, both managements and the bureaucracy have long accepted that the bureaucrats — variously represented by the Ministry of International. Trade and Industry, the Ministry of Finance, the Bank of Japan and other agencies-have the duties of traffic police. By this it is meant that they are entitled to redirect competition in various. ways, which on occasion means preventing flows of investment in certain directions and can also involve opening up new routes by which companies are guided - into previously unexplored spheres of enterprise.

It works on the whole without formal sanctions, and mainly because most managements are compliant. This means that when there is a roque elephant. which pays no attention to the traffic signals, it is immediately noticed and marked down for subsequent retribution. This hecomes a cooperative effort in which the bureaucracy is aided

what applies at home, is very etc. largely also true of corporate activities abroad — activities taken until last year, when a The extreme sensitivity of companies were taking a k Japanese law, as such,

share of the action it is prepared

that. Once an offshore bank general been established, the changed. authorities remain interested dollar lending by Japanese depicting little men carrying two years now.

other major monetary authority sul HQ. "Remember, remem- provisional findings in a docu- ing the almost unprecedente what is true of banking the captions on these pictures, 1974. In recent years, stated created exceptional opportunity applies in some degree to all referring to the day the bomb this paper by way of introducties for making profits, to kinds of foreign investment, went off. In the corridors, too, tion, the general trading com- anti-trust body finally moved. Manufacturers also have to you are liable to be suddenly panies of the nation had Not that the FTC is likely apply for permission to launch stopped—if you are Japanese— expanded their operations to have any real impact. overseas projects (this is given and asked to account for your greatly, "taking every advant the trading groups at the pre-

SOME PEOPLE say there is no may frequently find a proposed or seeking to check out com- recruit managers abroad such thing as a multinational course of action either plaints. Thus, MITI is hable and/or a lifetime of overseas corporation, meaning that, encouraged or discouraged to know almost as much about service becomes an acceptable despite all appearances of inter- (usually by MITI). what is happening in Peru as then finally the nower of the proper of the course of the c national management and worldBasically, this seems work for in Yokohama: there is no reason then finally the power of the

even ubsidiary companies, the domestic system does. Com- tion should be cut off at the However, it will not happen crucial corporate decisions are panies which seek to play their national frontier. invariably made in Detroit or own game abroad are liable to

the fact that they can be taken traffic control to save them from expatriate management. without regard for the wishes themselves and each other. By Generally the overseas mana- so there is no great enthusian of governments in general. For this they mean that they would gers are Japanese who are in a for the practice. instance, profits can be made to all rush into the same places hurry to get back to Japan (see There is also no easy may appear in a Caribbean tax haven with the same services if some- box) and who in fact usually do convince a Japanese execut rather than in countries where body did not stop them. Some come back after postings of not that he is well off abroad, when they would be heavily taxed, sociologists say this is a peen more than three or four years, all his preferences and insting export strategies may run liarly Japanese propensity. Such men, who impically have tell him that he and his family counter to these of matters of matters and the same of matters and the same of the same of matters and the same of matters and the same of matters are the same of matters and the same of matters and the same of matters and the same of matters are the same of matters and the same of matters and the same of matters are the same of matters and the same of matters are the same of matters and the same of matters are the same of matters and the same of matters are the same of matters and the same of matters are the same of counter to those of national Whether or not that is so, it is an eye on the promotion face are at a disadvantage.

governments, and so on. By obvious that once the traffic going on within head office, are Fortunately, perhaps, it is fighting a material low. this definition "multinational" officers have shown themselves not promising material for from clear that absence to is really a non-emotive word for to be competent, managements multinational purposes. Because Japanese multinationals is "supranational" corpora are relieved of the need to they intend coming back to had thing. The fact is that the By almost any definition, how- They can safely go for all they have their own as well as the accountable for the activities. By almost any definition, how. They can safely go for all they make they best interests at Mitsubishi. Mitsus and other ever, there are no Japanese are worth, confident that the company's best interests at Mitsubishi. Mitsus and other multipationals. Japanese owned route will not be gummed to beart, they are as plugged in to have companies with vast of multinationals. Japanese-owned route will not be gummed up

> In fact it is probably fair to offices in Tokyo. In fact it is probably fair to offices in Tokyo.
>
> say that businessmen go running to MTH with their proplementary, reason why there governments at large and it blems, and with stories about are no Japanese multinationals. what competitors are up to. It can be argued outle con-

wide networks of offices or exactly the same reason that the at all why its, flow of information of the same reason that the at all why its, flow of information in the same reason that the at all why its, flow of information in the same reason that the at all why its, flow of information in the same reason that the at all why its, flow of information in the same reason that the at all why its, flow of information in the same reason that the at all why its, flow of information in the same reason that the at all why its flow of information in the same reason that the at all why its flow of information in the same reason that the at all why its flow of information in the same reason that the at all why its flow of information in the same reason that the at all why its flow of information in the same reason that the at all why its flow of information in the same reason that the at all why its flow of information in the same reason in

invariably made in Detroit or own game abroad are liable to However the picture is not for Japanese firms to promon New York or wherever the head find this will count against them complete. Important as 11 15 local employees, but there has at home. Moreover, the system that head offices and the bureaucracy are welded together, still the system might not work on a world scale were it not for the \$A100,000 for contraventions of has little to do with where. Japanese executives tend to nature of the relationship Australia's trade

Japan and may be presumed to Japanese the system (and are receiving sources and international act companies comfort themselves and that others will be headclear) as if they were occupying cannot be made for Gener

continue to be the situation for quite as much as bureaucrats vincingly that if and when

However the picture is not supposed to be approved policy been at least one disastron experience in the past year (in tralian personnel). It is sale

general public as a whole.

Peter Dumin

MT. FUJI STAFF COLLEGE

Among more permanent monuments to Mr. Eisaku Sato, the former Prime Minister and Nobel Peace Prize winner who died last June, is a cluster of buildings on the slopes of Mount Fuji known as the Institute for International Studies and Training. Mr. Sato took office under the banner of "self-sustaining peace diplomacy" in November, 1964, and immediately appointed a brains trust to think up suitable initiatives, and the

institute is a direct result. The early planners probably had no clear idea what they were doing. But political push, ready money and the Ministry of International Trade and Industry were bound to produce something. It turned out to be a graduate college, the main purpose of which is to put 120 young men through a tenmonth course every year, preparatory to overseas posting some time in the future.

Companies which know what is good for them (if nothing else, keeping in with MITI) nominate young managers and pay the £1.500-plus fee. After that start learning English, how to endure cocktail parties, and other useful things that emerge from international case studies and learning about particular regions or countries.

While all this is obviously progressive

and may some day contribute to peace in Japan's co-prosperity sphere in a way that Mr. Sato possibly never dreamed of, the institute has a peculiarly Japanese pail hanging over it. Its students are not noticeably pleased to be there, still less to be earmarked for future work

Trainees say the reason they do not look forward to the tour of duty everseas is "education problems." By this typically Japanese understatement, they mean they fear their children will miss some rungs on the ladder to (Japanese-

The other snac is that every young manager fully expects to lose out in thecorporate rat race, if he spends event only two or three years abroad at crucial stage of his career when abilities are liable to be noticed by superiors and long-range promotion patterns set.

The school seems to recognise this, and that it can do nothing about it. Says Mr. Eme Vamasita, the former than anyone to nurse the institute through its formative years (the present is the sixth crop of trainees): "We aim to make our men effective abroad, not to like the idea of going there if they don't already

The great trading companies of Japan have been under attackfrom the bombs of Left-wingers, and from anti-monopoly investigators. They have however emerged stronger than ever.

Trading companies

which have observed the unwrit- leading up into the headquar- order of the day. ten rules, which often means ters of Mitsul and Co. in Tokyo There are hidden TV cameras, huge capital." stands a young man in dark in-company systems for keeping vigorously extended their o In Japan the bureaucracy grey-blue corporate denims and tabs on all staff known ever to trol over enterprises never forgets. A company which company cap to match. Behind have had contacts with Left-which they have business de has flouted authority may some- him and just inside the vesti-wing student organisations, ings; (b) vertically organisations. times prosper, but it dare not bule by a kind of driftwood regular liaison with the Tokyo the entire process of importifall on hard times and come sculpture stand a row of older police, security double-checks raw materials and marketing begging for help. If it does, men by a registration desk; on the houses of top executives, manufactured products; that help may not be forthcom- sheafs of visitors' entry forms. There are men on the roof with brought, together the int ing, as some of the more lie open in front of them. Every spyglasses ensuring that no related entrepreneurs, a speciacular casualties of the one of the thousands of daily obvious threats to the corpor become the propelling for resent recession testify.

arrivals must duly sign in, stat- are entity are emerging from behind mammoth projects while all this may be an ing the purpose of his visit, the the skies above: In other words, the development of resource

place well beyond the reach of floor of the Mitsui HQ; nor had springs from a plain motive— tion of the giant industri-No Japanese securities company let it necessary to the desire not to be upned in the company let it necessary to the desire not to be upned in the process pany or bank would think of station a regulation karate man eye. But Mitsul and its fellows nation "presently in the processor of being organised." The analysis is done in the corporate trading world of being organised." The analysis is the processor of the p city without the full knowledge when the bomb raid took place, cerned had they not been under trading firms with part-respon and prior approval of the Mitsul men have been on the sustained assault in Parliament hillity for creation of the Mitsul men have been on the sustained assault in Parliament hillity for creation of the and prior approval of the alert for a second Left-wing from all Opposition parties; had formidable business entities Ministry of Finance in Tokyo. eruption. Martial vibrations not their presidents been this country, the loosel for the Finance Ministry bave been set off within the obliged to make their way to organised former raibuts strictly controls the number of world's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and offer money-groups of pre-World's second largest trading the Diet in early 1974 and 1 that all contenders get a fair organisation—as at Mitsubishi an abject and well-televised War II days. It goes much further than Shoji and Nissho-Iwai. The midst of Japan's worst inflation to take action after many year atmosphere

set quotas for offshore Euro- corps have pasted up notices mission (FTC), for a period of Sumitomo groups. It has take banks abroad—a feat which no brown paper parcels into Mit. The FTC summed up its up to the challenge but follow by the Finance Ministry) and presence in the building, spot

and abetted by the companies AT THE TOP of the steps checks on strangers are the tage of their diverse function

it is not a department he is going to. his if you really want to make your etc. seriously misleading one. And own company, rank and name, mark at Mitsui try walking in the front door with an oblong charge which it regards as st None of these precautions was parcel under your arm.

bomb exploded in an upper the corporation to revolution role in consolidating the pothe company felt it necessary to the desire not to be done in the commercial groups of Since October 1974, however, might not be quite so con- trust body thus credits ! Corp., (the No. 1) Marubeni apology to the public for (in The accusation is a testimol Corp., C. Itoh & Co., Sumitomo effect) cornering markets in the to the determination of the FI has in 20 years; and had not the of idleness against the rapid trading companies been under growing trading firms and the Both in the lifts and in all investigation by the anti-trust industrial allies-notably with and active. In 1974 they even offices the company security body, the Fair Trades Com- the Mitsubishi, Mitsui

CONTINUED ON NEXT PAGE

as trading companies and the

The FTC went on to press

JAPANESE INTERNATIONAL COMPANIES III

As employers of labour abroad Japanese companies are rapidly gaining experience. Good working relationships have been formulated in a number of countries.

Foreign labour

ONE OF the Japanese managers methods and style of manage-nessmen have never had anyreflecting the Japanese sense of tension and frustration between Bridgend in South Wales has was largely because of the YKK strikes," explains Mr. Shinzo and employer.

feel they know what the local become a godfather to the baby experiment at Runcorn and the Oya, president of Teijin Textile. Because of all this there is market or production situation of one of his 330 employees, publicity which it has received A Japanese Ministry of Inter- the greater sense of democracy needs, and their immediate The company is delighted to in the British Press and TV. national Trade and Industry on the shop floor which Pro- Japanese superiors who are panies see the event as a happy relying instead on an intense with unions." augury for their own future feeling of participation which But the new manufacturing Sony is possibly a little exceptop of their corporation).

One interesting development of their corporation operations in Britain are untional in being more cosmo
One interesting development of their corporation of their corporation.

Japanese manufacturing sub employees. sidiaries in the U.K., the others Like the Sony expatriates in negotiated a closed shop agree- is in fact foreign-owned, for one Japanese managers specialist being the Terasaki 50:50 joint Cardiff, the YKK managers wear ment with the Amalgamated thing, and it was the first training in European industry. renture making fuseless circuit, overalls in working hours and Union of Engineering Workers Japanese corporation to appoint In London, Dr. W. Barry's Eurobreakers in Glasgow, the Nittan get their hands dirty on the at Bridgend which has worked an American as head of its U.S. Japanese Exchange Foundation fire elarm factory at Woking, machines as a matter of daily out broadly to the satisfaction of operations. Bridgend's boss, is one of these, and another is the Takiron Chemical corru- course. But they go even both sides in spite of the initial Mr. Hiroshi Okochi, came from about to start outside Paris, tated PVC sheeting plant at further than most other mutual suspicion.

Drugeng s poss, as one of these, and another is the Sony San Diego factory. And Dr. Keith Thurley of the cated PVC sneeting plant at Junes tompanies abroad in Caerphilly and the YKK zip Japanese companies abroad in Castener factory at Runcorn. consciously identifying with 'astener factory at Runcorn. 3ritish workers, so they are estate, play the same sports and similar arrangement in Peterlee, perhaps suggestive that the Japanese—one seconded frequent the same pubs as their near Durham, and it looks as workers.

Nen Matsurbite and Not are the U.K.

At Russon this same pubs as their near Durham, and it looks as if the Japanese will not try to known as National Panasonic in the U.K.

At Russon this same pubs as their near Durham, and it looks as if the Japanese will not try to known as National Panasonic in the U.K. When Matsushita and NSK open reinforced by frequent visits to union system.

Ventures

oint ventures in which Asahi house unions on their British cause it makes it more difficult exacting in their expectations tion of the latter in the key such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? seen. Much of 1974 and 1975 an appreciation of the role them; I be a such interest to the FTC? hemical, Toray Industries, employees. Frother International, Nissan Japanese banks in London, warned British unionists to be to go back to a pre-welfare nd Toyota are involved. About which with one honourable "on their guard against com- puritan work ethic. 500 Irish people are on their exception have been, in the pany unions."

This Japanese contribution to a NUBE organiser, "wary of he manufacturing sector in the trade union recognition."

at the Sony television factory at ment and labour relations. This experience with long-term mutual loyalty, between staff aspiring British executives who

Between them these Japanese their work force. They live in Similar

words of Miss Sheila Rothwell.

sritish Isles makes an impact. The Bank of Tokyo, which is ut of all proportion to its the most experienced of all ather small size. This is Japanese banks in foreign of the acceptable features of the relations between Japanese and ecause it is still so unusual operations, has an agreement nd unfamiliar for Britons and with NUBE which the union Wales. rishmen to find themselves regards as highly satisfactory. corking for a non-Western But another Japanese bank was wher, because of the contaken to the industrial relations ing director downwards, wear independence. Japanese tradictions in the same factory overalls, and tion requires managers to be show the number of affiliated (will be hampered)." The FTC the entire Bill to the waste same factory overalls, and tion requires managers to be show the number of affiliated (will be hampered)." The FTC the entire Bill to the waste same factory overalls, and tion requires managers to be show the number of affiliated (will be hampered)." roversies surrounding trade court and involved in High the same factory overalls, and ith Japan generally, and Court action over the question there is a great deal of horimore deferential to head office companies. Mitsubishi is shown accordingly took the view. in paper basket Legislation having seas, all mostly steered and
ecause of the Japanese reputa- of union recognition, and the zontal communication designed
and to spend more time discuss- at the top as it was superior early 1974, that "it will become been duly shelved the trading to the season of helponing in the season of helponing to the season of th and union finds that pressure is put to foster the sense of belonging ing their work before they to others in turnover in the necessary to place some restric- companies have organised them. The Circ are clearly all multion local staff not to join.

apanese were going to try to apprenhensive about the British in spite of the recession and sidiaries in Europe is 5,000 come up to number one on some panies."

have achieved such social. The YKK plant has success (MITI) official puts it even more fessor R. P. Dore detected and more cautious (and who are rapport- with its Welsh work- fully resisted trade union bluntly: "Japanese businessmen analysed in his recent compara- likely to return to Tokyo after force, and other Japanese com- representation in its work force, do not have much experience tive study British Factory a short spell if they are

At Runcorn this policy, boycott the dreaded British rather than by its Japanese

union relations. There is a con-

and of being needed.

Japanese Factory.

Sony is the largest of the five have generated among their 200 likely to follow the YKK pattern politan than other. Japanese is the birth of specialist instituof defying union pressures. Sony firms. Almost half of its equity tions and services to give

NSK is also negotiating a Japanese corporation to a point sidiaries, with the help of two

heir Cardiff colour TV and Seterice ball-bearings plant supported by frequent visits to Japan where the British workers are lionised, has allowed the sumber of British workers amployed in Japanese factories approaches of local union system. They may have noted the call once the initial shock of the They may have noted the call of the Shogo, secretary and secretary of Japanese trade off, the collective verdict of demning these overseas vendemning the vendemning these overseas vendemning the ve Mitsubishi Metal by the National Union of Bank the TUC's campaign to stop the awaken a response from the companies—is as follows: Nippon Electric, Employees' experience with the NSK plant at Peterlee, and British shop-floor which seems

> Indeed, some observers of In spite of its closed shop cross-cultural industrial invest-arrangement, Sony does not conthese historic experiments in fine its labour relations to mere ment believe that the real difficulty will lie not in labour scious effort to transplant some relations as such but rather in or the acceptable reatures of the Japanese shop-floor to South Wales.
>
> British managerial staff. The noted, cover affiliated comimportant field of our national legislation might actually be Nissho-Iwai \$120m., and Sumi-important field of our national legislation might actually be Nissho-Iwai \$120m., and Sumi-legislation might actually be damaged weakened rather than the devaluance of land in Japan and All the staff, from the managerial staff. The noted, cover affiliated comimportant field of our national legislation might actually be Nissho-Iwai \$120m., and Sumi-legislation might actually be damaged weakened rather than the original the original important field of our national legislation might actually be damaged weakened rather than 50m. Given the damaged weakened rather than the original than 50m.
>
> There is also the damager that forced by the amendment. All the staff, from the manag- tive, and they thrive on per cent. or more (the rest are . . . the development of a Then, in the end, the ruling the strength of the "environactually go out and do it.

ambitious to climb up to the

One interesting development It likes to think that its name London School of Economics is befits its international role conducting a survey of Japanese better than a more exclusively labour relations in U.K. sub-

Dick Wilson



Matsushita Electric manager at the National Centro-americana plant in Costa Rica talking to local employees.

Trading

CONTINUED FROM PREVIOUS PAGE

Capital Investment Mitsubishi Cpn. 14,271 (110) Mitsuj & Co. 23,289 (148) Marubeni Cpn. 14,316 (154) C. Itoh & Co. 19,870 (107) Sumitomo Shoji. 3,891 (55) Nissho-Iwai. 5,864 (90)

Aitsui Bussan, Morinaga Dairy Such fears were not mollified wages." He even offered to help counterpart, this can often capital investment in affiliated although "the enterprise group- confused battle over legislaalthough the enterprise group- confused battle over legisla-ings belonging to the Six have tion—amendment of the Anti-tion of the Six have tion—amendment of the Most be guaranteed the home base (not) yet reached the position Monopoly Law. One of the most of having concentrated exces- important provisions of the new sive economic powers similar law, as drafted by the FTC, was to the old zaibatsu . . . if the a limitation on stock holdings For the record, accumulated three groups belonging to the in affiliated companies. How foreign investment by the Six old zaibatsu tighten their unity ever, the FTC amendment was had risen as follows by the end a step further and lead the other steadily watered down in the of March 1975: Mitsui and Co. three groups to consolidate and Diet until a point was reached \$620m., Mitsubishi Corporation expand their groupings, the where, some lawyers felt, there \$406m., Marubeni Corporation These figures, it may be competitive order in a very was a danger that the original \$303m., C. Itoh and Co. \$270m.,

past full year to September 30, tions on the acquisition of selves for further battle. Liaison The Six are clearly all multi-At first it looked as if the Japanese managers are The staff are being kept on Since head office for sub- 1974, though Mitsui has since stocks by the trading com-committees have been set up nationals of the future. among the companies so that

developments, little whether they be earth-shaking (thus Mitsubishi was duly informed of a foreign correspondent's visit to Mitsui and viceversa within two hours of the

The odds are that the trading companies have, if anything, reinforced their important position in the Japanese economy as a result of the FTC investigation. In the eyes of the general public their status has definitely not improved. But in real terms they have not been even mildly

Well-being

Business itself is on the increase, and the trading companies' contribution to national well-being—in the form of increasing exports—can scarcely be doubted, as the latest figures from Mitsui suggest. In the six months to end-March 1975 net sales of the company were \$13,857m. as against \$12,159m. in the comparable period of the previous year. Domestic sales went down from 57 per cent. to 46 per cent. of turnover, while exports rose from 14 per cent. to 23 per cent, of turnover (imports declined marginally).

The Japanese managed to increase exports by 60 per cent. in the space of a year, thus paying the quadrupled oil bill. And in this matter the success of the the time being they are under sustained pressure within Japan: public feeling against them could well mount again in future-much depending on the course of international events and the rate of recovery from Ventures

This increased the fears of (wage costs are now about £10

In Ireland, there are nine impose their notoriously pliant to in Japan). "We cannot accept to in Japan). "We cannot accep to win improvements in our own than their typical British area of interest to the FTC— Because, in its own words, was taken up with a long and played by the trading companies wages." He even offered to help counterpart, this can often capital investment in affiliated although "the enterprise group, confused battle over looists in underwriting economic advance overseas.

Henry Scott Stokes

ptroduce into Britain their own trade unions. "Japanese busi- under-utilisation of capacity, miles away, this can lead to counts. -that's Mitsui

For almost a century Mitsui have been trading in Europe and today have a network of offices

throughout the continent.

We buy and sell steel and iron. And foodstuffs and chemicals and machinery. And textiles and non-ferrous metals and timber. And energy-gas, oil and coal. And wide ranging technical know-how. We have 28 investment projects in Europe ranging from PVC modifiers in Belgium to cheese in

Ireland and from car tyres in Denmark to packaging materials in Holland.

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In fact throughout the world we have invested almost \$270 million in well over 200 ventures spanning nearly 50 countries.

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The Japanese businessman has had great success in selling to the Middle East, particularly since the oil crisis, despite

a certain cultural gulf.

Middle East

IN THE oil-rich markets of the competitor.

Challenge

which gave the real challenge Iran-Japan Chemical Company and Japan's response to the in which a half share is held increased burden last year was by Mitsui. Toyo Soda, and Japan better than that of any other Synthetic Rubber. The project leading industrialised country is being carried out-contracts except West Germany. Accord- awarded earlier this year to ing to OECD data, Japanese Toyo Engineering, Mitsui Ship-exports to the Arab world and building and Engineering, A Iran rose by 118 per cent. to Chiyoda Chemical Engineering Agreement \$3.7bn. which put it fourth in and Construction, Hitachi Shipthis league behind the U.S. at building and Engineering and of sales to Iraq, to which 1974 \$7.09bn. (a 74 per cent. in Ishikawajima-Harima Heavy exports amounted to \$470m.; crease), West Germany at Industries. Well under way is could be seen as a reflection of LATIN AMERICA is now the ment expertise are helping tion but by the growth of their crease). France at \$4.06bn. (60 per produce per cent. over the same period expansion is being contemplated. implementation of a number of growing annually.

oil producing states the domin- Hitachi Shipbuilding and Engin- ment will be heavier in this tories, especially Venezuela, of the classical function of the Minority ance of Japanese electronic ecting are building VICCs for ance of Japanese electronic eering are building VLCCs for country than in Saudi Arabia. Ecuador, Peru and Mexico. consumer goods in shop win- the National Iranian Tanker Mitsubishi is constructing the It has taken only about five trading companies. These comdows and the growing penetra. Company. The Iranians have \$570m, chemical fertilizer plant years for Japan to overtake panies always bear two simple welcome in Latin America. It for the Japanese international with great respect, welcome in Latin America. It for the Japanese international with great respect, welcome in Latin America. It for the Japanese international with great respect, means that Japanese companies companies companies companies companies of the counters at the largest counters. has long been the most visible improvement of the country's the \$2.4bn, petrochemical com-during the past 50 years and ting together even the most are more content than their sidiary raised a load of \$64m., manifestation of competitive railway system in the south for plex to be built at the same there are well over 150 Japa. complex multi-market, multi. European or American competi-managed by Chase Manhattan ness. Overall a breakdown of the Japanese. Members of the place have been submitted by a nese groups established in a product project. They aim tors to take on investment pro- in the U.S. and Lloyds Bank Inits exports to the main Middle consortium formed to carry out consortium of seven companies larger number of subsidiary primarily at creating materials jects that cannot promise pro- ternational in London. As many itself as the equivalent economic property in 1072 shows that the springer are Obbarrational in London as many itself as the equivalent economic property in 1072 shows that the springer are Obbarrational in London as many itself as the equivalent economic property in 1072 shows that the springer are Obbarrational in London as many itself as the equivalent economic property in 1072 shows that the springer are Obbarrational in London as many itself as the equivalent economic property in 1072 shows that the springer are observed as the construction of seven companies larger number of subsidiary primarily at creating materials jects that cannot promise promachinery and mechanical Tobishima Construction, Fudo Heavy Industries and Chiyoda, every branch of commerce and nel into their buying and selling are also more content to engage syndicated loan, which was admires Japanese methods equipment accounted for 37.5 Construction Company. Mitsu- They have also been negotiating industry. Because of Brazil's networks and they safeguard, in joint ventures with a mino- guaranteed, not by the Tokyo per cent. of total exports, bishi and Iran-Japan Engineer- a \$1bn, LPG project together valuable and erowing domestic far into the future, the vital rity holding. metals and metal products 26.8 ing and Construction. products 22.7 per cent. It is \$700m. last year, Saudi Arabia tract for the steel pipeline from that in other regions. In addi-survival and expansion.

the last few years—not the least ducers, the growth area is under which the Kingdom in at Umm Qasr and Maaqal. because of the size of the packs inevitably for capital goods, and tends to purchase Japanese in which they hunt. Their fren- here performance in future will advanced technology. Specificetic and persistent activity has depend to a large extent on the aily, the accord calls for collabeen rewarded. Of all the lead- share of major contracts won boration in the fields of petroindustrialised countries From this point of view the chemicals and agriculture. In Japan has made the most rapid prospects for Japan look par- the former sector Mitsubishi is strides since the Middle East ticularly promising, especially one of seven partners chosen market as a whole first began to with its involvement in the for joint-venture projects and take on a new allure with the petrochemical and steel in- will be responsible for an ethyincrease in the price of petrol- dustries of the producing states. lene plant producing at the rate quirement, it has also had a in 1974, is a particular focus of of \$3bn. or more. The company very big incentive to maximise attention for petrochemicals, is also in the running to build in 1974, a period during which gas rising to 1.2bm. c.f.d. with to supply 220,000 tons of steel for LNG exploitation in land. Lakhdaria. Toyota Motor Com-Britain's fell from 10.2 per cent, the upper limit yielding something like 700m. tons of LNG. An investment of well over

\$1bn. is envisaged in the present 1973-8 5th plan period for the It was the price rises of 1974 petrochemical complex of the

C. Itoh's negotiations with the an oil refinery in the Eastern

pipes for the Arabian American Oil Company.

In the private sector Sumitomo Metal and Sumitomo Shoji have joined forces with the Alireza group to form Chiyoda Petrostar which plans to undertake the construction, managetenance of petroleum, petrochemical, mining and power

Particularly rapid expansion

Gulf Japanese businessmen For Iran and the Arab and technical collaboration Penta-Ocean Construction is dale Oils, the same company is are expected to tender for subse- accordingly formed a joint venhave been the most evident in countries, including non-pro-signed in March of this year working on port improvements constructing the export-orien quent phases of the operation, ture with Cia Valle de Rio Doce tion. Brazilian-born Japane

> Boeki are constructing a steel of 300,000 tons a year, in which

they will have a 30 per cent, has become particularly marked investment and technological estates to convert some of the the hands of Japanese who they will have a 30 per cent recently. Nippon Koei has collaboration under discussion, timber. At the Japanese end, not speak the local language; stake. In the United Arab formed a joint venture with Emirates, Mitsui and Bridge SNS, the Algerian State steel their technology and the attract- to form a consortium of 14 systems and frequent personal states are negligible to their technology and the attract- to form a consortium of 14 systems and frequent personal states are negligible to their technology and the attract- to form a consortium of 14 systems and frequent personal states are negligible to their technology and the attract- to form a consortium of 14 systems and frequent personal states are negligible to their technology and the attract- to form a consortium of 14 systems and frequent personal states are negligible to the states are n stone are participants in the corporation to exploit the tion of their consumer goods, Japanese paper mills to pur. return visits to Tokyo, and Dhabi Gar Liquelagion and the sway of remove the sway of re eum. As the consuming State Iran accounting for rather more of 500,000 tons a year and may with the biggest import re-than \$200.00 for the wood under the sway of parent in the price of petrol dustries of the producing states. Iene plant producing at the rate Abu Dhabi Gas Liquefaction country's iron-ore reserves the Japanese have have have the whole of the wood under the sway of parent in the state of the producing states. Iene plant producing at the rate Abu Dhabi Gas Liquefaction country's iron-ore reserves the Japanese have have have the whole of the wood under the sway of parent in the state of the producing states. Iene plant producing at the rate Abu Dhabi Gas Liquefaction country's iron-ore reserves the Japanese have have have the whole of the wood under the sway of parent in the state of the producing states. In producing states, lene plant producing at the rate Abu Dhabi Gas Liquefaction country's iron-ore reserves the Japanese have have have the whole of the wood under the sway of parent in the state of the wood under th the \$1.5hn-plus LPG plant on and Engineering, and C. Itoh anyone. The fact is that on a Das Island whose sole customer are expanding Algeria's existing personal and cultural level they A trading company can proin the states of Sao Pe
under a 20-year contract will be steel capacity, while Kawasaki find it difficult to understand vide finance in advance to enand Parant, but they are The Economic Research Institute of the Middle East of liquefaction and export of have a stake on Saudi plans for have a stake comparative study covering the years ago, but Nissho Iwai has Nippon Steel's 25 per cent pany which will be resonable pany are converting and extend- Persians. It says much for purchase all the resulting fibre. History imports of 22 countries of the 15 per cent in the Kalingas holding in the group led by for transportation. Mitsubichi ing the bitumen units at the their compelling corporate discovering to Japanese Gasolene Com- rapport with the more devious a large scale, guaranteen in the more devious and guar Middle East and North Africa group which has come close to Marcona of the U.S. which is and the Abn Dhabi Japan Oil Arzew Refinery. Under a pro-cipline and drive that they have company to Japanese spinning Circles and Turken finalising agreement on an LNG state of the cloth is (including Israel and Turkey) finalising agreement on an LNG entering into a joint venture. The scheme, with Petromin to be located a resent in recent years. It indicated joint venture. The scheme, with Petromin to be located at mosals for using on-shore gas to summer Mitsubishi and Nippon heavier, developmental side of bought back and the gar. America, of course with that Japan's share of this mar- which is estimated to cost over Jubail. Last year these were fir a uliminium complex and Electric Company will set up the Middle East market which garment makers, and the gar- America, of course, with recommendation of the history of colons of the history of the histor that Japan's share of this mar-which is continued to the pro- two of eight Japanese companies steel plant. More recently C. a telecommunications system is what really counts now. cent. in 1970 to 10.3 per cent. duction of over 700m. c.f.d. of which work-a \$150m. contract. Itoh have submitted proposals based on a satellite station at Richard Jo

duce Landcruisers.

a large volume of Arab oil to be imported into Japan. funds. The Penta-Ocean Con-

Latin America accounts for some 25 per cent. of all Japanese overseas investment and this share is growing strongly. From a position of strength in Brazil, new growth areas are Venezuela, Ecuador and Mexico.

At the same time Ishikawajima- development projects and all the Brazil, Japan is diversifying. At the same time, there are In the markets of the main Harima Heavy Industries and indications are that its involve- more and more into new terri- outstanding examples in Brazil

\$5.22bn. (146 per cent.) and the \$60m., project designed to the long-term agreement on scene of Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive Brazil to supply its own market turnover and the increased Panama is bristling with Japan's most intensive B cent.) Even more impressively, plastic in which Nissho Iwai and collaboration signed in August It accounts for a least 25 per tion equipment, ships, cotton around the world. The assumption of last year. Under it Japan cent, of Japan's total foreign and woollen goods, automobile tion is that if trade is generative for a least year. Under it Japan cent, of Japan's total foreign and woollen goods, automobile tion is that if trade is generative of last year. they were running at a rate 157 share. A further \$90m. plus lent Iraq Sibn. to help with the investment and this share is parts, diesel engines, petro- ted, then a huge trading con- panies are used there to re-Strong in chemicals and colour TV sets. cern must eventually profit,

giant Japanese international

per cent. and light industrial With imports approaching bishi which have the \$90m. con- investment there differs from Japanese industry requires for new company, Venalum, has Corporation of New York. been set up as a partnership in The loan was required to the strength of Japan across a constituted Japan's second South Rumaila to Khor al tion to the participation in Japanese international com- which CVG (the autonomous finance shipments of steel to the mum capital. Imitation is broad range of engineering and largest market in the region. Zuhair, Kohe Steel is providing schemes to ensure supplies of panies are unusual in that they development agency for the Argentinian State gas corporation of a sincerest form of flattery. manufacturing industries which There should be a steady extechnical assistance and plant raw materials for Japan itself, measure their success year by Guayana province) has 80 per tion for the construction of a makes it such a formidable pansion of sales in the context for an integrated steel mill and Japanese money and manage- year not by profit per transac- cent., while five Japanese com- pipeline to carry natural gas

pany was awarded the turnkey panies, Showa Denko, Marubeni, from Patagonia to the project to build a plant to pro- Kobe Steel, Mitsubishi and Argentinian cities. Sumitomo, share 20 per cent. Venalum is scheduled to be pro- Japanese investment activity Inevitably, Japanese companies have also focussed their ducing 300,000 tons of alumi- South America, Lloyds Raattention on Egypt which nium per annum from 1978 International posted an exe expects to be the recipient of onwards, all of which is destined tive to Tokyo for two years

struction Company was awarded Japan has forecast a shortage panies' methods of doing by the contract last year for the of puip and paper supplies for ness. He was then stationed widening and deepening of the its printing and packaging in Sao Paulo. This move is southern part of the Suez Canal dustries by the mid-1980s. The measure of the Japanese et and other lands et and other lands et and other lands et al. of the agreement on economic related rolling facilities while In partnership with Sunning and other Japanese concerns trading company C. Itoh has panies' failure to become trading company C. tated LPG plant in Dubai. The Tasei Construction Com- in Brazil to develop thousands who speak fluent Portugue Ishikawajima - Harima Heavy pany has been seriously negoti- of square miles of new euca- are to be found in Japan The same company and Tokyo Industries are responsible for ating a hotel construction pro- lyptus plantations, which can companies in Brazil, but en cement plants in Abu Dhabi and gramme. Artificial fibres, be reduced in about seven years these people are rarely me textiles and motor manufactur- to wood chips. It is also planned than liaison officers, while Japanese interest in Algeria ing have been other areas of to construct a pulp will on the real management power is Even given the quality of the trading company has helped who, with computerised to

ments are then purchased and of the history of colonial resold on the Japanese or export sion that is remembered in Richard Johns markets. The trading company Latin America was not into can afford to make a loss on the in the Pacific War. growing and rearing in order Furthermore,

> later transactions. Latin American and Japan- populations, from U.S. im ese needs dovetail, therefore, ments. The Americans are very efficiently. Latin America can offer oil, minerals, metals, Japanese faces are still app labour and agricultural produce ing. Many Latin American e in return for technical know, tries are still dependent on how, capital equipment, manage. U.S. for as much as 70 per o ment skills, finance and, very of their foreign trade and importantly, foreign market are keen to diversify to o outlets. The immense global nations. spread of Japanese international In contrast to the N companies makes it possible for Americans, the Japanese them to guarantee rewards and an incredibly low profile

invoice imports and exports for hest people to have as ten operations throughout Central of rented accommodation. and South America. Panama is same Japanese who might also a convenient spot for rais- with arrogance towards Ar ing capital. Earlier this year, is humble to other foreign This approach is especially Mitsubishi set a new pattern and treats all Latin Ameri East markets in 1973 shows that the project are Ohbayashi-Gumi, including Ishikawajima-Harima and joint venture businesses in and goods that they can chan- fits until the disant future. They as 34 banks contributed to the headquarters of Mitsubishi, but Brazil has recently license with Nippon Kokan and Mitsu- market, the pattern of Japanese supplies of raw materials that In Venezuela, for example, a by Mitsubishi International Brazilian companies to ac

To integrate itself closely in learn fluent Japanese and study the international eq

The Japanese, however, }

to profit from the sequence of from Japan are a welc relief, in the eyes of the

attempting to impress the wealth or their charity. keep to their own clubs restaurants and are, throng

It is also relevant that B: the largest country on southern continent and the making the most progress is far from a coincidence ing organisations each

Sydney Paul

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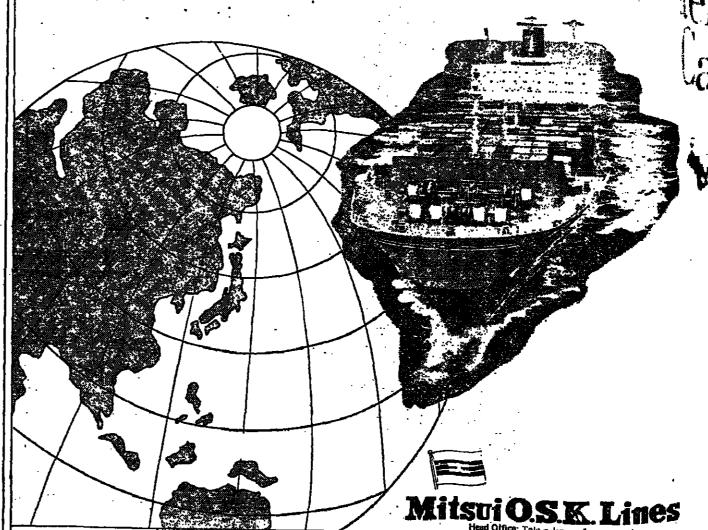
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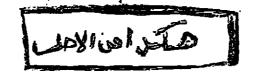
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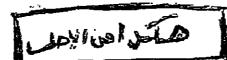
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JAPANESE INTERNATIONAL COMPANIES V

So important and thrusting have the Japanese become in

South East Asia that they have earned the label "the ugly Japanese". Since the riots

against visiting Premier Tanaka in Bangkok and Jakarta, they have tried to improve on this unpopular image.

South East Asia

WHOEVER YOU are, whatever cent.; only in Thailand, Japan small elite and against those of again much more so than th you do, wherever you are in 33 per cent, the U.S. 18 per the masses of the country. South East Asia, it is impossible cent., is Japan's share of foreign Less involved observers may companies in South East Asia, to escape the Japanese. In the investment greater airports their tourists mill America's. about in flocks most often look. At a conference organised by for being particularly self-cans, for example, have been ing like lost sheep; on the roads the Institute of South East interested. After all the British governed by a sense of fair play loud Hondas and Yamaha and year another Japanese profes in India attracted criticism for tightened the rules governing Suzuki mopeds are the cause sor of economics, Mr. Kunio plundering the economies of foreign investment have argued of many a diversion; in city yoshihara, provided at least the Asia and Africa, and the "ugly" bitterly and often blackmailed South East Asia, once proudly ally Japanese investment has suggest that the Japanese are new rules. With the Japanese ruled by the British or the served to strengthen the existmerely more vulnerable to there are many more question french or the Dutch is firmly ing pattern of Japan's trade with criticism because they are marks. I remember being told

reputation Japanese.

in a much freer position and South East Asia.

Investment

the mid-1960s. The pattern of may be doubted. Nevertheless, much more than the British or interesting to watch the behaviors the Japanese investment in Asia Japanese investment in Asia may be deficient. After the Japanese in South East Asia Americans the Japanese have differs markedly from invest- the Japanese in South East Asia Americans the Japanese have viour of even more exposed predominance of manufacturing particular disfavour. projects. According to official Among the welter of major than leave minor matters to figures, at the end of the 1971 complaints, South East Asians local, if Japanese, initiative. fiscal year (March 1972) more than 57 per cent by value of have run their businesses from Japanese investment in Asia Tokyo in the interests of the went to manufacturing or con-

There is no doubt that the Japanese have moved in a big way into South East Asia, but many of them are puzzled about carving up the market between why they should have such a them to ensure that competition bad name. One Japanese, Prois not too strong, and then in more heavily capitalised than its The top three trading confessor Ryokichi Hironi of sisting on getting Japanese im Tokyo parent. The same companies now have over 100 overSoited Highest Research of the control of foreign investment against 34 has often killed off local private language ability which is The claim of the trading comper cent by the U.S.; in enterprise, for example, in required from trading company panies to be forerunners of the Malaysia Japan's share is 11 per textiles. That the Japanese employees and the long Japanese multinational has cent; in the Philippines Japan have exploited loopholes and tradition (by Japanese standard another basis—the fact that all approprieds 24 per cent of foreign have exploited loopholes and tradition (by Japanese standard another basis—the fact that all 5 per cent., the U.S. 44 per trol, often in the interests of a tralise.

is important and growing: South ment has essentially the same East Asia's dependence is such role as indirect investment—to Clannish that more than a third of its increase output and the export

in Japan-

have claimed: That the Japanese tion to local managers and often against the interests of South East Asia; that there is tight Japanese interlock with the biggest Japanese businesses

than question whether it is fair to have tried to bend the rules single out Japanese investors their way. Even the Ameriinto town their buses, cars and Asian Studies in Singapore last from at least the time of Clive and when governments have centres their advertisements start of the answer to Japanese tag was first applied to the and threatened to take out their flash out the message that unpopularity. He said "basic- Americans. Some commentators money, but have abided by the within the Japanese orbit South East Asia, viz its exports yellowskinned like many South by a Japanese businessman in to-day.

So important have the imports of raw materials from behaviour patterns and practices of the region. Investments which tices of the typical rich white to stiffening of regulations:

No. we are not too worried by Asia and so thrusting their took the form of loans (in foreign businessman. Alterpresence that they have won a direct investment) were either natively, it may be that many "ugly to promote Japanese exports or South East Asians are still and think we can find men who apanese."

to secure the steady supply of sensitive to the Japanese
There can be no doubt of the raw materials. Japanese direct excesses of World War II and growing importance of Japan to investment is generally resource react in a more prickly way south East Asia, especially of oriented or in import substitution than they would for example to Tokyo's major banks and trad- tion industries. The resource the behaviour of the Americans ing and business houses. Trade oriented type of direct invest- or British.

exports go to Japan and more of minerals to Japan.

Local extreme sensitivity does are dormant. Japanese comexports go to Japan and more of minerals to Japan.

Local extreme sensitivity does are dormant. Japanese comexports go to Japan and more of minerals to Japan.

Local extreme sensitivity does are dormant. Japanese comexports go to Japan and more of minerals to Japan. from Japan; the percentages of type of direct investment is a the Japanese reputation—but ment after the lessons of last trade with the U.S., for example, means of getting round import not the whole way and the year's anti-Tanaka riots in are much smaller, a quarter for barriers in the host countries. Japanese themselves must take Bangkok and Jakarta are strivdeveloped countries than from taken in Singapore notably, was ner. As one Hong Kong banker towards trying to ensure a large mainly inspired because productold me: "When the Japanese slice of the reconstruction cake to the Tokyo head office rather East Asia.

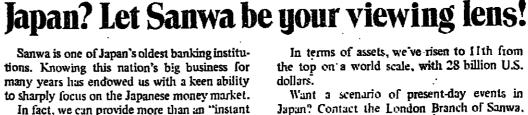
In addition, the Japanese,

British or American foreign

No, we are not too worried by the rules about local partners will be happy to have a Japanese friend to run his business and make money for him." Indonesia last year I heard stories of local businessmen nominally controlling companies who complained that they were not allowed in the main offices.

For the moment all the issues Local extreme sensitivity does are dormant. Japanese com-South East Asia's exports and a fifth for its imports. Japan is markets for Japanese products." bave shown themselves to be pay more regard to local wishes. Professor Yoshihara also clannish and with a first regard But perhaps a more important a much freer position and exports more to the U.S. than pointed out that the newest type for themselves; they have put factor is that with the lack of to the whole of Asia a reversal of Japanese direct investment, on the united front of "Japan growth in Japan there is not so of the position in 1955; Japan in export oriented industry. Incorporated" in which Govern- much money to invest and more also imports more from the such as has recently been under-ment is at least a sleeping part- energies are being directed the U.S. supplies about twice as much of Japan's imports as lution problems had increased and decided on a particular come when the world and policy they just plough on de- Japanese economies pick up Whether Japan is any more termined to get their way. Can again. With the British no guilty of protecting and push- you be surprised how the local longer having much energy or Japanese private investment in South East Asia has also those of the host country, job'?" The Japanese hardly the European mainland, with on South East Asia has also discontinuous the comparison with ever attempted to sugar their the U.S. still smarting from its the mid-1960s. The pattern of the comparison with ever attempted to sugar their the U.S. still smarting from its the mid-1960s. The pattern of the comparison with ever attempted to sugar their the U.S. still smarting from its the mid-1960s. differs markedly from invest-ment elsewhere and there is a do appear to have attracted tended to refer decisions back Japanese companies in South

> Kevin Raffertv Asia Correspondent



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nvestor

CONTINUED FROM PAGE 1

Seikei University, Tokyo, gave ports for their businesses using panies have begun the delicate seas offices apiece and, for each some comparative figures last Japanese shipping and in move towards employing of the top five, non-Japanese in Indonesia Japan surance; That Japanese invest-foreigners in responsible over- employees outnumber Japanese accounts for 17 per cent. of total ment with its great resources seas management positions. The by a ratio of nearly three to one. provides 24 per cent, of foreign have made use of corrupt or ards) of overseas operation has of them are branching out into investment, the U.S. 52 per greedy politicians and civil made it relatively easy for the offshore international trade be cent.; in Singapore Japan has servants to enhance their con- trading companies to decen- tween countries other than

Japan. But if the trading com-

panies are leading the way they still do not match the internationalism of a handful of leading European trading con cerns. For the rest of Japanes industry all forms of overseas activity remain firmly subordinated to the interests and control of the home office.

Japan's overseas presence will continue to grow during the next decade, whether or not the problems of decentralisation and local integration are solved successfully. If they are not solved, however, there will be more frictions like those which ruined Mr. Tanaka's South-East Asian tour. The Japanese have got used to the idea that they are not very popular in South-East Asia, but are perhaps a little too prone to assume that they are unconditionally welcome in other parts the world, such as Latin America or Africa, where they start out with the advantage of not being a former imperialist power. The truth is that Japan still has to clarify its relationship with the whole of the developing world and with some parts of the developed world, including Europe, where Japanese products are well known but Japanese business methods remain unfamiliar.

the Japanese system of labour of job security and a paternain countries which are accus of labour relations. Japanese other hand, with their emphasis "togetherness" and gradual achievement of conof the world to accept and

Integration

There is some evidence that

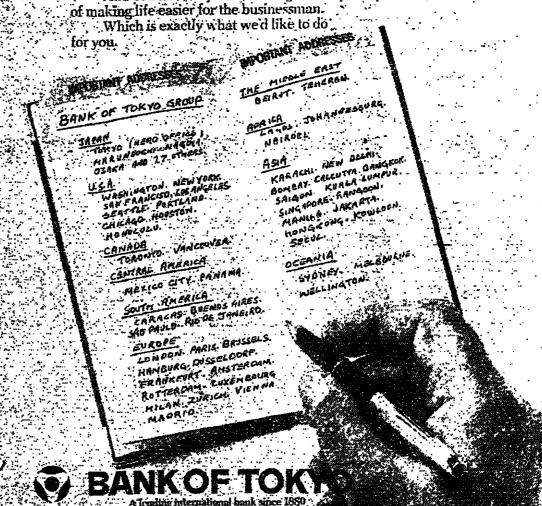
relations, with its heavy stress listic treatment of employees can be successfully reproduced tomed to a very different style management methods, on the ensus seem less suited for transplanting. Japan still has to develop the attitudes and skills which will enable the rest absorb the growing pres Japanese business.

With international connections like these, your life could be 10 times easier.

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length and breadth of five continents. ... Next we've got a reputation for being one of the world's leading

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JAPANESE INTERNATIONAL COMPANIES VI

As a logical progression in its overseas trade activities Japan is becoming increasingly involved in third-country deals. These operations provide fresh scope for the undoubted skills of its aggressive export sector.

Third countries

be cited to illustrate the type • Mitsui and Co. which has a third-country business specific sent time.

of such business operations that contract to build a huge ethy- ally in mind.

of such business operations that contract to build a huge ethy- ally in mind.

Currently, according to of executive board rooms are becoming common and lene plant in Poland, has This has led to appointments Government statistics, these looking to their operations Bureaucrats

which do not directly relate to arranged for the Poles to of top-level executives to over- same major traders' business abroad to do even more than import through their firm seas branches and subsidiaries consists of 48.5 per cent domes merely take up the slack. Marubeni American Corpora- 82.5m. of large steam turbines which, in turn, has allowed them tic operations, 21.9 per cent. ex-

AFTER 30 YEARS of more or three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for Commented one top-ranking channels. This latter source, of the same of the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for three X-ray energy spectro note that in both cases, regard- has the scope of such operations less will continue is the insist step further: a prerequisite for the x-ray energy spectro note that in both cases, regard- has the scope of such operations less will be a scope of the x-ray energy spectro note that the x-ray energy spectro note that x-ray energy spectro note that x-ray energy spectro note that x-ray energy spec ordinary economic growth based of California, a maker of X-ray involved, the concerns handling the past few years, but also the parent corporation that the is steady growth of overseas executive of a major Tokyo financing of third-country tradlargely upon expansion of their analytical equipment, to the deals are big trading extent of commodities handled overseas operations pay their operations—with emphasis upon trading corporations; international trade, the Soviet Machinery Export and corporations.

Trading corporations and even regional financing have own way. Some of the subsi-third-country transactions.

Operations are big trading extent of commodities handled overseas operations pay their operations—with emphasis upon trading corporations; operations and even regional financing have own way. Japanese to-day are among the Import Corporation in Moscow Japan's leading trading corexpanded to an unprecedented diaries abroad, for example, are Under the ambitious "world countries and even the industrial world's most active in pursuing through the Marubani Comment of the Marubani Comment capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of

capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of the Marubeni Corpora porations (sogo shosha), claim degree.

capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of the Marubeni Corpora porations (sogo shosha), claim degree.

capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of the Marubeni Corpora porations (sogo shosha), claim degree.

capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of the Marubeni Corpora porations (sogo shosha), claim degree.

capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of the shoot lack of the Marubeni Corpora porations (sogo shosha), claim degree.

capitalised at levels exceeding strategy" of Japan's largest trialised States with a lack of the shoot lac cess in this area means that of money involved (\$120,000) stimulated in recent years by going to be a very important responsible for providing as and subsidiaries will be opened position to do the job if it were where the funds are to be found the polyment of third-country was not really significant. Many their case of the polyment of third-country was not really significant. the volume of third-country was not really significant, Maru- their own nation's prolonged part of Japan's economy. Al- much as 15 to 20 per cent of around the globe in the next not for our extensive operations play a key role. In many transactions, especially those beni executives in the U.S. economic recession and the ready it has resulted in the the company's overall profits. five years. Since it will prove and our information networks cases, it has been found, such involving Japan's massive expect to sell the Soviet Union Miki. Administration's relationary to the second to sell the Soviet Union Miki. Administration's relationary to the second to sell the Soviet Union Miki. involving Japan's massive expect to sell the Soviet Union Miki Administration's relationation trade And with Japan's trading impossible to greatly boost the which tend to tell us who wants trading houses, will continue to large volumes of American tively tight restrictions on handled by the country's 10 big. houses worried about the likelith numbers of Japanese staff mem. What, where and when."

increase throughout this decade analytical equipment of a highly financing. Many of the major gest trading houses increasing hood that the domestic economy bers, this will mean consider. Although his statement, as sophisticated neture in the trading houses have stepped up from a mere 5-per cent, in 1971 will no longer be in a position able increases in employment of far as it goes, is accurate, he their operations abroad with to a full 10 per cent, at the pre- to expand at yearly rates topping local executives.

Indeed, two recent cases can future. their operations abroad with to a full 10 per cent at the pre- to expand at yearly rates topping local executives.

long way to go in meeting their cotton and chemicals have re- abroad, they are missing on a tion, a subsidiary of Marubeni manufactured by an American much more freedom in triangu- ports and 21.6 per cent. imports. ago that the big Japanese trad- in third-country trade. Authoritated houses to turn to over- Whatever the attitude Corporation, this summer sold company. It is interesting to lar trading activities. Not only Another effect which doubting companies achieved their ties of the Ministry of Inter- seas bankers for necessary Japan's own banking instituted. largest profits by doing business national Trade and Industry funding. the domestic market (MITI), a group of powerful Japanese trading corporations turn in the world's econ Obviously this situation de bureaucrats who strongly en which now routinely engage in next year should allow the pended upon extremely fast courage intermediary trading large-scale business with third overseas branches to obtain annual increases in economic claim that such business totalled countries are discovering the massive piece of the financial growth at home, a situation no more than \$5bn in value in need for stepped up fund rais- action. In the opinion of the that is no longer to be expected. 1972, accounting for approxi- ing abroad and increased use finance departments of Japan In every Japanese trading mately 10 per cent. of Japan's of offshore financing through big traders, third-nation has corporation of any size it is now trade that year.

clearly understood that such MITI believes third-nation so-traditional banking sources years to come that there wi enterprises cannot expand in the trading increases invisible trade Despite the tendency of the be more than sufficient opportunities future if they depend solely income while at the same time Japanese trading companies to tunities for every bank upon operations on the domestic assisting the 'developing coun-turn to their own allied banks interested in the business. market. Many prominent exe- tries in their drives to accumu- either at home or through cutives take this realisation a late foreign exchange. This, in branches abroad, the expand-

tend to purchase in one country and then sell to a third range from light and heavy machinery, ment, the trading houses curelectrical appliances, textiles rently are floating foreign and sundries, to soyabeans and bonds, selling commercial paper cereals as well as other agricul- abroad and making considerable

manufactured products.

operations assist the developing and becoming more so month

failed to mention another ingredient—financing. Recent trends toward handling of such financing to the trading home international commodities as in their third-country trad Even so, the Japanese have a petroleum, rubber, sugar, wool, often through their branch

their traditional and often not- ness will expand so much in the

turn, then permits the poorer ingly ambitious operations over States to purchase Japanese seas-coming at a time when tight controls on financing are According to MITI statistics, only beginning to be gradually products which Japanese firms relaxed—have forced them to

look elsewhere. Underscoring this develop. use of non-Japanese fund "Such financing of third-country trade

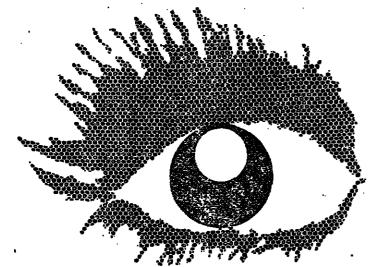
As can be imagined,

Recent Japanese banks are provide

tions, however, the expected of

A. E. Culliso

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was founded in 1973 to serve the special needs of industrial management class, providing a variety of industrial intelligence. It compiles every year special reports on the British economy with the support and cooperation of major companies which have invariably brought only favourable comments. These special supplements are an ideal vehicle for advertising and have grouped so far a wide selection of financial ads. As well as these three Japanese-language newspapers, the Nikkei Group includes an English-language weekly, the Japan Economic Journal, six professional periodicals, a computerised information service and various other publishing

and broadcasting activities, including radio and television services. All of which adds up to a total information system. Recent circulation figures N.K.S. Morning edition 1,632,542 Evening edition 1,088,137

N.R.S. 228,744 N.S.S. 158,026 For more detailed media data, please contact the following Marketing Department



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à name you can bank on.

information networks in the world. Headquarters are in round-the-clock contact with overseas offshoots.

The big Japanese trading groups are reckoned to have some of the most sophisticated

Information network

of the major companies now tion storage systems. have their own telex lines providing a 24-hour link Reputed between their head offices and

the these companies the main tech-been obliged to seek help from Corporation sends all its n

their 100 or more overseas. The involvement of trading trading company information they get the necessary training branches. Mitsui's system companies (and the giant networks is not always matched Mitsui employees assigned which was completed a few groups to which they belong) by the human factor, particu- overseas posts have to pass years ago, provides instant com- in information gathering is no larly where language ability is company English examinati munications access to 140 over- novelty. The Zaibatsu preconcerned Mitsui employees assigned to pass branches and affiliates and decessors of Tokyo's big groups tion, for example, admits that usually spend the first to the Taibats have played their transport of their foreign posts. links up, in the Tokyo head are reputed to have played their language problems are one months of their foreign post office, with a computer informa- part in gathering information reason why the number of exe- in a local language scho tion storage system. Marubeni for Japan's military rulers cutives needed to perform over- Apart from language as su orporation, the number three before the war. To-day major trading company, has developed groups like Mitsui and Mitsu- often considerably higher in the agree that lack of social "kot its own on-line telex system bishi probably excel most case of a Japanese trading firm how handicaps Japanese by providing unlimited access to American multinationals in the than with the average Western nessmen outside their its overseas branch network scope of the information gather company. In order to overcome country. The younger get which will come into full opera- ing activities. The trading the language barrier trading tion of trading company exe tion from next summer. Other company network is also companies are now emphasising tives, however, is said to trading companies with global admitted to be superior to that the acquisition of overseas ex- better at adapting to lo information networks include of the Japanese Government or perience at an early stage in an customs than their seniors Mitsubishi Corporation, Sumi- to that of JETRO (the Japan executive's career. Mitsubishi Trading companies have J tomo Shoji Kaisha and Nissho- External Trade Organisation). Iwai Company,. For most of The Government has at times

growth of overseas and third-nical problem in the com- one or other of the major graduate employees abroad country business, Japan's giant munications field is how to trading firms in handling an two years soon after they s have make full use of the sophis-urgent or tricky communica- hired and most employees developed some of the most ticated and costly equipment tions problem. An example get a second overseas posts ambitious and comprehensive installed in the last few years was the case of the 1973 hijack- three years after they retu information systems operated and in particular how to get full ing of a Japanese aircraft in from the first assignment. anywhere in the world. Most value from computer informa- Libya when the Ministry of Foreign Affairs used the private expect their graduate employ telex systems of Mitsui and to handle business conver Marubeni.

seas dusiness assignments is trading

tions in English with ease 3 The technical capacity of go to some lengths to see the

CONTINUED ON NEXT PAGE

Uncommon vision in the world of international investment.

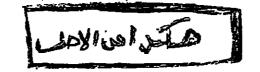


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JAPANESE INTERNATIONAL COMPANIES VII

Despite its very considerable export trade and growing overseas investment Japan still does not fully commit its national currency to international exchanges. There are some signs, however, of growing interest in greater liberalisation.

NE BY ONE little trial illoons are being sent up by inkers and by Government ficials to see whether the mestic currency, namely, the n, might not be further peralised for external transtions, notably for trade Liberalisation of the an has been a perennial topic ace the late 1950s, when it st became apparent that upan was going to make the aropean currencies). But it. is not until the closing of the ild window in August, 1971

Until then the effective nonin the Euromarkets was at a

Mr. Takeuchi's case is this: (and on America at large in Japan remains, not least in milinvertibility of the yen (or a record level too—and the Japan is very much the seat of both economic and military tary terms, quite dependent on
ry partial convertibility at country still needed some \$4bn. "financial protectionism" but terms). This research study the U.S. — and the yen-dollar
st) was enforced, especially This was raised, not without the "general trend" should be
times of stress, by controls difficulty, by borrowing directly
towards liberalisation; meanposed on the "free yen in the Middle East; Mr. Fujioka
posed on the "free yen in the Middle East; Mr. Fujioka
while the long-term growth rate
for exports and imports indireality.

Or should one regard the trial day only 15 per cent. of Rigidity ports and a negligible pro-

monetary matters were in- near future. pendent of anything Japan ... The same topic was taken up tion of capital to the adjustment

Japan .	(million 1971 1,188	EXPORT: d Australia 1972 1,360		1974 2,143	1980 4,715
U.S.	521	615	759	750	1,575
U.K.	490	449	603	457	630
Total	4,375	4,896	6,214	6,906	12,845
		IMPORTS	-		
Japan	574	629	739	1,085	- 3,944
U.S.	1,042	873	860	1,348	2,189
U.K.	887	836	768	846	273
Total	4,150	4,008	4,121	6,084	10,528

50; and this had helped to lifted \$10n. on a swift trip to that the pressures on the domessure that the use of the yen Saudi Arabia. An embarrassing tic capital market should change in character. "When the A prime assum

lloons, however, suggest that "Things are fairly quiet now, only cease to be necessary but 13.9 per cent still in 1974 to yen accounts will not grow all er a period of years these But we must not forget the fix will even hinder the operation just 2.7 per cent, six years later, that quickly either (though lures are going to be a good we got ourselves into, nor must of the economy.

al higher.

we ever repeat such a mess.

The point is the conomy. al higher. we ever repeat such a mess."

The point is that at long last oreasingly fall within the Japan foreign exchange market be nistry official writing in ensuring that sudden visits to ing industry as the prime target. How likely is this? Very a real market) in the near Money and Finance." a Riyadh be not called for again, of growth should be abandoned; panese language periodical, would be to cut back on dollar in future there should be two citted that "a yen market finance of foreign trade, rade finance may be opened gradually, and to substitute the Japan in the future." Mr. yen; thus the \$30bn. monster—ments: "In the factors leading to economic growth emphasis International Finance than help a least to economic growth emphasis International Finance than half that figure which is will be shifted from private treau in the Ministry, argued probably understated anyway plant and equipment investment his article, by way of a pre- might be tamed. A prime to public investment. This will ninary to this one substantive requirement, however, is that int, that there was little domestic interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates fall to dustrial Sagnature for the financial policy from interest rates for the financial policy from the financial policy for the financ pan could hope to do about international levels; and such dustrial financing to the assurmonetary disorders of the is the rigidity of the Japanese ance of public funds."

y. The efforts of the U.S. and capital market that change Thus it will become ance to come to agreement cannot be anticipated in the in this Bank of Tokyo man's view, to "entrust the distribu-

ght do; there was a good deal by a Bank of Tokyo official, a by the free movement of in-instability. former head of the Research De- terest rates in the market"; for Instability.

former head of the Research Deterest rates in the market, for The Finance Ministry is parpartment of the bank, in an a long time, it may be noted, ularly concerned about petroarticle contributed to an the capital market in Japan has llars. Since the rise in oil English-language newspaper in really been frozen with the ices Japanese borrowing in September. Writing in the authorities—directly, the Bank e Euromarkets and from Mainchi Daily News of Seport Japan—dictating interest nerica has increased to the tember 30 Mr. Ichiro Takenchi rates to the banks and, indeed, nord total of \$30hm. of which addressed himself directly to allowing them to fluctuate little other comes from the Eurothe topic of lower domestic in Infuture, if Mr. Takenchi is undeed, and one-third direct terest rates: "As long as an right, there will be something to the little of the land in advance is made in a divertion closer to the American or m the U.S. At one point in advance is made in a direction closer to the American or summer of 1974, however, that permits interest rates to British degree of capital market pan appeared to have reached fluctuate freely there will be a freedom, making trade finance,

The yen

meanwhile, nicceed in creating some kind alliances. the "Nixon shock" as the the absolute limit of its borrow- dimming of the need to restrict the Japanese feel themselves to who, upon reaching maturity panese call it—that use of ing in international markets— free yen accounts and to ob; be incorporated in the U.S. at and independence, continues to e yen for trade finance was this was just after the Herstatt struct the inflow and outflow of present given their overwhelm- sponge on his parents." But he ing dependence on the dollar does not seem to appreciate that

likely, one would say, but the future. The Japanese, like the deeper underlying assumption French, have a tradition of - that the world will divide Treasury control, which is not up into trading and currency going to be surrendered overblocs one of which will be a night-for all that the longyen bloc - may be questioned, term trend appears at present The first notion could prove to be in favour of liberalisation

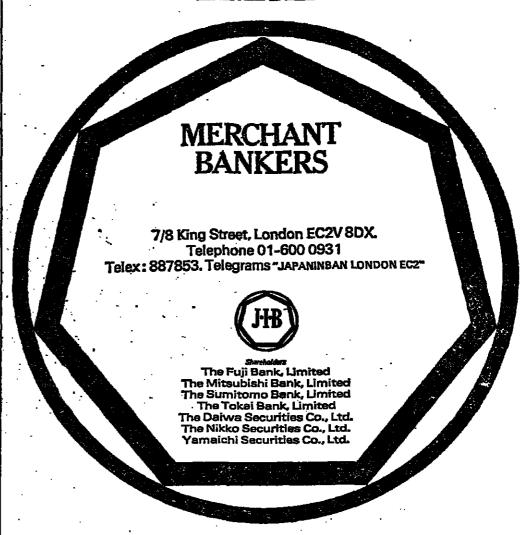
among other things, feasible at at least, there is a danger of increasing instability and pro-A question raised by Mr. tectionism, which would be part is and parcel of a fragmenting of whether Japan might not the "Free World" into smaller

of "yen bloc." An obvious On the other hand (this is andidate for inclusion in such the official view, certainly that currency area would be of the Bank of Japan and to Australia, in this connection the only a slightly lesser degree the Bank of Tokyo Research Depart- Finance Ministry) Japan is very ment has produced a provoca- likely to stay under the wing tive study of the international of the dollar. In his article Mr. sation of the yen the main point Takeuchi questions whether "to of which is indeed that Australia dislike assuming burdens and to should be economically incor- continue dependence on the porated within Japan-much as dollar is (not) akin to a child

for the 1980s? Possibly this is in character. "When the A prime assumption here is the right context. In other economy enters a period of the lack of dynamism of British words use of the yen in inter A prime assumption here is the right context. In other lower stabilised growth, an arti- exporters, effectively leading to national transactions might not rtion of imports are financed. As Mr. Fujioka describes the ficial low interest policy giving a reduction in their share of the be expected to develop too yen. The latest trial official attitude to the incident. priority to industries will not Australian import market from rapidly in the near future; free lloons, however, suggest that "Things are fairly quiet now, only cease to be necessary but 13.9 per cent, still in 1974 to yen accounts will not grow all But a further, more significant there has been a bump up this

Henry Scott Stokes

JAPAN INTERNATIONAL BANK



rest of Japanese industry of its European and Latin products. They are also steadily nd the Government) in American regional offices (in accumulating their store of thing down roots in the Brussels, and Sao Paulo), knowledge on the political, ddle East, although like Mitsui appointed a vice-economic, weather, and populater companies they are at a president to Mitsui Company tion factors governing coms how to react to the disrup- U.S.A. last May and upgraded modity prices. n of Beirut as the region's a managing director stationed. A recent form of information in business centre. Unlike in London as president of gathering is the "overseas." Japanese foreign Ministry, Mitsui and Company Europe to machinery information centre," ich boasts only a handful of the status of vice-president of Such centres have now been ent Arabic speakers, trading the home office. npany staff have been studyat Middle East universities Dependence the past ten years or so and

w represent a Valuable

ervoir of language expertise, is to reduce the dependence of of foreign machinery including as one part of their strategy overseas regional headquarters prices, specification, delivery expanding and strengthen- upon the home office, to streng- dates and delivery reliability. overseas operations the then the company's capacity for The aim of such centres is to jor trading firms have re-fund-raising in overseas capital assist Japanese companies comitly upgraded the status of markets and to provide a peting for international plant ne of their overseas offices, stronger base for undertaking or construction contracts to w regional administrative third country business. The last obtain equipment from the ces have been set up in key two functions are placing in cheapest or most convenient itres such as New York of creasing demands on the trading sources, which may nowadays ndon and senior executives companies' store of financial not necessarily be Japanese. ve been appointed to head and commodity market exper- Trading companies are themem. Mitsubishi Co-poration tise. Mitsubishi now employs 70 selves ambitious promoters and ently despatched one of its specialists on overseas capital co-ordinators of overseas pro-e-presidents to assume the markets. In the field of com- jects often initiating such esidency of Mitsubishi Cor-modities some companies are projects after discussion with ration U.S.A. and appointed opening branch offices at the foreign governments and "then n managing directors as heads main auction centres for key providing the information back-

Thus it will become necessary

established by Mitsul and Co., Mitsubishi Corporation and C. Itoh in Europe and the U.S., with the purpose of compiling

The purpose of such moves information on the availability

needed to secure contracts or their client companies." Trading company staff abroad may work for years on major overseas projects without getting a chance to see them through to the stage of final implementation. In the course of such work trading companies accumulate data on political, economic financial situation of countries in which their chient companies are seeking business as well as on more specialised subjects such as the labour market.

The weakness of the system is that such information tends to become the property of the department within a trading company handling the project concerned instead of being made available for general use by all sections of the company. Trading companies are attempting-to centralise their information systems so as to overcome the drawback of excessive compartmentalisation. Mitsubishi Corporation, for example, recently took a step in this direction with the establishment of a centralised information filing system called "project informa-tion team." The success of the Mitsubishi project and others like it in co-ordinating the trading companies' vast stores of information will help to determine their future success in launching and carrying through versees projects.

Yoko Shibata



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JAPANESE INTERNATIONAL COMPANIES VI

Foreign companies have achieved little in the way of establishing a physical presence in the Japanese economy. This is partly because land is scarce and labour expensive, but more importantly because the way to direct investment is strewn with obstacles, bureaucratic, legal and institutional. Progress towards liberalisation.

Foreigners' stake

IF IT IS broadly true that "foreign capital ventures" persuade caustic soda manu-culties with the partner plananese companies have been (with a minimum foreign stake facturers to switch to a cleaner self. Some foreign investor slow to move outside their own of 20 per cent.) in Japan, production process. As a result Japan have found their is country it is also true that accounted for 2 per cent of the MITI has played for time in venture being used as a foreign companies have not sales turnover of Japanese busi- its handling of the Dow applica- venient parking place for ex established a big physical ness and 3 per cent of profits, tion and a proposal which tives who for one reason presence in Japan. The reason Within this total 50-50 joint should normally have received another need to be shifted a for this, however, is not so much venture companies, or com-routine approval by a month or from their posts in the 3 reluciance or lack of interest panies with only a minority so ago is now unlikely to be nesse parent companie, among foreign companies in foreign capital stake, formed the given the go-ahead until well. The resident vice president gaining a stake in what is now largest group, although 100 per into next year.

"representative director",

From the end of the post-war occupation period until 1967 Obstacles direct foreign investment pro-

in Japan to make anything from Japanese authorities. The advantages of a joint vensake to mammoth tankers after The Dow Chemical proposal ture tie-up with a Japanese com-

one of the world's largest mar- cent, owned subsidiaries have The combination of deliberate foreign company involved, kets as the sheer difficulty of tended to become more and involuntary obstacles which joint venture may find it] liberalisation.

1967 onwards the Government home ground. The second partnership which is Japan's its own are not unknow embarked on a policy of invest- reason is that lack of space and fourth largest record manu- Tokyo. Faced with these ment liberalisation, which of many other resources makes facturer or the Meiji-McVitic similar problems many for culminated in summer 1973 Japan a costly place to invest tie-up between one of Japan's companies prefer to avoid a when all but a short list of even allowing for the size of its largest food manufacturers and involvement in a joint ver specially sensitive industries domestic market. The third United Biscuits which now has altogether. The alternative were opened for 100 per cent. reason, which has been high- a sizeable share of the local licence technology to a Jap; investment by foreigners. lighted by the recent case of biscuit market. An alternative company, which brings in The 1973 round of liberalisa. Dow Chemical Company's form of partnership could link money than the diviction means in theory that a Hokkaido caustic soda project, a foreign manufacturer with yielded by an actual invest foreign company can now estab- is that obstacles can still, on the foreign company's former but cuts many of the heads lish a wholly-owned subsidiary occasion, be erected by the Japanese distributor.

serting up shop (or factory) in numerous since the 1973 still exist to foreign investment going to keep his end in in Japan has tended to produce relations a situation in which most com-numerous panies still find it better to numbers. He can find it accept a 50-50 relationship with ticularly hard if the Japa jects in Japan required "case There appear to be three a Japanese partner than to partner is not itself determ by case " approval from the main reasons why foreign com- insist on full control of their to make a success of the Ministry of International Trade panies have not come rushing Japanese operations. Examples venture operation. Disand Industry and MITI approval into Japan since the barriers of successful partnerships of stories of companies which t was normally given only when it were removed. The first is that this kind are numerous. They their technology available was clear that an incoming most Japanese industries are may take the form of a tic-up use by their Japan venture foreign venture would not now so strong that foreign com- between two manufacturers to find the Japanese par represent a threat to established panies would find it hard to (examples involving British shortly afterwards launchi Japanese companies. From compete with them on their industry are the Toshiba-EMI suspiciously similar productions.

a routine clearance of its appli- was formally placed before the pany are that the foreign incation with the Japanese Gov- Japanese Government last July vestor gains access to his fall to would-be fo ernment. Foreigners may also, but has aroused strong opposi- Japanese partner's distribution investors in Japan (as reaccording to the law, gain up tion from Japan's domestic caus- network (this can be vital in as May of this year) wa to 100 per cent. control of tic soda industry which feels the case of a mass market com- retailing industry. Ret established Japanese companies threatened by Dow's reputedly modity like biscuits) as well as was one of the handful of (provided the companies con-superior technology. The domes-being saved the trouble of have tions to the 1973 liberalis cerned agree to be taken over), tic industry is in a position ing to hire labour directly from incasures, being subjected But in practice there has been to exercise considerable lever- the open market. A Japanese special ruling which li no flood of direct investment age on the Ministry of Inter- partner can also ease the way foreign involvement to a ! into Japan since 1973 nor of national Trade and Industry through burequeratic and ad-cent share in a maximum takeover bids for Japanese com- which is attempting, with less ministrative obstacles, but there retail outlets. When fi At the last count than 100 per cent success, to are, of course, instances of diffi- investors were finally set

Japanese opp

to build as many retail in Japan as they liked (b this year) it became pe in theory for exporters to finally to bypass the co and costly Japanese distrib system which has often regarded as a barrie imports. The realities i case of retail investment ever, differ from what is n by the regulations as in One complicating fac

that Japan's domestic reindustry is governed by plex legislation (which practice be almost as resi as the old controls on f investment). The other blem which prevents (companies flooding Japan retail outlets specifically lished to sell their produ price of land. The liberal, of retailing investment, helped to prove the point Japan is not and will hecome, a paradise for f direct investment, 10

what the regulations may Charles Selling



THE 'BIG FOUR'

NOMURA -

AWIAG

The "Big Four" Japanese securities houses-Daiwa. Nikko, Nomura and Yamaichi-enjoy a broader scope of operations abroad away from the control on their domestic activities. New directions for their expansion abroad.

Securities houses

FOR THE SAKE of simplicity, the table incorporated in this article simply shows where the "Big Four" Japanese securities houses are represented in the financial capitals of the world. What those offices are doing, and where, varies greatly—de-

pending on the judgement of the particular securities house, the Japanese Ministry of Finance, the authorities and laws (chauvinistic or otherwise) of the countries concerned and, sometimes, where there might be

Starting from source, in Japan, the securities companies are joint stock corporations licensed by the Minister of Finance to engage in four types of business—entrusted purchases and sales, purchases and sales Transaction Law.

much broader. Take Amsterdam, transactions; carrying on invest- Conversely, U.S. operations (London). where as Daiwa's London ment banking; and acting as seem restricted to the Japanese For the sterdam, Nomura's detailed list dam, Frankfurt and Hong Kong

YAMAICHI Overseas, the scope can be gaging in foreign exchange subsidiaries.

freedom in foreign exemange as principally, have relative broadens the scope of its London Benson, Sumitomo/White advantages as well": for Am- freedom in centres like Amster-

on their own account, flotation of activities includes: extend--although this to all intents and business considerably. and under-writing, and invita- ing medium and long-term purposes only dates from Nikko, Daiwa and Yai tion of sale and public sale of loans; managing and participat- December, 1973, when Japan's with the Sumitomo, Fuji, securities—under the Securities ing in syndicated loans; accept. Ministry of Finance approved bishi and Tokai banks, ing Eurocurrency deposits, en-banking activities by overseas similar consortium situa

INTERNATIONAL OFFICES

managing director and general broker, dealer underwriter, pattern, as do those in London—houses into international manager Mr. Koichi Kimura distributor and investment ad although there are ways round ing—there is a quo-Ja puts it, "banking licences can viser for all kinds of securities, the problem here. Nomura par commercal banks can g ticipates in Associated Japanese the international securities the securities of the securities of the securities and there are tax houses seem to have relative Bank (International) which ness. Links like Fuji/Kle

CONTINUED ON NEXT PAGE



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Which in most cases means having the kind of

Nichimen has those contacts for you. Lots of them.

They're good because we don't believe in business

contacts that can only be established over time.

But more important, good ones.

found that the real test of business relationships is long-

We're a very big company that's not at all interested in big business. We're interested in good business.

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term good will ... not short-term profit.

Getting the stimulus into world markets

modity or service is traded, all marketplaces have an impor- bishi Bank furnishes long- and figures speak for themselves. tant thing in common. It re-medium-term loans, advises on quires money to stimulate ac- joint-venture products, and also tion. And, increasingly, that provides current, detailed inforstimulus is an infusion of money mation on the Japan/Asia mar-

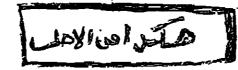
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Assets......US\$25,751,742,000 Deposits......US\$19,062,030,000 LoansUS\$17,462,946,000 Capital......US\$224,643,000 End of March 1975 Exchange Rate: US\$1=¥293.90

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عكراس الإملا

TIONAL COMPANIES

While the pace of Japanese investment abroad has slackened since the energy crisis at the end of 1973, the amount of the country's corporate activity in the world is nevertheless still remarkable.

Investment abroad

lany managements are at productive and profitable. resent deep in thought, agonishich wrought the change in se early 1970s will reappear zain before long.

CHANGING SPREAD

	m.)	
(Approv	ais basis	3
(mpp10)	Apr., 1973.	1950 to 1975
	te	(cumula-
	Mar., 1975	tive)
oed products	132	231
extiles	502	918
mber & pulp	125	423
hemicals	492	634
etals	394	635
achinery	176	307
o. electrical	255	426
ransprt. equip	. 120	262
ther manuf.	182	300
anufacturing	2 378	4,137
		178
gric./forestry	97	
ishery	53	102
ining	1,254	3,527
anstruction	36	84
rading	·791	1,549
anks/insuranc	e 455	1,000

114

5,893 12,666

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thers

irect investment purposes (that by macro-economic and politi- operating here included the fact s, in business activities which cal conditions alone, those these that Japan was becoming a re deemed to ultimately come must have helped both posi- progressively

ig over whether the conditions sphere of direct investments, necks). however, were barsh commercial pressures on corporate managements. Several of these are readily identified. Some There were, of course, press-managements felt driven out of problems already mentioned ig reasons for the exodus of Japan by soaring wage costs ipital at the time: so dramatic _thus textile manufacturers a implosion of funds into looked to low wage countries as well. One was the fact that adopted. bricks and mortar for sites for plant expansion, \$5.9bn. in officially approved and in some cases probably with sought such benefication, to lans and \$4bn in actual capital an eye to gradual transfer of assist their own economic devel- JAPAN'S OVERSEAS STAKE the most labour intensive de opment. Also, though more re-

Demonstrations

cheap sources of energy (the Others were impelled by the prime example is the manufac high cost of anti-pollution procedures imposed on them in Japan Local community demonindustries almost everywhere in durables in the EEC. Japan, also influenced Boardoverseas projects.

capital into foreign concerns to (and possibly the possessors of protect sources of materials and some other scarce materials past investments (a notable are able to command a wide early example was Mitsubishi's range of investments on their investment in the Kaiser soil, some of these not directly

iron ore, timber and bauxite, gas process. either in their natural state or

T IS an astonishing fact that movements in two years alone) (which is much more capital-aore than 60 per cent, of is not easily triggered off... intensive) in some semi-pro-apan's capital exports for it could not have been done cessed form. The influence nder Japanese control), have tively and negatively. For (especially in comparison with 1965 aken place since the beginning instance Japan's large payments other buyers) of most industrial 1966 surplus was highly conducive materials, which therefore made 1967 There is very little doubt that to capital outflows of all des- for an increased need to invest 1968 ut for the energy scare at the criptions; and absence of wars in procurement projects via od of 1973, this trend would and revolutions in most of the tive to other suppliers of capital 1970 y now have swept into a geo- foreign investments could be in- 1971 the structure of the st fluctuations, and perhaps to 1951-71 What really counted in the court future supply bottle 1972

The choice of semi-processed products, where made, no doubt reflected the concern with such as air or sea pollution—following calendar year-end. but some other factors operated † Calendar year, IMF definitions many supplier countries actively partments of their businesses. cently, when electric power derived from oil became expensive, there was an added in centive to look elsewhere for

ture of aluminium). Still other investment wa strations opposing planned ex- clearly aimed at securing mar pansion of steel mills and other kets, for instance for consume

Lastly, and much the mos room decisions in favour of discussed factor in Japan during the past 18 months, it has been Still other companies moved widely felt that oil supplier related to the commodities that Probably a larger number Japan wants to buy from the began to outlay funds to secure countries concerned. One ex new sources of raw materials ample is the steel mill being of all kinds, and particularly built at Qatar, using a natural

A large number of manage mediaries in London. ment decisions have no doubt been influenced by more than one of these considerations. The ments will actually be proceeded net result appears in the tables, with). most of the much-canvassed pro-

that while Japanese investments Singapore, the Philippines and are very widely spread both Germany. geographically and by type, there has nevertheless been a At the same time, intended distinct preference for some investments were increasingly countries and some varieties concentrated in manufacturing since March, 1973 (though it -notably of textiles, chemicals should be noted that these metals, electrical goods and figures relate to applications food products—and mining. approved by the Ministry of . Finance and there is no

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2.338

1,851

723

3,497 1,972 2,013 *Fiscal year, ending March

г	(whhr	name nam	رحد
1-	•.		1958 to 1975 (cumtila-
1-		ta Mar., 1975	(CURRENA-
F.	U.S.	1.298	2,571
e	U.K.*	100	1,507
C-	Brazil	685	1,253
	Indonesia '	717	1,190
5	Middle East	174	780
r-	Australia -	218	524
ľ	Korea	288	495
	Peru	360	445
st	Canada	165	44 0
	Bermuda	272	301
g n	Hong Kong	174	274
3	Malaysia	174	250
ı£	Singapore	135	226 .
,	Thailand	65	194
ė	Philippines	102	190
	Taiwan	67	174
r y	Germany .	81	137
ıt	France	61	135
ė	Others	757	1,580
g.		5,893	12,666

*Includes investments made through.

guarantee that all the invest

It appears that ten countries posals to set up factories in the experienced a more-than-Middle East (many of which doubling of their Japanese inwill count as direct investments vestment (promised) in the two if and when they materialise); years ended March, 1975; the U.S., Indonesia, Brazil, Korea, Among the features, it is clear Bermuda, Hong Kong, Malaysia,

Peter Duminy

CONTINUED FROM PREVIOUS PAGE

in overlapping into the under- economy, and the relative writing business—and under- ability of the securities houses banks do not have the securities for their research operations. houses' familiarity with con- The two-way traffic in which vertible, or equity issues the securities houses should

being relatively new to banking, February 1970, when they would have to climb a long Japanese is possible to detect a glint in yearthe securities house man's eye, There was an hiatus with the when you ask him if the strict oil crisis and the capital outbe breached.

Research

still be the importance they securities houses saw in 1971-72, attach to their investment due to the delicate state of Center" (under separate ments were concerned. department " level.

Recent years, and bear markets, have seen a lot of claimer, when asked about trimming in U.K., and U.S. recommending U.K. stocks for investment research depart- U.K. holders-or German stocks ments—some top men opting for the Arabs, for that matter for a dealing role as they found—is evidence enough that they for a dealing role as they to a re reasonably satisfied with a interest the client, and others growing economy which prosimply being chopped as the duces growing investment and growing a economics of stockbroking potential per capita, and growdictated massive cuts in costs. ing interest among oversea The Japanese houses, if any fund managers. thing, have strengthened their research efforts in recent years;

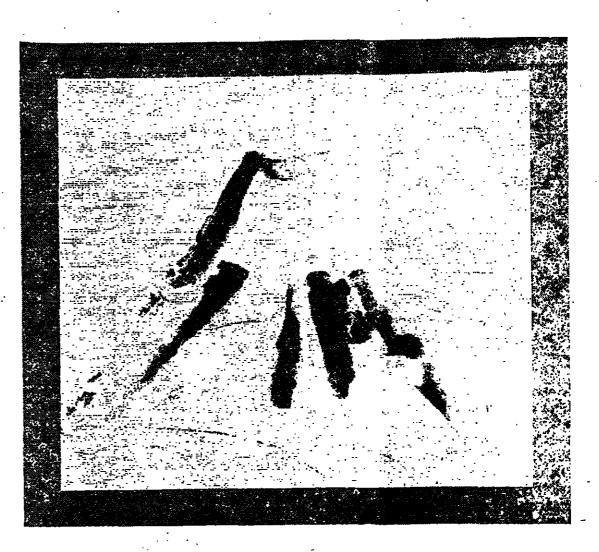
and Sanwa/Barings, however, the reasons include the relative seem (to date) only interested strength of the Japanese writing straight bonds, since the to provide funds (and morale)

expressed in terms of depositary excell-selling Japanese securities to overseas investors, and In fact, the securities houses overseas equities to the home are also quick to point out that, institutions—was boosted in Government first learning curve before they were approved the acquisition of any real threat to the commer-foreign securities by Japanese cial banks' operations — the investment trusts, followed by corollary being that the banks approval for insurance comhave their own curve to climb panies in January 1971 and in equities. Just the same, it-private investors in July of that

barriers in the Japanese finan- flow occasioned by it, which led cial market are never going to to voluntary restrictions of the private placement of foreign securities with Japanese investors. This restriction was lifted at the beginning of this But the most interesting year, but it was not followed feature of the "Big Four" must by the same boost that the research operations—described some overseas markets, and the the revaluation of the Yen-which highly-flowingly • (to the revaluation of the Yen—which westerner) as "Institutes" by gave the Japanese investor some Nomera and Yamaichi, as a pause where overseas invest-

However, the "Big Four," and Daiwa descending to the their research efforts, are proapproach to broking and banking affairs. Their swift dis-

William Cochrane



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Once the world economy begins moving forward again, the textile industry is expected to enter into further overseas investment, particularly in the U.S. and Europe.

78.5 per cent, of all imports limited to the 105 in Southeast Japan or even a subsidiary in labour and the shortage of jobs

This imported textile material, unfortunately, is not coming fibres, or weaving and spinning for sale to local manufacturers, or for export to third countries. For instance, of just over thinly in various countries. All with Fibroquimica SA, a lead-established, abroad by the Japanese, 140 were for the output of fibres or spinning and manufacturers have at least 43 tiles, for a joint venture to put of the with only if of non-textile related subsidiaries produce colvector fibres in De-

manufacture of finished goods. ments by textile firms have the textile field, 8 are in wool the expanding EEC. More subsatisfy local markets for the handle purely cotton spinning, textile trade attempts to enter most part. In the case of chandle synthetic textiles in-Europe. Since last year there Thailand, where 28 Japanese cluding blended products, was a slight imbalance in Japanmanufacturing facilities are there are 13 spinning and weav- ese textile trade with Europe located, in Taiwan with 21, ing facilities, six for nylon and of 84.5m. with Japan at the Indonesia with 20 and Hong one for worsted yarns. The short end.

Kong with 27, all are engaged others are involved in a variety. However, because of the rein selling mostly to the local of textile related production, cession, Japanese management markets.

With only eight subsidiaries is finding that an abundant sup-

abroad, almost all of them are held by local interests. The ven- early in this decade, the deshared with local interests. In ture is for the production of cision to establish abroad has

THE SITUATION was forecast the case of the five subsidiaries acrylics, where Japanese textile been made more on the basis of 9.3 per cent. of the total. Over- is fifth in the top 50 with proin 1971 during the Japan-U.S. abroad of Asahi Chemical sources say "There's room for potential profits within a par- all, Japanese investments duction of \$163m. last year hy textile negotiations," said Ichiro Industry, only one is 100 per a couple of more guys in there ticular market.

abroad last year were 31.5 per its subsidiaries and fifth in sales. Kawagoe, a spokesman for cent, owned by the parent firm, without upsetting the market In a recent survey by the cent down on the previous year, by its Sunkyong Clothing Co.
Tellin, one of Japan's leading. Another neculiarity is that of structure." This is the first time. Teljin, one of Japan's leading Another peculiarity is that of structure." This is the first time Ministry of International Trade flament and staple fibre manu- a total of 220 subsidiaries in textile history that two com- and Industry, covering 1,295 facturers. "Our industry abroad, few if any will be petitors have joined forces in companies with investments facturers. "Our industry abroad, few if any will be petitors have joined forces in companies with investments leaders claim that to-day's involved in garment manu- a market as Asahi and Toray abroad in the textile industry, America is to-morrow's Japan." facturing. For instance, of have done. Simply put, the To-morrow's Japan is expect. Teijin's 25 subsidiaries, only two Japanese are finding that establing now to have much of its are engaged in apparel manu- lishing production facilities wards a "search for cheap manufactured apparel goods facturing, and all of their output within the boundaries of a mariabour." But that survey covered imported from nations in sexported to the U.S.

Europe and South East Asia. Another peculiarity is that than shipping the same procession deepened and with the These two areas accounted for overseas subsidiaries are not ducts to the market from release of so much part-time 78.5 per cent. of all imports limited to the 105 in Southeast Japan or even a subsidiary in labour.

of textile materials by Japan Asia. There are at least 22 in South East Asia.

In the first seven the U.S. for manufacturing purmonths of this year, they poses, 28 in Brazil, six in Aust-Kanebo's 21 subsidiaries and accounted for 74.9 per cent, of ralia, two in Italy and four in the reasons for their having these imports immited to the 100 in South East Asia.

Iabour and the shortage of Jobs for younger workers, that reason for younger workers, that reason is no longer valid, industry sources say. The motive for new accounted for 74.9 per cent, of ralia, two in Italy and four in the reasons for their having investments abroad now is investors, the textile industry eighth in the top fifty, was we down the list in terms of proposed accounted for 74.9 per cent, of ralia, two in Italy and four in the reasons for their having investments abroad now is ranks relatively high with seven down the list in terms of proposed accounted for 74.9 per cent, of the contract of Adding to the situation is the country. One was for sales pur-

Italians and 5.6 per cent, in the countries. hands of Swiss manufacturers. In the case of Teilin, it re-The remainder were spread cently announced agreement world.

weaving only, with only 15 of non-textile related subsidiaries produce polyester fibres in Barthe total involved in the abroad, spread around the bastro, Spain, It is Teijin's first joint venture in Europe. This Essentially, overseas invest- Of 155 subsidiaries abroad in will serve as Teijin's entre to on plants built to spinning, 8 in silk spinning, 21 sidiaries can be expected as the

The peculiarity of Japanese in Western Europe, it can be ex- ply of labour is emerging at textile investments abroad first pected that the Japanese will home. For the time being, then, involves ownership. In the establish more, Teijin's Kawa- labour is not a prime reason for case of Kanebo, only three of goe said. The Asahi Chemical establishing a textile plant its 21 subsidiaries are 100 per Industry-Toray Industrial Devel- abroad particularly in South cent. owned by the home opment Authority joint venture East Asia, where they have been management, the remainder in Ireland is one of the latest, established since the early being joint ventures with local Asahi has 45 per cent, interest 1950s. At that time, the adinterests. In the case of Toray in the venture, Toray and IDA vance southward was for the Industry, with 52 subsidiaries 10 per cent, each; the remainder cheap labour. But now, since

> The top 11 Japanese electrical appliance producers have over 100 manufacturing facilities abroad and almost all are aiming at further expansion.

philosophy," says Takashi Take- sales offices.

recession. As with most probably there would be a recession. As with most probably there would be a To some extent, Japanese Japanese manufacturers, such licensing agreement arranged." electronics manufacturers have places as Ireland and Spain For most Japanese manufac contented themselves less of the present economic investment.

continued expansion abroad, obviously leaves room for establish mostly in the form of joint tremendous expansion. facility for

tric's Jiro Sasaki said that his They have reached agreements sets through subsidiaries in company still "has too few to extend over 150 technological other countries, with the outfacilities abroad." The com-licences, one-third of those to put destined for the local pany has 20 foreign manufac-American manufacturers. Many market in which the subsidiary turing operations in nearly as of these agreements do not is located.

The top 11 electrical appli- motors. majority aimed at serving the pressor. majority aimed at serving the pressor.

local market. A few are com- To the U.S., the mix is ponents assemblers for export different. For instance, the to Japan for re-export after computer manufacturer Fujitsu it appears that Europe is in

"SONY HAS a bigger image Japanese electrical appliance integrated circuitry and testing than we have and we some manufacturers. It has 16 joint equipment in a cross licence times are disappointed, but our ventures in manufacturing, deal. Hitachi has extended company name, Sanyo, means within the 29 jointly-owned technology to Picker Corp. for three oceans and that's our ventures abroad, plus eight X-ray equipment.

Sanyo may be relatively un- an assembly line in a developing Co. Kokusai Electric extended known but, statistic for statistic, country, or to establish a joint a licence to Plessey (U.K.) in it has more manufacturing ven-venture or conclude a licensing 1964 for the right to use tech tures, more joint ventures and arrangement in a more advanced nology on a mechanical filter more licensing agreements than one. Our emphasis is on an for telecommunications equip Sony-but about half the num-international programme. It ment. This is valid until 1977 her of sales offices abroad. depends on the local govern- with a royalty of 3-5 per cent.

Sanyo operates in over 20 ment's policies and the demand of sales. Murata manufacturing countries but it has worldwide in the local market. If there is has extended licensing valid production facilities. And man- big demand, then we can expect until 1981 to G-U Overseas for agement is continuing expan to establish our own facility, technology on an electronic sion, disregarding the current But if the demand is small, then circuit switch.

offer what are believed to be turers in this field, despite the home production for excellent opportunities for recession and the resultant prime products, such as tape getting into the Common slowdown in overseas invest-recorders, radios, colour TV Market in due time: build now, ment, there is no need to think sets, etc. like for export. But for a better to-morrow, regard- about pulling back from current here again, the mood is changless of the present economic investment. Sanyo's Mr. ing. Sony's purchase of West Takeshita expressed it in the Germany's Vega operation was Is Sanyo alone among the simple philosophy of his com- solely for the purpose of pro-Japanese? By no means among pany's founder. Kaoru Iue, "an ducing within the market conelectrical manufacturers. Almost electrical appliance in every cerned. Its Wales venture is on all express great interest in home in the world." That the same order. It plans to

ventures, but still increasing At present, the It targest Its American plant is for TV their capability to meet new Japanese electrical appliance production. None of these are challenges and create greater manufacturers have nearly 200 export facilities. Eventually, profit opportunities. joint ventures abroad, including Sony will be producing some For instance, Mitsubishi Elec 65 sales offices on all continents. 40 per cent. of its colour TV joint ventures abroad, including Sony will be producing some many countries plus nine sales cover electrical appliances but To some extent, the Japanese offices, one off-shore procure- lean heavily on such equipment office, one consultant's as sky parks (overhead park Europe as being one market. office and one facility not ing), elevators and other heavy The Wales, Spain and Ireland

rentures in some form or other. cerns the manufacturing teem for electrical appliances, with they are sited in 48 countries, nology on an aluminium electronic only three manufacturing most of them in the northern trolytic condenser, another is facilities. Even in recent hemisphere, including the East for a 1-2 horsepower air months electrical appliance months electrical appliance them south of the Equator. Just third is for manufacturing with trepidation but determined them south of the Equator. Just third is for manufacturing with trepidation but determined them south of the Equator. them south of the Equator. Just third is too fourth is for with trephaguon out determined a handful are for exporting to ferrites and a fourth is for tion to establish their own handful are for exporting to territes and a lovely with the vast production of a closed comfactories on unfamiliar terri-

has extended a licence to Texas for its share. A prime example is Hitachi, Instruments for by far the most aggressive of all conductor element containing

In the U.K., Hitachi in 1966 shita of Sanyo Electric, a "It all depends on the situa- extended technology on manumedium-ranking electrical applition," says Hitachi's Manabu facturing a ladle crane for a ance manufacturer. Kawae. "Whether to establish converter to Wellman Machines

establish a manufacturing facility for TV sets in Brazil.

consider the continent of office and one facility not ing), elevators and other. The wates, Span and related to electrical equipment duty electrical equipment, plus manufacturing establishments manufacturing.

smaller items like batteries and are a foothold to that market. The top 11 electrical appli- motors.

ance manufacturers in Japan For instance, they have West Germany, the Japanese have over 100 manufacturing extended four licences to two have already established 18 facilities abroad, all joint groups in Bulgaria. One convales offices, nearly all of them ventures in some form or other, terms the manufacturing techfor electrical appliances, with

Sam Jones

Textiles

incentive, they add.

has made sounds about estab- venture had sales last year o lishing integrated facilities in \$55.6m. The company is in the Middle East, provided funds volved only in polymerisation can be raised to cover construc- and fibre manufacturing and no tion costs, to be followed by in- in apparel manufacturing tegrated synthetic textile facilities. At present there is not a Teijin Corp. in Talwan, corper single Japanese textile manufactory from polymerisation to weaving turer listed in various governand knitting and had sales a turer listed in various govern-ment publications as having a \$30.6m. last year to rank 191 manufacturing facility in the

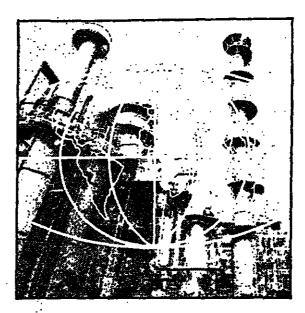
been established in a particular figured strictly from the profit ranks relatively high with seven unfortunately. is not coming from output by subsidiaries of Japanese textile manufacturing facturers. Nearly all manufacturing abread by subsidiaries on the production of fibres, or weaving and spinning on the list with over \$330m. in Textile investments last year ranks eighth, Teilin 12th, Synthetic Fiber Industry

The petrochemical industry venture in South Korea. This.

on the list of top 50 sale duction last year at \$88m. ? top companies in sales was Han South Korea, 20th on the sale

Sam Jone

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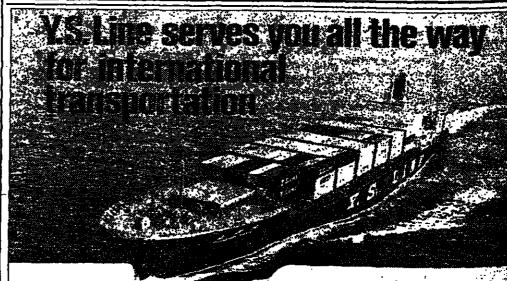
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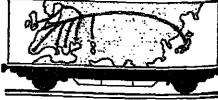
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هائد اون الامل

JAPANESE INTERNATIONAL COMPANIES XI

After years of anonymity Japan's steel industry is showing a public face befitting the world's third largest producer and biggest exporter. Names like Sumitomo and Kawasaki are appearing in overseas stock exchanges and bond issue lists.

The steel industry

JAPAN'S FIVE integrated steel where conditions are favour- promises to be the world's big-duction of 300,000 tons will be mills, and even some of the able. the world stage in a variety of capacities. There are many companies outwards, these days. reasons for this. All five communities our matter a gradual panies have floated bonds on change in arrangements in reinternational markets in the cent years. The situation used past year, while in addition to be that trading companies. It is not companies. Kawasaki obtained a listing on the Frankfurt Stock Ex-

capacity of domestic markets. 100 in the mount newman from costs, there seems no under the future pattern.

They had particular reason or mine in Western Australia), that is the future pattern.

The much more spectar.

They had particular reason. The first change observed in the much more spectacular feel this in 1974. Nippon The first change observed in development, meanwhile, more than twice the total of a Robe River project's capital sub-year before.

year after \$100m. in 1973.

Some of this may have pa markets are depressed, and anincreasing amount of steelmaking capacity (including the world's largest plate mill, recently completed by Kawasaki) is idle. Steelmakers must be asking themselves if all their expansion plans are justified. What has not changed, however, is that the steel industry to be inefficiently financed, in comparison both with its overseas competitors and with some other industries

Recent calculations by the Economic Planning Agency show that, as a percentage of gross value added- finance costs are 19 per cent. in Japan's steel ent in the U.S. and 5.9 per in the German industry (figures derived from 1970 annual reports). This reflects the large debt to equity ratio of Japanese steelmakers.

Viachinery

infavourably such

ify sources of capital can be their dealings with the inter- well as in 15 other areas in Tokyo, not least because xpected to continue: apace, national oil industry, were where Japanese interests are Japan is currently worried the their or not the steelmakers badly shocked by their setback searching for oil, the State about its overall economic ut back significantly on their in Abu Dhabi and have been owned Japan Petroleum Deve relationship with the U.K. but epausion plans. It will no more cautious since about be lopment Corporation has a 50 Japanese oil men say, in oubli- include more equity coming involved in exploration in Japan (Kawasaki or production ventures where stake Another seven exploration much likelihood of a Japanese aised \$100m by this method the participation of host Govesorting to foreign markets problem.

opposite direction, from steel tium of Japanese steelmakers. to be that trading companies

Steel, the world's biggest pro- recent years was that Japanese ducer (with a peak output of capital began to play a more that the steel industry is beginmore than 40m, tons of crude crucial role in bringing projects strel in 1973) was busy spend-to production. A notable ex-ing \$900m. on capital projects, ample is the 30 per cent of the which will be an integral part

impact loans, of \$250m, last the majority interest would be Qalar in which Kobe steel has held by American and local a 20 per cent. stake (and Tokyo In Brazil: the pro- Boeki another 10 per cent.). It Carajas, which is intended that the annual pro-

gest iron ore mine, have offered shipped to Japan. smaller fry, are appearing on Capital is also moving in the a 10 per cent, stake to a consor-

It is not completely clear why secured stipplies of raw mater the steel companies are beginon the Frankfurt Stock Ex tals, acting as agents for the ning to take a direct interest in change in April and Sumitomo steel industry. This if invest these affairs. However, and is quoted in both Frankfurt ments were made in mining while they seem to be in no and Dusseldorf. However, and five Japanese mills. nd Dusseldorf.

Steelmen explain this in projects, they were invariably hurry to take up the Brazilian hanger at Tubarao, Brazil. But

Steelmen explain this in made by trading companies invitation (until it becomes at the present stage it does not terms of a capital hunger that and were usually at a low level clear who is expected to pro- look as if many of these pro-is already formidable and has (such as the 10 per cent stake vide the infrastructure in addi- jects will materialise. The com-been projected to grow at a jointly held by Mitsui and C. tion to the \$35m, commissioning mercial logic has to be over-Itoh in the Mount Newman iron costs), there seems no doubt whelmingly to compensate for

The much more spectacular ning to manufacture abroad: semi-processed and crude steel of their fully integrated operations. Thus, Kawasaki will com-The industry as a whole had nucreased its capital expenditure (on a cash disbursement basis) from \$1.866n, in 1973-74 stake in mining projects them to \$2.76n, in 1974-75 and was selves. For instance, Kawasaki \$230m, project, which will planning to spend \$3.86n, this is involved with four trading give Kawasaki 600 Filipino change rather suddenly who is mission a -5m. tons- a rear ping off of local commun resistance to expansion plans general (no doubt anoth symptom of the recession).

**Companies are talking of taking a Philippines in January, 1977. Work is well advanced on the ping off of local commun resistance to expansion plans general (no doubt anoth symptom of the recession).

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**Companies are talking of taking a year. It had drawings on the companies in planning a mine employees. Work has also begun

Several other schemes are include a joint venture involving Nippon Kokan in British Columbia, a project in Saudi Arabia in which Nippon Steel involved, and consortium would include al

There is also Kawasaki's cliff-

The commercial logic of going the average elsewhere, and (perhaps above all) with a dropping off of local community resistance to expansion plans in

change rather suddenly when Eurodollar market, so-called at Wologosi, Liberia (in which on a \$200m, billet bar mill in prosperity returns. Meanwhile pioneering has been done.

Peter Duminy

Since the Arab oil embargo and the subsequent sharp rise in oil prices, Japan has redoubled its efforts to secure a share overseas in the search for and production of the oil it lacks at home:

Hunger for oil

JAPAN FIRST began to grow They consider themselves of oil from Japanese controlled ear. The average cost of its orrowed money was 11.06 per ent. companies) now produces a series of medium-sized oil- about 12 or 13 per cent. of total ent. for manufacturing industries about 14m. kilolitres of oil a fields off the coast of Kaliman consumption (allowing for an extract a whole and an industries in two to three two to three days of its major Japanese energy consum no interest in participation) and this will still only constitute about 12 or 13 per cent. of total about 14m. kilolitres of oil a fields off the coast of Kaliman consumption (allowing for an extract a series of the coast of Kaliman consumption (allowing for an extract a series of the coast of Kaliman consumption (allowing for an extract a series of the coast of the coast of Kaliman consumption (allowing for an extract a series of the coast ry as a whole and as little as year or some 5 per cent. of tan (Indonesian Borneo) where estimated increase in the con-To per cent, in the case of Japan's total annual crude oil Japan (Indonesia) is operating sumption total). One additional consumption.

Also, when finance costs were An ambitious but in the end Oilfields now und xpressed as a persentage of disappointing venture involving ment by Japanese interests and cent. of the exploration and ales, the steel industry again an established Middle East field due to start production shortly development costs in return for caded the list with 6.1 per was Japan's purchase in late include one off the coast of 50 per cent. of the yield from caded the list with 6.1 per was Japan's purchase in the include one off the coast of 50 per cent, of the yield from ont, against 4.29 per cent, for 1972 of 45 per cent, of the Zaire where a Japanese come a field offshore the Soviet limituative and as little as 2.39 British Petroleum interest in pany has a one-third share in Union.

The creat for motor-car manual ADMA. (Abu Dhabi Marine a field being developed by Gull Another area which Japan a field being developed by Gull Another area which Japan a field being developed by Gull Another area. Areas); The deal cost Japan fill and two Iraqa oilfields in has been looking at recently is All these figures appear to \$780m, and brought in some which Japan has a 40 per cent, the North Sea. Mr. Anthony effect the demands on capital 10m, kilolitres of oil in 1973, share, in a service contract Wedgwood Benn, on a recent narkets being made by the but in early 1974 the financial where the major partner is visit to Tokyo, made it clear teelmakers, and the high cost profitability of the ADM venture ERAP. I meeting this demand by the was reduced for Japan when onventional method (in Japan) the Abu Dhabi Government Conventional method (in Japan) the Sharply Increased its participation tion. The Japanese, who have Thus, the attempt to diver always felt somewhat at sea in . In each of these ventures as message was received politely

uneasy about its dependence on safe against expropriation or areas for areas in which Japan the international oil majors for "involuntary" sale of their has a stake) amounted to 27m. energy supplies as long ago as production rights in most of the kilolitres in 1974 with the This 19 per cent, compares the late 1950s. It was at that other areas where Japanese greater part being accounted for time that Arabian Oil Company, companies are producing oil or by the Arabian Oil Company the country's first and most suc- seem likely to produce it. But and Abu Dhabi Marine Area ur manufacturers (10.3 per cessful venture in overseas oil the number of these areas is operations. This was equivalent ent.) and the machinery extraction, began drilling on fairly small and their total pro- to about 10 per cent. of Japan's concessions in the Fortien Zone duction capacity does not add total crude oil imports for the nakers (14.6 per cent.). Another EPA study suggests hat the steelmakers were paying more for their money than ther domestic industries last

> production sharing contracts source of Japanese-controlled oil Oilfields now under develop- where Japan is to put up 50 per

per cent share in the Japanese private, that there is not ventures are being undertaken stake to the North Sea. The June). It will also mean ernments threatens to be a by private Japanese interests Japanese suspect that the 1976

without JPDG backing. licensing round will be very Japanese interests much a matter of disposing of involved in overseas oil explora- "left-overs." They also have tion include exploration com- doubts about British Governpanies set up by each of the ment policy particularly with glomerates. Thus the Mitsu-

in overseas production and exploration has yielded very

modest results. The total flow

major - Japanese industrial, regard to plans for forming a financial and commercial con-State-owned U.K. oil company. The main focus of debate bishi, Mitsui and Sumitomo within Japan itself is now on groups each have their own the reorganisation of the oil company and industry (not only the part consimilar companies have been cerned with exploration, but set up by the less widely known also the refining and down-Japanese groups such as those stream portion) so as to proby the Fuji - Bank duce a company or organisation (usually known as the Fuyo which bring some weight to Group) or the Sanwa Bank, bear on the overseas search for Total investment by these and oil. But there is the problem other private Japanese investors of cutting across the dividing as well as the back-up invest- lines between the major and ment by JPDC is now estimated mutually competitive groups in to have reached about order to produce a single Y500hn; (roughly £800m.). entity. Some Japanese olimen success ratio of Japanese com-ried out and some say that it panies in drilling for oil is must be carried out. Whichmuch the same as the inter-ever side is right it looks as national average (about 19 per if Japan may be on the verge cent.). But in terms of actual of a radical departure from its oil received Japan's investment; piecemeal approach to the oil

will be the Sakhalin venture

that a Japanese application in

the next round of licensing for

would be viewed with favour by

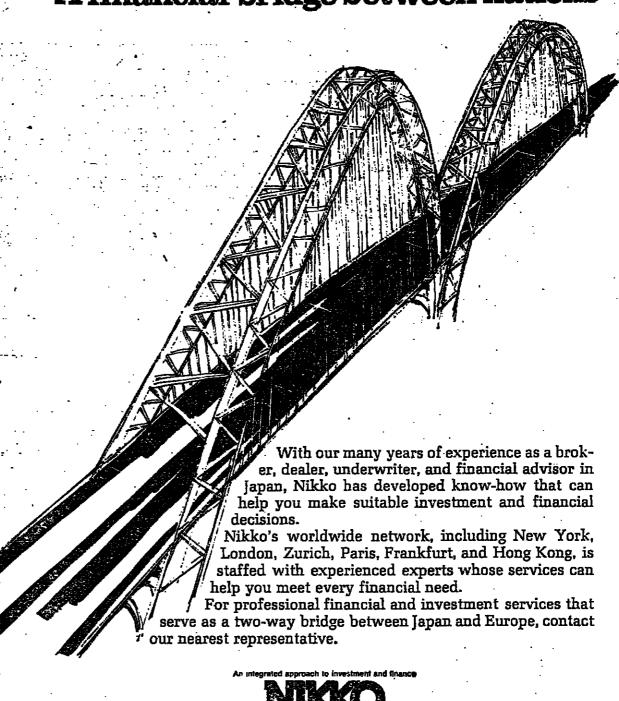
the U.K. Government His

North Sea Exploration blocks

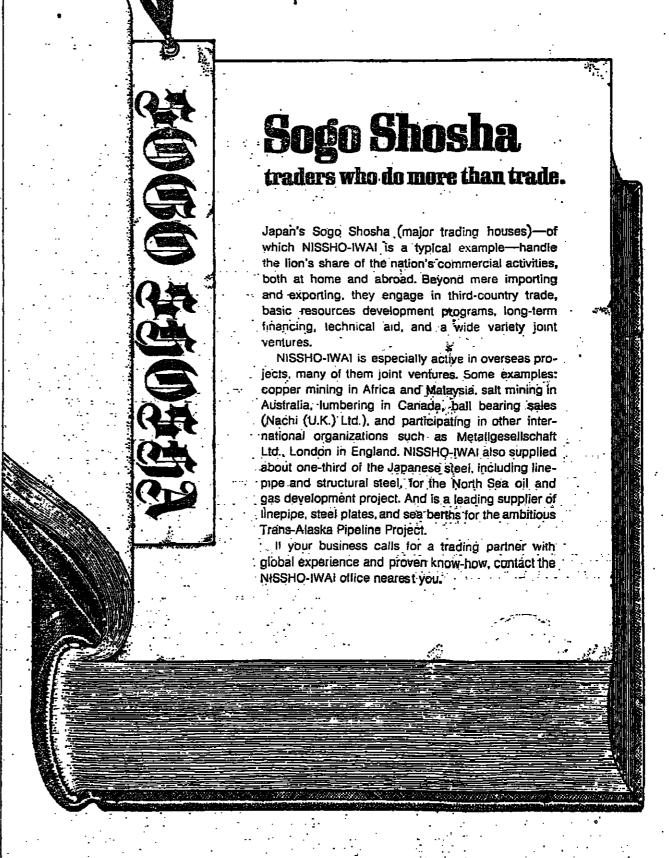
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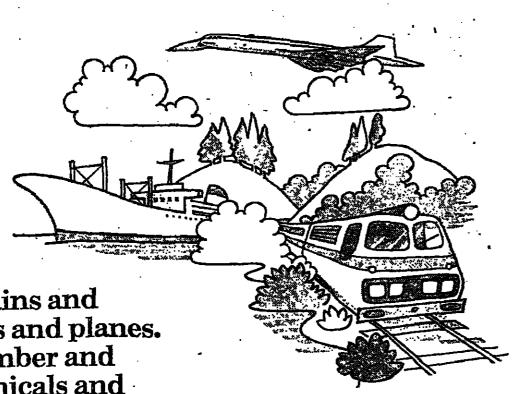


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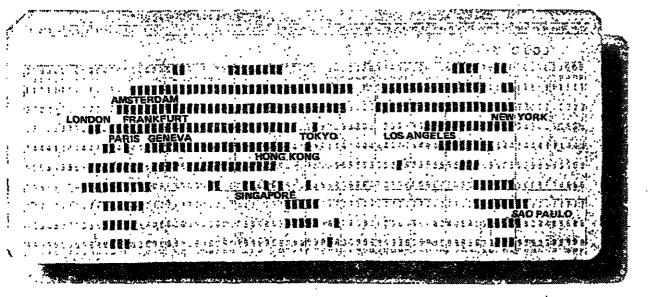
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We review international portfolios, evaluate individual stocks, identify potential investment opportunities. Where there is Japanese investment interest in the U.K. and other European markets, Daiwa stands as a natural bridge for information and



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Japanese companies are among the most active borrowers in the international capital markets this year. They are thought to have raised about \$1.15bn. between January and October on the bond markets alone.

Heavy borrowers

tion of the proceeds are immediate aftermath of the signs of a lengthening of mature instances even of Japa designed for eventual use out- issue.

heavy overseas borrowing by ing which takes the form of D-mark sector.

Japanese companies is of course medium term bank credits. closure of the

rowing by Japanese banks on which were managed by Arab ment Bank) will be by a inter-bank markets overseas, houses to occur simultaneously Japanese Their net borrowings from the (or almost simultaneously) with Steamship. not to occur, for even if a large authorities-to every encouragement to Japan- certainly found their way back than investor attitudes specific- was ese companies to borrow abroad: through the secondary market ally towards Japanese credits. markets. and, although a large proport onto the European scene in the Although there are currently. There

side Japan, they have probably The geographical spread of medium term bank lending see the issue by Pioneer—but all been repatriated so far. Japanese corporate borrowings tors, five years has been the of the equity-linked fundera. There is no prospect at this ranges from the Middle East normal maximum maturity has been in the form of en stage of a cut in the extent to through Europe to New York, which investors and banks alike tibles. The maturities on which these borrowings con- After a couple of unfortunate have been prepared to accept vertibles traditionally ru tinue, while there is some experiences in the dollar sector throughout most of the year. fifteen years but conversion evidence that the Ministry of of the Eurobond market last Partially to get round this most bonds takes place we Finance is looking more favour-year, a large proportion of the straitjacket imposed by inves-

THE BACKGROUND to the ably than in the past on borrow-borrowing was switched to the for sentiment, Japanese closure of the D-mark bond of convertible bonds over the country's continuing current. The intensity of the Ministry markets to foreign borrowers thus year on a wide variety account and balance of pay of Finance's support for Japan-last August-a closure prompted markets. Particularly rem ments deficit. Although the ese corporations' foreign fund by domestic rather than inter-able is the way they be trade balance continues well in raising operations can perhaps national considerations — this tapped the surplus, the overall balance of best be judged from the way source of finance was denied to markets—traditionally relies payments deficit during the they have continued to allow the Japanese companies. Now sources of equity-linked fine Japanese fiscal year 1975-76 is companies arranging loans in this market has reopened and Three out of the six Japanese expected to be in the region of the Middle East to jump the it is perhaps significant that the issues in the Middle East \$4bn.

Sho.

In addition to this there is behind their policy of allowing the content of the six borrowing by anyone other year have been convertibles. In addition to this, there is behind their policy of allowing than a multinational institution still a vast overhang of net bor- issues by Japanese companies (such as the European Invest- Monopolised

London market in fact increased issues elsewhere was that the Japanese companies have Japanese stock market this from \$4.2bn. to \$5.4bn. between so-called "Arab issues" would be however, on the whole heen combined with Japanese. the end of 1974 and last June 30 placed entirely in that part of thwarted in their wish-which (the latest date for which figures the world. In fact this tended is also the wish of the Japanese borrow As in previous periods of proportion of the primary place relative long maturities over themselves. In effect they balance of payments deficit, the ing was restricted to the Middle seas. This has been the result almost monopolised such Japanese authorities have given East, a large number of bonds of market conditions rather tor interest in equities as t

company,

have Japanese stock market this

There have been iso ties both in the bond and equity issues overseas suc fifteen years but conversion the first few years of the

> Apart from the longer me ties possible, the attraction convertibles from the Japa corporations' point of air quite simply the expansion their equity capital which still notoriously low by we standards. A further attra is the reduction in their co funding. The saving on a vertible issue as again straight bond issue is bet two and three percentage r per annum.

Interestingly, the troub Japanese comp have reported internationally, not caused Japanese comp to stop making equity-li issues overseas: Asahi Che: is reportedly planning a vertible issue on the Eurc market later this month.

Mary Camp



Workers at a Japanese electrical factory in Brazil being led in morning excreises.

Japanese companies list their stocks on overseas stock exchanges mainly to boost their image and increase their chances of borrowing foreign funds. Listing also helps to publicise names and products.

Overseas listing

and GBC (Global Depositary Certificate).

Exchanges

The 14 overseas stock ex- meeting. exchanges also being in Hong Toronto, Montreal and Midwest 13 in the same two exchanges in Government lifted its ba

-Sony Corporation and Matsu- overseas exchanges. York Stock Exchange. Japanese in October last the company Industrial Company. under the S-12 formula (which them.

IDR (International Depositary One of them Honda Motor pany's position to investors and and films, printing, prefahr Receipt). EDR (European Company, said it was planning dealers. buildings, machine tools, Depositary Receipt), BDR to issue new shares at the time (Bearer Depositary Receipt), and the new rules of the London Earliest Receipt); CDR (Curacao Deposi- holding of a general meeting Depositary Receipt), GBC issue, whereas under the ing of Japanese stocks took place Company, which had its a stock of the Board of Division of the Israel in Antwerp, Brussell and GBC (Global Depositary approved of the Board of Division when Japanese to approved of the Board of Division when Japanese Frankfurt in June this year tary Receipt), CDR (Continental of shareholders to approve the

(Chicago) stock exchanges. Its the following year. Only two Japanese companies stocks are now listed on 14 Sony's shares were listed in view of an improvement

investors and consumers and better. Omron Tateishi Elec-

ON OCTOBER 1, 1974, a total Six companies-Teijin, C. give the company better opport- tronics Company said it is of 53 Japanese companies had Itoh, Takeda Chemical Indus- unities of raising funds in capi- stocks listed in the Fax their shares listed in 14 over- tries, Toray Industries, Komatsu tal markets overseas by issuing and Kamnang Stock Exch seas stock exchanges, according and Sony—were listed in the new shares or floating new because it had manufact to a survey made by the Tokyo London Stock Exchange. Four bonds Listing, however, involves plants in Malaysia and Stock Exchange.

Stock Exchange. Except in Paris, where listing listed in London in the period necessary documents (including Other companies with \$ of stocks issued in Japan is between May, 1973, and Feb-consolidated statements, which listed overseas include a required, most of the stocks are rulry, 1974, following the are not required under Japanese sentations from textiles, c listed in the form of ADR tightening of the rules of the law at present, legal fees, and cals, machinery, trading (American Depositary Receipt), Exchange.

get-togethers to explain the com- struction, cosmetics, car

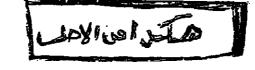
A large part of overseas listapproval of the Board of Direc period, when Japan had an Frankfurt in June this year tors was necessary. Honda dis economic boom at home and it had no more plans to it continued the listing of its plenty of dollars overseas. The shares on other overseas stocks in London because it did earliest was the listing of five changes, mainly because its not want to bear the additional stocks in London and Linxen-ness was in recession. cost of calling a shareholders' bourg in 1964. Two more were other companies are belief listed in Luxembourg in that be taking the same line. changes were Amsterdam (24 Since the last survey of the year. Mitsumi Electric Com-Japanese companies listed), Tokyo Stock Exchange was pany was listed in Frankfurt in Japanese companies are an Frankfurt (21), New York (2), made 11 more companies have 1969. This did not prove a great to raise more loans in over Pacific Coast (2), London (6), listed their stocks, mainly in success, as the company's busi-markets to diversity Luxembourg (26). Hong Kong Amsterdam This are determined with a success. Luxembourg (26), Hong Kong Amsterdam, Frankfurt, Düssel- ness deteriorated subsequently; sources of borrowings. The (11), Paris (4), Brussels (4), dorf, Brussels and Antwerp, it has since improved again, evidenced by a rush of a Antwerp (4), Düsseldorf (4). Sony Corporation, however, has Eight more Japanese companies tions for issuing external lyienna (1). Far East (1) and listed its stocks (in the form were listed in Luxembourg and and debentures by Jap Kamnang (1)—the last two of ADRs), on the Vancouver, Amsterdam in the same year and companies after the Jap

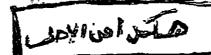
the New York Stock Exchange Japan's balance of paymer When Sony announced the in September, 1970, one year Flotation of external pany-are listed on the New listing of its stocks in Chicago ahead of Matsuchita Electric and debentures increases

companies say this is because said it took the measure be Manufacturers of electric Japanese stocks overseas. companies listed there are re- cause trading in the stock there appliances such as colour TV of the early listing of Japi quired to observe strict and had increased sufficiently to sets are foremost among stocks derived from the costly rules set by the Securities rank it among the 10 most active Japanese companies whose of convertible debentures Exchange Commission (SEC) shares. The company said list- shares are being traded in over- seas. More recently, Kom as to disclosure of company ing would benefit investors and seas stock exchanges. This is which issued a \$50m. cot information and accounting dealers there, as it would mean both because they had good ible debenture in the U.S. methods. In addition, ADRs more company information for business during the past boom Europe in July this year periods and because their names its stocks in the American does not require approval by The company also said listing were already known to some Exchange and in Luxent the SEC) have been issued for of its stocks overseas would im- extent in export markets; they in the same month the stocks of 78 Japanese com- prove its image among both wanted them to be known

ping, shipbuilding, depart stores, super-markets, sec companies and banking.

At the same time, how





Australia: build-up to a showdown

From KENNETH RANDALL, Canberra, November 11

THE CONVENTIONS of West-year process of Parliamentary minster-style Government were evolution. turned on their ear in Aus- Conversely, of course, turned on their ear in Aus-tralia to-day, as they have been Malcolm Fraser's Liberal Party so persistently in the past two and the National Country Party years. But where the previous led by Mr. Douglas Anthonyexamples were the work of poli-applaud the Governor-General's ticians, to-day's was the work intervention, which produces of the Viceroy. Sir John Kerr, precisely the result they had the Governor-General, sacked sought, "The Governor-General the elected Government in the was left with no alternative," name of the Queen and in Mr. Fraser declared to-night. defence, he insisted, of the "He has acted in accordance Australian constitution.

Only once before in Australia stitution." has the monarch's representative dismissed a Government Blend That was in 1932 when Sir Phillip Game, as Governor of The facts of the matter are New South Wales, sacked the that Parliamentary Government depression-era Labor Govern in Australia has been a blend ment of Mr. Jack Lang, then of Westminster convention and Premier of the state, largely local legalism for 75 years, with because of its decision to neither component dominant. repudiate foreign debts. The Mr. Whitlam overstates the scars of that conflict have never strength of established convenfaded but they have been no fion in the local context, Mr. deterrent to Sir John Kerr.

is a matter," he John Kerr's view is unquestion-own mind is quite clear, and I ably on the side of the law and am acting in accordance with an interventionist role for the many own clear view of the printing and of the nature, powers and responsibility of my office." It describes a system of government and advised the Governor updated General to call the elections. When the present opposition, after I was satisfied that Mr. issues."

Sind a system were carefully lunds and advised the Governor decisions I have made." Sir John that we can win by going to Kerr said to-day. "were made the people on the facts and the white made." Sir John that we can win by going to Kerr said to-day. "were made the people on the facts and the population observed and even updated General to call the elections.

When the present Opposition, after I was satisfied that Mr. issues."

Immediate reaction to the printing again, Mr. Fraser in Balmain, a working-class will be satisfied that Mr. issues."

Immediate reaction to the printing again, Mr. Fraser in Balmain, a working-class will be proposed to the printing again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present of the printing again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-class will be present operating again, Mr. Fraser in Balmain, a working-c and responsibility of my office." It describes a system of govern- in 1949, for example, it was lam ignored precedent and indiscussions with the party little hope that the coming elecThe Australian constitution is a ment by a Parliament comquickly established that casual voked convention. He insisted leaders and by "having regard tion campaign will be without even given the advantage of Justice of New South Wales.

technical legal document—an prising the Sovereign, the vacancies (filled by state Parliathat the Senate could not dieto (their) public statements." Violence, Even before the shock starting with the south the little were all on the Labor side of

That in itself will be a central population). issue of the forthcoming elec-

with his duty under the con-

Fraser overstates the accented "This is a matter," he force of the legalistic view. Sir

legalism is a reversal of a 200-Governor-General'. . . " and in the Senate of refusing sup-died).



In Sydney (left) demonstrators took to the streets yesterday to protest at the removal of the Prime Minister while in Canberra the ousted Mr. Gough Whitlam (right) addressed crowds outside the Parliament building.

But, until last year, the Whitiam accepted the conven- the Governor-General does not movement in this country but from the fact that it will be practically all quarters, essential conventions to go with tion for prime ministers without make political judgments: "The we have a responsibility to show affective government on begin. Born the son of a boile such a system were carefully funds and advised the Governor- decisions I have made." Sir John that we can win by going to operating again. The Born the son of a boilermaker observed, and even undeted Control to all the leafance. The we have made are undeted Control to all the leafance. The we have made are undeted control to all the leafance. The we have made are undeted control to all the leafance of the control to all the control to all the control to all the control to all the control the control to all the control to all the control to all the control the control to all the control the control to all the control to all the control to all the control the control to all the control the control to all the control the control the control to all the control the control the control the control the control the co

Labor Party, Sir John Kerr's Queen and is exercisable by the took the unprecedented action the High Court bench, the other opinions.

Consultancy

assistance

there is not the slightest legal ply to the Government unless it there is not the slightest legal ply to the Government unless it there is not the slightest legal ply to the Government unless it there is not the slightest legal ply to the Government unless it the convention that it is now in has never been a greater provo-exchange reaction to-day. Apart of the slightest legal ply to the Government unless it the convention that cation of the industrial labour exchange reaction to-day. Apart last year was well received in the conventions to go with the for relace of covernment business and stock to replace Sir Paul Hasluck. Sir John's approximately that it will be less that it will be approximately all support the conventions to go with the for relace of covernment of the slightest legal ply to the Government unless it the convention that cation of the industrial labour from the fact that it will be approximately all support the conventions to go with the for relace of the total convention. The convention that cation of the industrial labour from the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the convention that cation of the industrial labour from the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it will be approximately all support the conventions to go with the fact that it wi

ment that he would have reject nevertheless, have alarmed some tending for the prime ministerted any other advice, even of the watching Liberal MPs. ship, there will be no flinching though it meant withdrawing But the Liberals, already better from the personality clash. Mr. Mr. Whitlam's commission as equipped and far better financed Whitlam and Mr. Fraser have Prime Minister so that "he on the organisational side, have already made that clear over would not be Prime Minister won a highly significant bonus the past month. And despite yet and not able to give or persist in depriving Labor of office for another convention, there can with such advice."

Now, the 29th Australian Parliament is dissolved on the con- So Short stitutional grounds that it was 21 other Bills which constituted

the basis for dissolution, Mr. Bob Hawke, the President of both the Labor Party and the Unions, warned solemnly tonight that "Australia is on the edge of something quite terrible.

If the election counting and the Fraser as Prime Minister, however, he faces a reaction from Kerr's name to the Queen as the counting and the c streets and anarchy to replace

must be general elections to House in Canberra to-day part in the struggle for the electrosolve the situation. Sir John launched the Labor campaign torate over the next four weeks, says frankly in to-day's state on a euphoric note which must. With two supreme egotists con-

If they have a serious prob-Australian Council of Trade grossly incompetent and damag- Governor-General's intervention ing economic mismanagement." was undisguised. If the election confirms Mr. It is less than 18 months since

which makes nonsense of the

Act of the British Parliament, Senate and the House of Reprement appointments) should tate the timing of elections and Mr. Whitlam argues that the of Sir John Kerr's actions, the was that there could be little were all on the Labor side of in fact and Sir John Kerr's actions, the was that there could be little were all on the Labor side of in fact and Sir John Kerr's actions, the was that there could be little were all on the Labor side of inferior side of the size of t in fact—and Sir John Kerr is sentatives. There is no recog-maintain the pre-existing party that the Governor-General could Opposition senators—or at least Opposition's challenge through significant improvement in less the spectrum, but markedly on an eminent jurist. History will nition of the Cabinet system, balance.

Second advice (including advice the necessary two of them— the Senate had produced a than three years. The fate of the Right—ou much so, that accept advice (including advice the necessary two of them— the Senate had produced a than three years. The fate of the Right-su much so, that

ing been formed only in Gov- South Wales chose to send non- Attorney-General). Mr. Whit- Even with a further "fair go" the trade unions as the vital Party to form the Democratic According to the constitution, ernment, or only in Opposition. Labor replacements to the lam objected to that, too, on reaction in their favour, Labor's trade-off for their support of Labor Party. tion campaign. In the eyes of "The executive power of the In April last year, the Oppo- Senate for two Labor Party the ground that the High Court chances of winning the election wage restraint policies and comMr. Gough Whitlam and the Commonwealth is vested in the sition, under Mr. Billy Snedden, senators (one was elevated to has no power to offer advisory remain remote. The milling, pulsory arbitration. It seems ing terms in the Labor lexicon

the duration of the campaign. he little doubt, either, that the institution of the Vice-Regency will be flaved as never before in a political contest.

not the withholding of supply lem, it may be that the election Mr. Whitlam has expressed but the Senate's failure to pass emotion of the more will at least the view that public reaction of the more will at least least lem, it may be that the election Mr. Whitlam has expressed the view that public reaction of the more will at least least length of the more will at least length of the more will be the length of emotion of the moment may will at least ensure that an tend to swamp the appeal of a action like Sir John Kerr's toclaim based, as Mr. Fraser put day can never be repeated. But it to-day, on "three years of his shock and animosity at the

his choice of Governor-General

bave to judge the appropriate and certainly none of the connections of his juridical pronounce vention that governments are ironically, by excessive stability made and unmade only in the affair, the Government was directly at feeting and certainly none of the connections were eroded, about elections) only from the would have cracked before the polarisation comparable with such fragile, but vital, initiatives even that of the Vieinam elections of the trade unions as wage indexation—an essention as wage indexation—an essention as wage indexation—an essention as wage indexation—an essential polarisation comparable with such fragile, but vital, initiatives even last year he was regarded would have cracked before the polarisation comparable with such fragile, but vital, initiatives even last year he was regarded over last year he was regarded to the flower that of the Vieinam elections of as wage indexation—an essention. Having made up his mind, Sir the 1960s. In the present at the system must founder. Along the way between these John consulted Sir Garfield so the change did come, perspective of two events, another conventions as wage indexation—an essential polarisation comparable with such fragile, but vital, initiatives of that of the Vieinam elections of as wage indexation—as wage indexation as wage indexation—as wage indexation of the term region by the fragile, but vital, initiatives of the toff the Vieinam electi

pintons. emotionally pro-Labor crowds improbable. however, that to-day. There may be more Having decided that there which besieged Parliament specific issues will play much after the next few weeks.

Letters to the Editor

Sir.—One of the considerations this change. There are many good things to be done, I recom-wide or specific in-depth managen discussions of Sandilands and class attitudes involved, much mend this one.

There are many good things to be done, I recom-wide or specific in-depth managen discussions of Sandilands and class attitudes involved, much mend this one.

There are many good things to be done, I recom-wide or specific in-depth managen ment experience can be selected inflation accounting is the calculation of the consideration of the considerations of the consideration of nnation accounting is the calculation of profit for tax purposes, as the practical problems of Trebor House, Woodford Green, breaking new ground in national elief is a crude and very unsatistic actory attempt to avoid taxing problems are likely to be faced intreal profits. Whether or not is Royal Commission is set up, it so clear that in the next few waste time on this process, which s clear that in the next few waste time on this process, which lears a great deal of thought and is tinkering with a fundamentally lebate will be devoted to refining be measurement of taxable cornorate profits.

I would like to suggest that his effort could be better applied in a quite different direction to know just what it pays in tax, and to understand that, a profit doubt, arouse considerable dispatch in the fundamental change to an and to understand that, a profit doubt, arouse considerable dispatch in the fundamental change to an and to understand that, a profit doubt, arouse considerable dispatch in the fundamental change to an and to understand that, a profit doubt, arouse considerable dispatch in the fundamentally lead to the fundamental change to an and to understand that, a profit doubt, arouse considerable dispatch in the fundamental change to make the fundamental change to an another fundamental change to make the fundamental change to an another fundamental change to make the fundamental change to an another fundamental change to make the fundamental change to an another fundamental change to make the fundamental change to an another fundamental change to make the fundamental change to an another fundamental change to make the fundament

The only taxes which are Bucks.

AT, that is tax on the same of th AT, that is tax on income reserving ability to pay, and a spending, being consumption of national resources. Income or tax purposes could be idenced in scope to include apital gains (adjusted for infagration), inheritance, capital transports, etc., while VAT could relace specific excise duties and a particular, corporation tax. The case for the abolition of orporation tax seems irrefunction on the spending on the received a circular from a company tax seems irrefunction on the spending on the consultancy set one consumers of installation, as just a Government hand out. Commencial pressure for consultancy set one constituent on present situation of the least of the substitute operation on the heart of consultancy as just a Government hand out. Commencial pressure for consultancy set one constituent on present situation of the investment and clients. I confirm and it is only dividends they pay.

The case for the abolition of precise are not suitant suggesting that companies should be taxed solely on the received a circular from a consultancy on the economics of installation, as just a Government hand out. Consultant marketing models or some other for money could also be evoided desiderata. Long ago they sold the long on the least of constituents, set on the situation 'AT, that is tax on income re-resenting ability to pay, and

those who can make good use of companies for investment, and ler organisations' need for dividends available for personal management support lies in the consumption would be reduced. use of part-time directors or holders and employees), to those holders and employees), to those who can only misuse them.

Trom Mr. B Cole

those who can make good use of companies for investment, and ler organisations' need for dividends available for personal management support lies in the consumption would be reduced. use of part-time directors or Both these effects can be counted counsellors over a period of a se "good," and since there are year or more. Management consumption would be reduced. Use of part-time directors or who can only misuse them.

It will not be easy to achieve few tax systems which cause suitants or other persons with

not help if he perhaps reluctions ments resulting in a significant tantly, accepts Government participation in what may be a delicipation in what may be a delicipation on the heart of Consultancy services usually

GENERAL European Parliament meets, Lüxembourg.

Mr. Peter Shore, Trade Secretary, begins visit to Cuba.

Mr. Anthony Wedgwood Benn, Energy Secretary, gives evidence on energy conservation to Energy Resources Sub-Committee select Committee on Science and Technology, House of Commons.

Mrs. Barbara Castle, Social Services Secretary, speaks at Women's National Commission meeting, St. Ermin's Hotel, S.W.1.

Mr. Earl Butz, U.S. Secretary for Agriculture, visits EEC Commis-PARLIAMENTARY BUSINESS sion, Brussels. National Federation of Selftion of any Lords amendments
Employed holds mass rally, Cenreceived. Debate on Welsh Employed holds mass rally, Cen-received. tral Hall, Westminster. Speakers affairs.

include Mr. Peter Walker MP, and House of Lords: Community Mr. Cyril Smith MP. Land Bill, consideration of Com-Renegotiation of Canada-West Indies trade agreement starts, Oftawa.

House of Commons: Considera-

mons message. Debate on Government direct grant policy. Parliament will then prorogue

J. Sainsbury (half-year). Unilever (third quarter).

London and Strathclyde Trust 2, St. Mary Axe, E.C., 11. Miln Marsters, 10, Belgrave Square, S.W., 11. Trafford Park Estates, Man-time Exhibition continues, City chester, 12.

EXHIBITIONS

International Building and Construction Exhibition opens, Olympia,

International Caravan and Camping Show continues, Olympia. Scottish Motor Show continues Kelvin Hatt, Glasgow,

American Printing Equipment and Graphic Arts Exhibition con-tinues, U.S. Trade Centre, 4-5, Langham Place, W.1.

Automated Production and Electrical Engineering Exhibi-tions continue, Belle Vue, Manchester. Traffic Engineering and Road

Safety Exhibition continues, Metropole Centre, Brighton. Home Improvements and Leisure-

Company tax

re not subject to this tax. In dividends, thereby forcing some incommon terms this represents bolders to save since funds not term,

transfer of resources from distributed would be available to The low cost solution to smalpractitioners; it would be equally valid to make. AA membership a qualification for

his effort could be better applied her a quite different direction, amely in a complete rationalisation of the tax-system in a way thich would abolish all taxation is corporate profits. It is generally greed that our tax system is too omplicated, and that we have no many civil servants. The understanding, we can also enjoy online ment were to pay 50 per cent. of implification of the system of the system of the system of the whole economy.

B. A. Cole.

Druke Wood, our tax system and out that whole economy.

The nation should be trusted to know just what it pays in tax, doubt, arouse considerable distance considerable distance of the same as the managing direct different view?

I believe there could be serious drawbacks if Government was to pay 50 per cent. of our can also enjoy old consultancy fees for smaller organisations (as opposed to rive from the abolition of corposed in the could despectable that the same as the managing direct different view?

I believe there could be serious drawbacks if Government was to pay 50 per cent. of our consultancy fees for smaller organisations (as opposed to rive from the abolition of corpose the real to any consultancy operations). The attitude of the elient is crucial to any consultancy sceptical of the benevitance profits. It is government and out that we have the regulation for giving the call for subsidised consultancy assistance—should come from the beleaguered citadels of consultancy fees for smaller organisations (as opposed to special public interest "rescue" operations). The attitude of the elient is crucial to any consultancy sceptical of the benevitancy project. Only if he can be persuaded to employ consultants on their reputation for giving the owners and consultancy fees for smaller the call for subsidised consultancy assistance—should come from the call for subsidised consultancy of the call for subsidised consultancy assistance of the call for subsidised consultancy aspects of smaller the call for subsidised consultancy assistance of the call for subsidised c

To-day's Events

Offshore Financial Centres, a two-day conference organised by Financial Times and the Banker, COMPANY RESULTS ends in Nassau. Arts Council annual report pub-

Machine Tool Trades Association annual dinner, Grosvenor House,

until opening of new session on November 19. General Accident Fire and Life Assurance Corpn. (third quarter).

COMPANY MEETINGS

Workers as owners

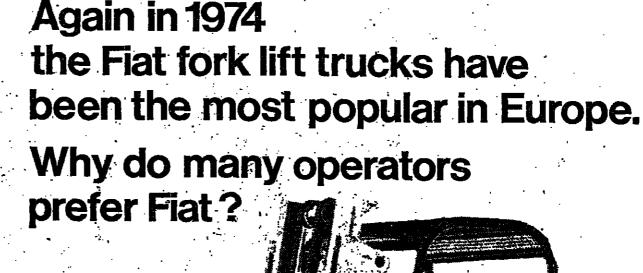
The biggest obstacle in the way of using consultancy services in the biggest obstacle in the size. The biggest obstacle in the size of consultancy services way of using consultancy services in the sway of using consultancy services way of using consultancy services in the sway of using consultancy sin the sway of using consultancy sin the sway of using consultancy in the sway of using consultancy sin the sway of using consultancy sin the sway of using consultancy in the sway of using consultancy in the sway of using consultancy sin the sway of using consultancy in the sway of using consultancy sin the sway of using consultancy in the sway of usin

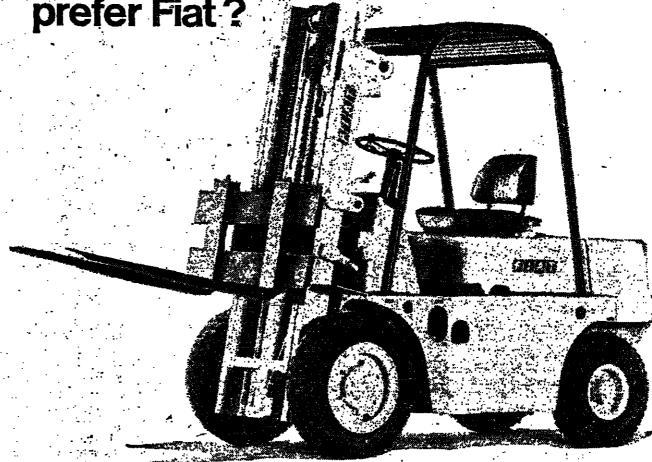
ssuits of allowing responsibility see this as another argument. British Leyland, etc., from the property of the main one) to support to those involved, the implications of this. A legislate of learly and immediately ship.

But let us be quite clear about the particular networkers own their particular networkers own networkers own their particular networkers own networkers own networkers ownership particular networkers ownership particular networkers in the partnership of partnerships of the same more of ownership particular networkers in the partnership of partnerships of partnerships of the successful operation of partnerships of partnerships ownership of partnership ownership of partnership ownership of partnership ownership ownership ownership ownership of partnership ownership ownership ownership ownership ownership of using the partnership ownership ownership ownership ownersh

bus drivers.

The biggest obstacle in the





Flat not only assembles bought out parts, but designs and produces its own, e.g. transmissions, lift units

Fiat fork lift trucks are acknowledged as unbeatable for durability and ease of maintenance. Component parts are thoroughly tested.

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APPOINTMENTS

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America offers management vital assistance.

Code of conduct launched for car repairers

BY ELINOR GOODMAN

car repair trade has been motor thaunched by the Véhicle Builders forward

Dan-Air seeks to reduce

DAN-AIR, the U.K. independent because of runway restrictions; airline which runs a scheduled at Berne's airport. This means the flight takes 45 minutes: longer for which Dan-Air wants.

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

Berne, Switzerland, is seeking to compensate passengers.

Middle East art fund

markets, and all the complexities that affect international trade. They can help evaluate a changing situation

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drops Cayman Is. plan

Swiss fares by 15%

and Repairers Association.

which called on the Government yesterday to introduce a to be submitted to customers ciliation service. An independent estimate of the cost of repairs ciliation service. An independent estimate of the customers ciliation service. An independent estimate of the customers ciliation service. An independent estimate of the customers examiner from the Institute of Automotive Engineer Assessors the garage must get the will try to produce a settlement customer's permission for the based on the facts at his disposal customer's permission for the based on the facts at his disposal extra work. Similarly, repairers and, if necessary, an examination will have to provide customers of the car.

with invoices separating the cost of labour from the cost of be paid by VBRA. A contingation are the cost of labour from the cost of be paid by VBRA. A contingation are the cost of labour from the cost of be paid by VBRA. A contingation are the cost of labour from the cost of be paid by VBRA. A contingation are the cost of labour from the cost of labour from the cost of be paid by VBRA. A contingation are the cost of labour from the cos

repairers in the same way as it licenses employment agencies. Only by doing this, the association says, will ill-equipped "rogue" garages be prevented from handling repair work.

The VBRA's new-code, which was welcomed by the Office of Fair Trading, formalises the terms of practice already offered by many of the association's members. Even so, by com-

A NEW CODE of conduct for the parished with the rest of the that if a dispute arises between car repair trade has been motor trade, it is a big step a customer and a member, the launched by the Véhicle Builders forward Repairers Association. The code provides for a written plaint to the association's con-

FT CLIPPER RACE

Great

Her position at noon GMT on Monday was 43° 10' south 58° 20' east when she reported steer-ing damage and slight slackness

changed. The Middle East Fine direct. The chief interest so far for radio communications. Art Investment Company, whose directors include leading figures in the London art market, was to have set up a Cayman Islands based fund to funnel Middle Sir Geoffrey Agnew, winners over the line of the first include Sir Geoffrey Agnew, winners over the line of the first include Sir Geoffrey Agnew, winners over the line of the first include Sir Geoffrey Agnew, winners over the line of the first include Sir Geoffrey Agnew, winners over the line of the first chairman of Thos. Agnew and leg that at one point they lost Sons, Lord Glendevon, a promit a man overboard. The incident nent collector, M. Georges de occurred when changing a head-Montenach, a Swiss lawyer, and sail, which fell on top of the Herr Heinz Haudenschild, a foredeck crew, knocking one Instead, says Mr. Charles director of the Compaguie de over. However, he was quickly Farrell, chairman of Montagu Gestion et de Banque Gonet, recovered.

Storms hit

longer, for which Dan-Air wants cut the fare by about 15 per Dan-Air says the present fares; cent... equivalent to a saving of fixed by the International Air about £12.40 on the economy Transport Association, at £101 return rate and £8.90 on the monthly execusion rate. THE DUTCH boat The Great

BY MICHAEL THOMPSON-NOEL

PLANS to launch a \$25m. art Fine Arts and one of MEFAI's investment fund-aimed at Middle directors, the company will now be taking a very southerly route changed. The Middle East Fine direct. The chief interest so far three tasks and one of MEFAI's investments in an area notoriously difficult changed. The Middle East Fine direct. The chief interest so far three rows been admitted by the rows been admitted by the rows been admitted by the rows been admitted by

Escape

return rate and 18.90 on the monthly execursion rate.

The airline says it uses HS- they need be. It can still operate through the Indian Ocean in the route, they need be profitably with lower through the Indian Ocean in the Instead of One-Eleven jets, fares.

The international Air THE DUTCH boat The Great Escape was experiencing severe economy return and £71.50 ex- storms off the Kerguelen Islands cursion return are higher than yesterday as she made her way they need be. It can still operate through the Indian Ocean in the Instead of One-Eleven jets, fares.

Australia and back.

in the rudder shaft bearing. The day before the radio operator Sierp Noord had badly bruised his ribs after he had fallen onto the deck when working up the

APPOINTMENTS

Changes

Mr. Maurice Bonnet has been appointed president du directoire of BANQUE DE LA SOCIETE FINANCIÈRE EUROPEENNE. He replaces Mr. Peter Hartmann who for personal reasons has asked to be relieved of his duties. Mr. Bonnet will continue in his capacity as president and general manager of the International Nuclear Credit Bank.

Mr. Bob Wixey, managing director of Hempsalls of Tuxford, has been appointed a director of UNITED AGRICULTURAL MERCHANTS, which is a sub-

Mr. Derek H. Morrison-Jones has retired as a director of DEVE-LOPMENT SECURITIES.

Mr. Peter Raven, joint managing director of Ultramar Golden Eagle, has been appointed a vice-president of AMERICAN ULTRAMAR and will be resident in the group's operational head-quarters located outside New York quarters located outside New York
City for two years. Mr. Edward
Hall has been appointed deputy
managing director of Ultramar
Golden Eagle, the U.K. marketing
subsidiary of the Ultramar Group.

*

Mr. Howard James, has been
appointed to the Board of
appointed to the Board of
WESTERN AUSTRALIAN INSURANCE as executive director.

ANCE as executive director.

Mr. Derek Rogers has been appointed to the Board of IMI OVERSEAS INVESTMENTS and will act as IMI territorial director in Spain. He will be responsible to Dr. T. A. J. Lamb, IMI overseas director.

meeting of shareholders on December 4. It is intended to appoint Mr. G. Jeelof as chairman and managing director of Philips

at Fielding

ppointed engineering director of TELDING AND PLATT and Mr. H. John H. Pugh has joined the company as manufacturing director. The parent concern Redman Heenan International.

Mr. J. R. Brig appointed managing director of BROOKE BOND OXO in succession to Mr. Norman Bingham, who will be leaving the group at the end of the year at his own request.

sidiary of Unilever.

EAST DEVON

STOCKBROKERS

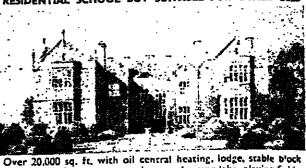
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PUBLIC NOTICES

BEDFORDSHIRE COUNTY COUNCIL BILLS is insured 29 to 75, due 28 1 at 11 31-64", Total and

LOCAL AUTHORITY BILLS

(200,000 Cannock Chase Darker C

(1 Bills issued 29th October, 1975 du

28th April, 1976 at 11110, b., There

no Bills outstanding. METROPOLITAN BOROUGH OF STOCKPORT BILLS

Fin speed 12-17-5, due 12-7, a rate of 11%; Total amplications

Erm. and there are Elm. bills outstan

WELWYN HATFIELD DISTRICT
COUNCIL BLLS
£500,000 Bills were issued on the
5:000: 1975 to mature on the 28th
atty. 1976 at 11'. per cent.
Applications totalled 15,300,000-00
there are £500,000 Bills ourstanding

COMPANY NOTICES

AKZO N.V. Established at Arnhem

U.S. \$70,000,000—43% 20-year convertible debenture-loan 1969

Copies of the Trust report for the year 1974 and an English The Trustec.

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Amsterdam, November 5, 1975.
Herengracht 462.

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INTERNATIONAL 80ND ISSUE 7210, 1971/1981 of 10.000,000 European Currency Units.
We Inform the bondholders that the company has purchased on the market 1.000 Bonds of 1.000 European Currency Units each, totalling 1.000,000 European Currency Units, which amount is due for amortization on 18th January, 1975. In consequence there will be no drawing in respect of the said amortization.

LEGAL NOTICES

No. 093638 of 1973
IN THE HIGH COURT OF JUSTICE Chancery Division Companies Court. In the Matter of A. SHEPPARD (CONSTRUCTION) LIMITED and in the Matter of the Companies Act. 1948.
NOTICE IS HEREBY GIVEN, that a partition for the Windigs on of the Mr. W. K. Tyler has been appointed a director of LEYS MALLEABLE CASTINGS with specific responsibilities as works manager, Lincoln, and administrative services manager for the company, which is the largest subsidiary of Ley's Foundries and Engineering.

The appointment of Mr. W. Dekker, chairman and managing director of Philips Electronic and Associated Industries in the U.K. as a member of the Board of management of NV PHILIPS in Eindhoven from April 1, 1976 will be proposed to an extraordinary meeting of shareholders on Descember 4. It is intended to the same control of partners of the same copy of partners of the resulated character for the same copy of partners of the resulated character for the same copy of the same copy of partners of the resulated character for the same.

**The appointment of Mr. W. Dekker, chairman and managing director of Philips Electronic and Associated Industries in the U.K. as a member of the Board of management of NV PHILIPS in Eindhoven from April 1, 1976 will be proposed to an extraordinary meeting of shareholders on Descember 4. It is intended to a support or opposite the same copy of partners of the same copy of partners of the same copy of the

PATTERSON, 2 Suffolk Lane,

December 4. It is intended to appoint Mr. G. Jeelof as chairman and managing director of Philips Electronic and Associated Industries as from April L

The Bowring Group and Mollers (Insurance Brokers) Pte. have formed a joint company in Singapore named BOWRING MOLLERS PTE. The Board consists of Mr. P. L. B. Stoddart, Mr. P. L. B. Stoddart, Mr. P. L. Eckersley, Mr. D. J. Cowley (managing director), Mr. H. H. Holgate and Mr. M. S. Robson.

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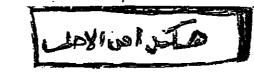
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Eng. ISSA IBRAHIM YOU



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Mixed emotions behind Indonesia's welcome to outside expertise

OREIGN banks operating in indonesia came in for some pointed words of criticism from he country's central bank covernor recently. His main nessage, in a speech at the pening of the new premises f European Asian Bank in akarta, was that they should pend rather less time and nergy chasing the business of big international companies nd more helping the small nd medium-sized local entrereneurs.

In a country where the numers of foreign banks are limited -only 10 operate there-and heir activities subject to fairly xtensive restrictions vis-a-vis he local and State banks, the emarks of Mr. Rachmad Saleh rovide an example of the ontradictions which run trough Indonesian politics and conomic development.

Resources

Indonesia has considerable atural resources—particularly. t present, oil-and a large and ipidly growing population. To illi its vital development procamme, the country desperately eeds to retain the confidence f international investors and ankers; at the same time, there ; a need to sustain the couny's own self-confidence, and the telephone system, are in-tion-

More seriously from the point to mark a major turning point view of banking operations in relationships between the through the Bank of Indonesia; donesia has a good way to go enterprises. The quick official foreign medium-term loans to find Pertamina's external ationally accepted standards of confidence, with the take-over short-term borrowings, and nancial activities and commer of the corporation's liabilities, there is concern also over the al morality. The country has has probably prevented serious status of its \$800m. long-term effective public capital damage to the country's interarkets, and the authorities are national reputation. Indeed, axious to draw on foreign ex. the central bank has been ertise to help develop both confident of its ability to fund iese and, in time, markets in the short-term debts in the

E\$

4.



President Suharto of Indonesia: his Government desperately needs to retain the confidence of international investors but at the same time has to sustain the country's self-confidence

uite often as a result of the its commitments on foreign still poses a threat to its problems of under-employment regime.

Verloading of the electricity short-term debt has brought stability and continued developations.

international markets.

the two aims are not necessarily though large and absorbing a out the extensive freedom of people in a position to afford emphasis on establishing more impatible in all circumstances, high proportion of the better- operation which Pertamina them at a time when the effective local markets and les

As a result the Government, stantial internal debt.

The situation has directly hit the Government, which has lost some \$800m, of oil revenues which Pertamina was permitted The administration, moreover. It is arguable, too, that, with to keep, as well as being a blow

to the balance of payments and already, the task is a heavy

tional foreign exchange earnings growing economic nationalism, from oil, instead of adding to is one of the reasons for merce and involving their increasing sensitivity about the fellowmen is receiving the reserves, had to be used to increasing sensitivity about the fellowmen in the reasons for the reserves, had to be used to increasing sensitivity about the fellowmen in the reasons for the reserves, had to be used to increasing sensitivity about the fellowmen in the reasons for the reserves. While Government officials expressed the hope that the situation should not seriously damage prowth of the many control of the control of the

country's problems. One of ment. these, the Krakatau steel pro- The growing emphasis on ject, was highlighted in a recent "Indonesianisation" in relation edition of the Australian-pubto foreign investment and joint
lished Bulletin of Indonesian
ventures, and moves to reduce Economic Studies, which pointed investment incentives and reout that this project, after a strict opportunities for foreign-highly chequered history, is owned enterprises in various likely to be considerably cut sectors, are part of a changing likely to be considerably the sectors, are part of a changing back. It also pointed out that, while the industrial development there was still in an which dominated official attitudes up to 1973. such as housing and social amenities were at an advanced stage of construction.

This, has aroused comment

pressed the hope that the situation should not seriously damage the country's development programme, it is difficult to believe that the setback will not hold it up to a significant degree.

Moreover, details of the Pertaining situation, apart from the region, has a strong tamina situation, apart from the direct problem of the debts, have eliminated other aspects of the country's publicus. One of the society's council for the society's council for the society's council for the against offending and surface arrangements. The rest trial Society, feels attention should be paid for the future of the country. In the annual report of the society's council for the society's council for the society's council for the against offending and surface arrangements. The CAA which in turn can take need to encourage people to the region, has a strong directed direct problem of the debts, have eliminated other aspects of the against only 181 covered such matters as conditions of cabin service and of the country. In the annual report of the society's council for the society's council for the against offending airlines and of the CAA which in turn can take need to encourage people to the CAA which in turn can take need to encourage people to the conomic position, towards the distribution of bank finance, illustrated other aspects of the against offending airlines and of the CAA which in turn can take need to encourage people to the CAA is suspension of an against the airlines, both strial Society. Seels attention the previous year.

Although the AUC has no offending airlines and of the country. In the annual report to pountive powers of its own airlines and of the country. In the country. In the country is not offending airlines and offending airlines and time to powers of its own airlines. The CAA which in turn can take need to encourage people to the CAA which in turn can take need to encourage people to the CAA is suspension of an against the airlines. Society is council for the country. In the previous year.

The provious year

Opportunities

For all these reasons, therelocally about the need to re- fore, the signs are that there strain luxurious and expensive will be greater control exercised consumer spending patterns over the development of the among the limited number of Indonesian economy and greater The Government of President quality trained personnel, is enjoyed under General Ibnu urgent need is to raise the sening dependence on imported unarto tries to present a pic overstretched, with the top Sutowo. its president-director, general standard of living. One skills. The eagerness of banks ire of an advanced developing technocrats carrying too much the dramatic growth of the of the main points of Repelita to invest in the country and of punitry with a capital city which weight of decision-making. Indonesian oil industry and the II, the country's second five manufacturers to gain a share of allows full modern amenities. Many of these problems came extensive development under year development plan which the potentially large market Suttowo. its president-director, general standard of fiving. One skills. The eagerness of banks the dramatic growth of the of the main points of Repelita to invest in the country and of Indonesian oil industry and the II, the country's second five manufacturers to gain a share of extensive development under, year development plan which the potentially large market not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not have happened. Neverthesed in 1974-75, is to improve there is sign enough of the not important development was the 10 per cent. It is felt the most important development was the 10 per cent. Increase in incompany and increase in et, in spite of the growing together in the major crisis taken by the corporation would started in 1974-75, is to improve there is sign enough of the umber of high-rise buildings which the country faced earlier not have happened. Neverthe- social and living standards. And considerable opportunities for pearing in Jakarta, this is not this year with the Pertamina less, the outcome of the it is recognised that, with a long-term growth seen in a at true. Basic facilities, such oil and development corpora- corporation's free-wheeling population of some 130m., grow- country with substantial natural dequate, and the lights go out Pertamina's inability to meet blow for the country which a year, and with substantial stable if authoritarian political areas of

Fast car-faster chassis

ineeds to explain its role'

GREATER ENERGY and clarity should be applied in bringing THE AIRLINE Users' Committee, An analysis of the complaints home to the community, particularly to young people in their set up some time ago by the shows that by far the biggest last years at school, the essen- Civil Aviation Authority to single category, 43 per cent, is tial role of industry and com- investigate complaints against in "flight arrangements"—
merce in producing the arrangements are travel organisers in (including such problems as caumerce in producing the allibes and travel of community's wealth "and also increasingly recommunity."

Its right.

Its ri forming and how they can con-tribute to their own prosperity. This calls for "the provision of information in an understandable form about the productive use of all resources."

use of all resources."

The society, with representatives of management and unions—it has 11 national trade union officers on its council—saw membership last year rise from 12.415 to 13.306. Its total income rose from £1.18m, to £1.48m, of which £1.17m, derived from income from training and from income from training and advisory services.

Training

As an organisation providing Banker.

advice and training in manmanagement and industrial more con relations, the society last year established courses in decision-taking and delegation, effective team building and on the

More complaints through Airline **Users' Committee**

becoming cellations, over-booking, and ed by the passengers transferred from one

Complaints about

record total this year

BANKRUPTCIES in Britain have sents us with an unenviable soared to the highest level for record figure of nearly £42m. of 60 years—and are still rising—liabilities." he points out. This according to Professor Glyn was more than double that of the Davies, of the University of previous two years.

Wales Institute of Science and Prof. Davies believes that the average level of bankruptcies in

Technology.

Our present bankruptcy crisis depression but Britain is rising in the long term as well as from living experience, with nothing approaching it even in the depths of the depression of the 1930s. The average in the 1950s was 2.062, in the 1960s it was 3.691, and in the 1970s so far it stands at 4.641.

Professor Davies adds that far "Bankruptcy and unemployment companies are now failing "Bankruptcy and unemployment companies are now failing "Bankruptcy". more companies are now failing ment will continue to rise for than at any time since the First another year to 18 months and

World War.

Prof. Davies believes that the average level of bankruptcies in

thereafter, importantly and more

areas of the economy and total could top 7.500. worked out at £6,050 a case amounted to a total 3.052 days. "Nineteen seventy-four pre- 1973 and £9,358 last year.

INTERNATIONAL **BUSINESS AND** COMMODITY PRICE **STABILIZATION**

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THE BENEFITS TO THE POPULATION OF STABLE COMMODITY PRICES The Hon Blas Ople Secretary of Labour, Philippines COMMODITY PRICE STABILIZATION -

WHAT ARE THE LIMITS? Mr Robert A. Perlman Commodities Research Unit Limited, London THE EUROPEAN COMMUNITY VIEW Mr Alexander Stakhovitch

APPROACHES TO THE PROBLEM OF STABILIZATION. Mr Lawrence Burr The Chase Menhattan Bank N.A., Kuala

COMMODITY TRADE AND ECONOMIC DEVELOPMENT IN ASIA

COMMODITY TRADE-AN INSTITUTIONAL APPROACH
Professor Dr J. Panglaykim
Centre for Strategic and International Studies.

THE LESSONS OF THE TIN AGREEMENT. Tengku Tan Sri Ngah Mohamed Ministry of Primary Industries, Malaysia

THE AUSTRALIAN VIEW OF COMMODITY PRICE STABILIZATION Centre of Resource and Environmental Studies, Canberra. Formerly Deputy Secretary, Department of Overseas Trade, Australia

THE RAW MATERIAL PRODUCER AND

PRICE STABILIZATION-A PERSONAL Y. B. Tun Tan Siew Sin Formerly Finance Minister, Malaysia Financial Advisor to the Government Sime Darby Holdings Limited

TRADE MEASURES TO STIMULATE INVESTMENT IN THE PROCESSING INDUSTRIES OF DEVELOPING COUNTRIES Mr Hugh Corbet Trade Policy Research Centre, London

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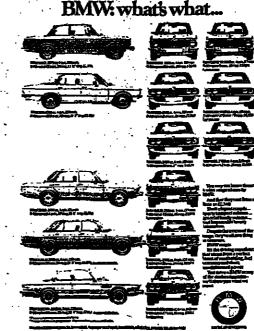
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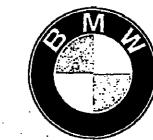
car with bits left off, scaled down to a lower price. By the same token, buy a £7,000 BMW, and you're not saddled with a

basically cheap car covered in bolt-on goodies. Every BMW is designed around the price you're prepared to pay And every penny you pay is put into precise engineering, elegant styling,

and the kind of performance you should regard as your right. So next time you dismiss BMWs as dream cars you can't afford. just remember...

They're not The BMW 2 Series: from £2,299.£3,659. The BMW 5 Series: from £3,599.£5,347. The big BMWs: from £5,499.£9.579. The BMWCoupes: £7,657 Prices correct at time of going to press. All prices include car tax and VAT at 8%.

BMW CONCESSIONAIRES GB LTD, BMW HOUSE, 991 GREAT WEST ROAD, BRENTFORD, MIDDLESEX, TW8 9ED. TEL: 01-568 9155. FOR THE JOY OF MOTORING



£ $3\frac{1}{2}$ m. pref.

A. E. Jenk

& Cattell

advance

by over £lm

For the year to March 2 ore-tax profits of Jokai Terings shows a \$1.09m, upsi

The dividend is stepped u

King & Shaxs

Gitt Edged Portfolio Manager

02.389.000

L 214.B29

99,910

9·5p

2·95p

52 Cornhill EC3 3FD

6.7p to 7.15p net per £1 a
After tax the profits t
from £301,663 to £711,606.

5.049.891 | 75.622 | PRE-TAX profit of A. E. 284.71 | 455.71 | and Cattell for the year to J. 295.60 | 1975 advanced from \$227, 42.621 | 55.60 | 1259.426 | after £54.000, ;

ISSUE NEWS AND COMMENT

Arenson down but orders now improving

TURNOVER OF office furniture and equipment manufacturers, A. Arenson (Holdings) fell from 17.68m. to 26.44m, in the year to July 31, 1975 and taxable profits fell sharply from £869,000 to £304,000 at halfway. Chairman Mr. A. Arcuson, however reports a "welcome improvement" in code and according to the following the follo

the Fin. barrier for the first time.

Sales in the year advanced from 21,81m. to £18,73m.

Sales in the year advanced from 22,81m. to £18,73m.

Earnings per 10p share are shown to have folien from 4.3p to 0.8p in the office furniture markets.

A. Arenson's £10m. sales target has had to be pushed forward by a year or so. Second-half pre-tax profits have dropped by £5 per cent. (excluding £20,000 start-up costs) on a one-third fall in turnover. Capital expenditure of £1,5m, have even by partially office in the portal profit from hardware for placing, so borrowings have rises borrowing and site field in turnover from \$256,554 to 118,650.

Mr. Closue says in his annual statement issued with the results for the year of £20m, has not enabled the introduction of condected and in the person of £20m, has not entitled a proportionate increase in overheads, while the introduction of make substantial to the results and profit for the presult in the improvement. Sales a good deal to the recent cost saving in steed but to continue its in late U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation, as well as to the inter-shown to the U.K. operation is stockholding, engineering and backlothed in U.K. operation is the U.K. operation in stock from 1874 per cent, the in stock from 1874 per cent, the same stockholding, engineering and the U.K. operation is the U.K. operation is the U.K. operation is the U.K. operation is the U.K. operation in the wave of the second ha entailed a proportionate increase m eyerheads, while the introduction of domestic furniture lines should support production levels a run-down of office seeking successfully to increase sales are very satisfactory and Liquidity, then, is its sales. The borrowing position a progessive growth in profits is

INTERIM STATEMENT

Group Profit before

Net Profit available

Preference Dividend

contribution.

Corporation Tax and Foreign Taxation (estimated)

INNEY TO POMBANY DIGUICUTE

Arenson (Holdings) fell from INDEX TO COM	PANY HIGHLIGHTS	cent, still covered live times.	A, E. Jenks & Cattell 1.05	Jan. 9 0.95 1.38 1.48	or branch branch	
17.68m. to 26.44m. in the year to	6 h Cal		Jokai Tea 7.13	Dec. 10 67 715 6.7		
July 21, 1975 and taxable profits Company Page Col. fell sharply from SNB-000 to Aquascutum 34 1	. Company Page Col		Leopold Josephint 168	Jan. 2 1.35 - 6.42	Arrangements have been	SHORT-TERM
2118,000 after an advance from Aquascutum 34 1	Jentique 33 7	Clement	Lilleshall	Jan. 9 4.95 — 1.9 Jan. 5 1.5 — (a) 2.73	completed for an offer for sale	
	Jentique 33 2 Jones (Edward) 34 1	Cicinone	Minster Assets		_	HII.
Chairman Mr. A Acqueum house	Julies (Edward /		Sandhurst Marketing 12 Supara 0.53		by tender of £34m, of 9 per cent.	12 HA A OF INSTALL BUILDING
Chairman Mr. A. Arcuson, however reports a "welcome inprove-	Joseph (Leopold) 34 1	Clarke	Supara	0.54 1'12 - 0'55* 0'3 0'3 0'3	Redeemable Preference Stock	founds has enseit a for a feet
ment " in order intuke over the Boulean (W.) 24 2	Kalamazoo 34 2	Ciainc	J. O. Walker int 0.08	Dec. 31 Lut - 2.51	1981 in the Essex Water Company	to 11. the cent due on November
past two months. While taking a -				_		17. 1976 a) oar.
	·	lincuraa	Dividends shown pence per share	net except where otherwise stated.	at a minimum price of £98 per	This week's issues are
10ff immediately shoot construe Ruston (M.) Property 33 3	Linread 33 3	upsurge		tor scrip issue. YOn capital	cent.	Sulfated (Care) Date on the
live steps are being taken to in- Clarke (Clament)	Minster Assets 33 1			sition issues. (a) Total of 2.95p is		Construction of the Court of th
orcase tarnovel and proint and in		FROM TURNOVER up from \$1.79m. to \$2.49m_ taxable profit	forecast. (b) To maintain trusted	e status.	The stock is payable as to £10 per cent, with tenders to be precised no later than Tuesday.	of Newham (!;m i. North He
ensure that the company will be Common Bros. 34 6	Reed Paper 33 4	of Clement Clarke (Holdings)			per cent, with tenders to be	fordshire District Council (file
while to take immediate advantage Cuthberg (R. & G.) 32 2	Sandhurst Marketing 32 6	almost doubled from £202,000 to				
	Tricoville 32 3				November 18, the balance being	South Oxfordshire District Con
u mitima -00 0000 000		The interim dividend is carsed	T:Bachall		payable on or before December 22. Dividends are payable half-	Cit (24)1.1. Little Valley Distr
expenses incurred in the second	Wharf Mill Finishers 33 3	from 0.75p to 0.875p net per 25p	i anesnan	Revenue.	yearly on September 20 and	Gillon Kartos (Chart
half in setting up the U.S. opera-		, share. Last year's total was 1.95p		However, negative of the large	March 31 with the first paymen	Bornuch of Entirely con
tion, extending markets and		from profits of £480,990.	-1:4	amounts involved, and the extent	of £2,3496 net covering the period	Gravesham Borough car
distribution facilities in Verses		The directors state that they	slips at	an which the allowance for tax	from November 18, 1975 to the	(f)m.), Ishaya Borough Com
and setting up new "President scheduled to improve, the U.S.	should be further cased in due	are reasonably confident that the		of the been considered arithms	navment date on March 31, 1976.	(1:00). Newark District Com
NOTES" in St. Albans — could produce sales of £12m, this	course by the disposal of various	forecast of satisfactory results for the full year will be realised.	half-time	not to take crudit for the ruling	The unseed up running and	(2:10.). North (Sheshie Metron
Fully diluted earnings per 10n year and a sustained pick-up in hare ar shown to have fullen home volume could lead to a	properties.	Optical retail sales remain	Hall-Uille	on the CirifMO until appearant	made-matter would not 1417 but	ian porugga vaunen iris.
ront 9.4p to 2.79p. The dividend marked improvement in profits.	a	buoyant and export orders and		has been reached with the inland	cent, and 14,42 per cent, respec-	Neuritain manifet taminen eri-
ofal is raised from 1.7912p to But the shares, at 35p, up 2p last		enquiries for optical instruments				
.9115p with a final payment of night, where the yield is 8.8 per	Cuthbert's borrowing costs were	continue firm.	pre-tax profit from £311,738 to	As reported on November 1.	Brokers to the issue are	Council (I'm.), Lothian Regir
2826p net. cent., are a third off the year's		There has been a reduction in	1198 273 is announced by the	s pre-13% prime for 1914-19 was	Seymour Pierce and Co.	Council (Cim) West Lorbian
After tax of £171,000 (£432,000) high and may require firmer	turiner deterioration outring the	deniand for oppest and medical	Lilleshali Company, after in-	- 10.34m compared with a loss of	_	trief Council (fim.), Borough
he net balance comes out evidence of a recovery.	read and the features tending areas.	mannamies in the boots common	creased depreciation of Espain.	20.28m. the previous year. Divi-	o comment	Rhoudda (£1m.), London Ross
270.000 behind at £147.000.	fits were some 33 terr cent lower	· but the directors are boneful that	charges on from fill 416 to	navment of 0.20 met.	There is consularable deniund in	of Bexley (fim.), London Boro
The chairman explains that the	anyway, thanks to difficulties in	export business will expand fur-	£72.692. For all 1974 profit was	Mr. Lunt reports that during the year there was a "very sub- stantial" improvement in the group's financial position. The group overdraft — about film, in	the market for short-dated water	of Garnet (21m.). Blackpool)
substantial fall in orders. While Cuthbert	the hardware division, but with	ther as major trading nations	E35.091, a record.	the year there was a "very sub-	stocks at present, and the three	ough Council 12 m.), Cen
substantial fall in orders. While ome downturn was expected, this	interest charges now accounting	reflute.	The interim dividend is being	stantial" improvement in the	latest issues, Bristol, York and	Regard (Pin) Landon val
ome downturn was expected, this as at a much higher level than	for about 80 per cent. of the trad-	Tax for the half year takes	kept at 0.95p net-last year's final	group's financial position. The	Lee Valley, are evidently all being	of Croydon (Cin.), Mid Rase
inticipated, due to severe custo- CIIIMIC	ing agure the shortchill at the pre-	£204.000 (£104,000) leaving the net	Was 0.947p.	group overdraft - about film, in	quoted at bid. So, against this	shire District Council (6)
inticipated, due to severe custo- ner destocking and the general SIUMDS	per cent, Cuthbert's priority must	F198.000	chairman the new islan in the	early 1974 and more than £0 8m.	background, the Essex issue	Manklands District Co.
lespondency in commerce and	now be to reduce borrowings.	211017101	time half for the total actimated	form at July 21 1975	should have little trouble getting	(f)m.). City of Newcastle [
The directors are convinced that by £0.43m.	since these now stand at £3.1m.	• comment	losses which will occur in the	Weeting, Charing Cross Hotel,	off the ground and tenders	Tyne (1 m.), lihymney Valley
The directors are convinced that neutring the pre-operating ea-	and abandhaldess' fireds of anis	From often an election - Committee	winding-up of activities in the	WC. December 8 at noon.	mark seem in order. Similar	Parallel of Southwest in
neutring the lite-obelating 62-	11.84m, excluding goodwill, Some	Even after excluding a first-time	Carrier and an instrument and high	_	stocks are standing on running	
hanged determination to imple- from their out to the son pro-	property disposals are in the pipe-	contribution from all acquisition (worth £20,000) Clement Clarke's	ing block manufacture initiated		and redemption yields of 12.95 and	and The Receiver for the W.
	is noticible and it is doubted	lirst-half performance—prolits 89	in repruary last, has been the		14.06 per cent, respectively in the	politan Police District (Eim
cill prove to have been right for brond of a. and C. Cumpert,	whether interest charges will be	per cent. higher before tax on	major factor in a reduction in the	Sandhurst	market, so a tender price of £99	
					-where the yields would be 14 02	BADNIC COMP
ontidence that the benefits accru- ng from them will be clearly from £336.724, to £105.017 in the	tial upturn in trading profits is	at 18,1 per centis still impres-	As a result of the closure of		and 14.20 per cent, is still showing	BARNES SCRIP
pparent in the future years. Exports for the year have chairman Mr. C. Clague forecasts surged ahead," almost doubling improved results in the current ter has year to break through year.	therefore imperative and in the	sive. Higher export sales (70 per	these loss-making activities.	Marketing	a control adva over compression	Tuunon ang patato sabbi
Exports for the year have chairman Mr C Clarge forecasts	meantime the shares at 22p (where	cent. of the ophthalmic output	liquidity has been substantially	TATAL VERITA	stocks.	inat it intends to make a car
surged ahead " absect doubless improved results in the current	the capitalisation is £1.54m.) face	goes overseas) have clearly played	improved "putting the group not	9	Abridged particulars Page 34	salum issue on the basis of for-one
ter last year to break through year.	a tough time.	a major part in the improvement.	only in a stronger position to	£0.20~~	TATURED PROTECTIONS TREE OF	IN Aut.
he film, barrier for the first time. Sales in the year advanced from		put this must also oke a good	ride out the world-wide recession	5 4 7 7 7 1 1 1	<u> </u>	· · · · · · · · · · · · · · · · · · ·
£12.61m. to £18.73m.	T.:	measures enseited and the tree	in steel but to continue its in-			
	Tricoville	aneration as well as to the inter-	vestment programme in the steel, stockholding, engineering and	THE RECORD MIGHT INTEGRAL BA	D	shares will be added in
Shown to have follen from 4.3p to	TITOTHE	and the formation of the second particular and the second particular a	L. dinima "	Sandburst Marketing turns out	Kiirnaana	alletment.
the wake of severe destocking 0.4p basic and from 4.3p to 0.8p	■	last to a god beard, appropriate	Il is it mas an illum sa	to be £287.197 pre-tax, for the year	Duinache	19, 4.73
t the office furniture markets, diluted There is no final dividend,	ACMBA ANA				*	for estatent message 90m684 1
. Arcuson's £10m, sales target compared with 1.25m pet leaving	earns and				0470000IC	Interest (S) per
as had to be pushed furward by the object interior to stand service.		nove to all balled in the property and	depend to a large extent on all	miles Element ithornot Elizator, at	CALLUS	Total stoss recente 1777,696 1
Vear or Su. Second-half pre-lax that pape's total of this	nave more	the pressure of escalating material	upturn in deniand for steet, but	Maria I america a fam dia mana		Not reverse 47.382 Tay charged 227.382
CODIS 0310 OTODOCO DY 16 BOZ	pays more	agete Those was appare to be	The diseaster. "Inco Araby 200.	Stated earnings for the year		traducty accidend 28863 11 dicated 347
ent textilling from Starting errors to the control	~ •	steadying and, although U.K.	fidence in the long-term profit-	increased from 5.96p to 6.41p per 10p share, and the dividend is	torecast	ti de atend 7,457
""" IT TO THE CONTROL OF THE CONTROL OF THE PROPERTY OF THE PROPERTY OF THE CONTROL OF THE CONTR	PRUM A "9" DEP COM IMPROVE-	demand has recently taken a	ability of the group."	raised from 1.6002p to 1.7076p net		Total assets, at market
itti Oupiul Copellulluli in immerical feore 1966 551 to	INDUI IN INFRINCE DEPOSE REGIN	will the Engel trom a recipelion to	241 4 1/211		Against a midway forecast—	amounts to 119.88m. (117,
the man were only portions on care the him that from hardware	of tricuruse, designers and sellers	Guvernment spending the level of			when a fall from £562.882 to	and not asset value per Orc
lacing so burrowings hate risen distribution fell from 1406.867 to	in ladicy labilities wear. Exhauted	pensing side is sufficient to	Trading profit	4 1	233;312 was reported—of some	saace was sap (32p).
	record £373 903 At midway the	suggest that full-year profits will	liank unterest		£550,000 Burndene Investments reports pre-tax profits of £587,477	A ET E
Mr. Channe says in his annual	udraman uma from \$1.40 000 to	top £700,000 pre-tax with ease.	Prefit before tax 148,273 211.738	Table 107 300 103 and	for the year to May 31, 1975, com-	A. E. Jenk
ith tangible shareholders' funds of the half the statement issued with the results			Taranton 161,101 114,144			

INTERIM STATEMENT

A guascutum
and Associated Companies Limited

The Chairman is pleased to report earnings maintained at

their best level. Overseas trade continues to make a major

and know it well.

requirements

assist you.

328,149

154.827

173,422

3.281

New Zealand

isasnear

as a Telephone Call!

If you are thinking of establishing trading links with New Zealand you will need

instance, from those who know the Country-

with well over 100 years' experience, we are

-01-248 6401-to find out how we can

well placed to advise you on conditions and

As New Zealand's largest Trading Bank

Why not lift your telephone and call us

advice and information, in the first

326,093

153,263

172.830

3.281

anticipated.

1975

1974

dividend jump which puts the shares at 28p on a yield of 7 per

Clement Clarke

Improvement for MEPC

10.2m. at the year-end. The flow figures include middle-upper grade fashion wear trading profits of trade is generally holding its own (\$511,000).
but even so, sales this year are Gains on sales of investment unlikely to match 1974-75's 30 per properties in 1974-75 amounted to cent.growth and an increase of \$843,000, after deducting deferred say fim, looks more reasonable income taxes of \$653,000, and in-at present. On this basis, pre-tax creased overall net earnings to profits could edge ahead on \$3,25m, or 55 cents per share, eighth to £420,000 even if margins. For the comparative period to are clipped by a tenth. Mean-September 30, 1974, gains on sales

while, a 2 per cent, increase in of investment properties the directors' holdings— bringing amounte dro \$2.38m, after deduct-Tricoville into the close company ing deferred income taxes of classification—has resulted in a \$75,000 and increased overall net earnings to \$4,73m, or \$3 cents per share.

Mer including the gains on

sales of investment properties, overall cash flow amounted to

sales of investment properties, overall cash flow amounted to \$7.06m, or \$1.23 per share (\$7.85m, or \$1.29).

Total assets were \$179.51m, surplus funds on hand amounted to \$6.08m, (\$3.540.000).

The company has arranged long-term limateing in the form of first mortgages of \$11.85m, to the drawn down during 1976. Capital commitments to complete existing developments amounted to \$6.57m, at Sentember 30, 1973.

Net funds available for future investment amount to \$11.20m, olus substantial lines of credit from four Canadian banks.

MEPC Canadian Properties has commercial holdings in major cities across Canada.

Measures taken to ensure the survival of The Talhex Group in a savorited tanneries in Northern in tenth (51.57).

Including a loss of £18.71

INTERIM DIVIDEND

As forecast last June, the directors of International Computers (Holdings) have again decided to pay a special interim dividend, the gross equivalent of which is unchanged at 1p a £1 share, in order to maintain the trustee status.

With the increase in tax the dividend is reduced from 0.67p to 0.65p net.

As known in the half year to March 31, 1975, pre-tax profit increased from £5.814,000 to 21,000.

As known in the half year to March 31, 1975, pre-tax profit increased from £5.814,000 to adjusted profit for the year to the reviewing the loans made the production and it is hoped that production and it is hoped that the rawstock business are at full production and it is hoped that the rawstock business will benefit the rawstock business will benefit the rawstock business are at full production and it is hoped that the rawstock business will benefit the rawstock usiness.

RESULTS AND ACCOUNTS IN BRIEF

ABERDEEN INVESTMENTS—Product professor for half year ended September 20 1977 (25.876 (229.015). Tax \$10.205 (10.906) (26.876) (10.906) (26.876) (22.876) (10.906) (26.876) (20.906) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (10.906) (26.876) (26.876) (10.906) (26.876) (26

Date Corre- Total of sponding for **Essex Water**

();():::(#:::	. payment	uiv.	3 4.11	,
1, Arenson 1.28	· —	1.17	191	1.79
Anglo Scottish Tst 11.79	Jan. 2	0.74	1.4	1.33
Anglo Scottish Tst. "6" 0.09	Jan. 2	0.09	0.03	9.09
Booth (Intol.) int. 1.34	- Jan. T	134	_	-2.68
Surndene luvestments 0 50		0.44	0.83	0.78
Clement Clarke	Ј ап. 6	0.75	_	1.95
Common Bros 2.78	_	2.43	4.73	4.4.
R. and G. Cuthbert Nil		1.2.5	41,3.5	I.G
Javies and Newman int. 2.18	Jan. 31	2.01	_	6.12
ninl. Computers Spec. int 0.6516	Pec.≇	0.67	_	0.67
L. F. Jenks & Cattell 1.05	.iun. 9	0.95	1.3S	1.48
okai Tea 7.13	Dec. 10	67	7 15	6.7
eopold Joseph	Jan. 2	. 35		6.43
illeshaliint. 0.95	Jan. 9	0.95	_	1.9
linster Assets int. 1.5	.ian. 5	1.á	—(a)	2.73
andhurst Marketing 112	Jan. 2	1.452	1.71	1.6
upara 0.50	_	0.3	0.53	0.5
ricoville	-	0.954	1,17 -	0.02
. O. Walker int 0.98	Dec. 31	1.01	_	2.91

DIVIDENDS ANNOUNCED

	Sirst malf	r
	1977 1974	13
Tradina probl	224,224, 320,20	
Liggregation	31.351 47.37	, TI
lique interest	11.692 -0.310	P
Profit before tax	193,273 211.739	T:
Tagaiton	. :6:,;d: 114.14:	
Net profit	93.171 101.676	١.
Extraordinary loss	12.3 (4.19.00)	
Available approp	\$3.021 140.674	e
Dividend: .	24.156 24.15	
Retained .	37.465 (1h 67)	
Proble agreeing from 14		
tax Include: estimated	total locars or	
the mean of building to a	arisi	

comment

of the snares in director's names, little interest has been aroused by the 10 per cent, stake held by Murshall, Morgan (now the sub-ject of an agreed bid from

Talbex ready for upturn

Measures taken to ensure the

progress

survival of The Talhex Group in a period of great difficulty have laid

After reviewing the loans made production and it is hoped that

• comment	from 0.7756p to 0.8277p.
Pre-tax profit 287,197 254,298 Tanat.on. 127,399 103,593 1 reon 139,388 148,473 The company supplies stationery, etc., and manufactures chemical products.	The final dividend is 0.5027; net per 5p share lifting the total
Turnover . 2 800,006 2 407 422	£550,000 Burndene Investments

Booth (Intl.) sees further

	,		53
Turnoter .	2 MU. (3h		Ľ
Pre-tax profit .	287,197	254,298	ľŧ
Tabet.or		105.853	ſe
Not profit		145.415	p;
The company sup	rlies stat	ionerv	
etc., and manufac			P
products.			ne

comment

decourses of building materials occurs. Sandhurst Marketing's growth Turnes of \$45,258 and profit from calls of land, appears to have halted in the Postar of letters, of \$11,113. appears to have halted in the Pre-tax profit second six months of 1974-73— Tax after a 34 per cent, pre-tax rise Extraordinary detail overall improvement of 13 per includes share of ver uron 17392 14137 Rental income of MEPC Camalinorian dicidends 75,000 12590 in 13480 in the previously loss of declining demand in both the stationary and chemicals industrial advincing by two-fifths, has left the year 25 per cent, higher, las lack of involvement in manufacturing helps to control overheads and orders running six months and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months aftering helps to control overheads and orders running six months are and subject to Government regulations, the directors hope to fairly light financial rein. Last year liquidity was turned round by nearly \$0.4m. to a credit of the current year.

The dividend is stepped u cont. pre-tax still looks reasonably cont judged argainst a background of declining demand in both the stations to be declining demand in both the stations to be defining demand in both the stations to be declining demand in both the stations to be defining demand in both the stations to be year liquidity was turned round by nearly 20.4m. to a credit of points out that earnings and cash was \$1.4m.) and if the final division with the points out that earnings and cash was \$1.4m.) and if the final division with the points out that earnings and cash was \$1.4m.) and if the final division with the sallowing it to reap the first real benefits from its Hay-middle-upper grade fashion wear trading profits of \$695,000 to \$2.3 per cent. at 14p. the full wards Heath Spectra Chemicals or 22.5 per cent. at 14p. the full wards Health Spectra Chemicals payment has already been covered extension, and it is apparently by interim earnings. Net asset continuing to increase its share of value in the last balance sheet the stationery market by introducing new products designed of the shares in diseases had a considerable to aid a specifically to aid. was 95p per share but with half ducing new products designed of the shares in director's hands, specifically to aid economy. The little interest has been aroused shares, which at 26p are yielding by the 10 per cent, stake held by 10! per cent, must derive some Marshall, Morgan (now the subsupport from a cover of 3? times before. Those registered on November 28, 1975, will be entitled to 2,913237 new "R" shares for every 100 "B" shares held subject to confirmation of and a p c of just 5.9.

Rolinco Strides ahead

taxed ligure was up slightly from £427,087 to £437,583 for the year

Stated earnings per 25p share increased from 1.495p to 1.524p and the dividend is raised from

1,3475p to 1,4p net with a final of

Holders of the "B" shares receive 0.0875p per 25p share, as

the recommended final dividend on the Ordinary shares. This scrip issue of a total of 115,009 "B" shares, together with the dividend will be equivalent to the ner value of the dividend for the year to Settember 20, 1975, p.

HINDSON

1975

£2.930,000

£ 263,841

£ 118,541

nother record year with over 22% increase in sales and profits before tax. Maximum dividend increase after taking into account

ne for two scrip issue in October 1974. Dividend over three and

Copies of the Report and Accounts available from the Secretary, Hindson Print Group Ltd, Newcastle upon Tyne NE99 1PO.

11-2p

3-15p

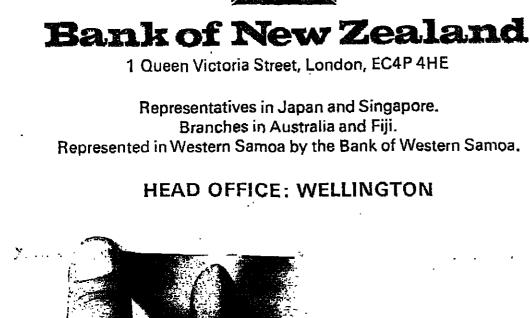
to September 30, 1975.

- ★ Assets in the financial year 1974-1975 increased by more than five hundred million guilders to Fls. 2.550 million.
- * Share price up from Fls. 100 at 1st September 1974 to Fls. 129 at 1st September 1975.
- Extensive purchases in U.S.A.

At 1st September 1975 more than two thirds of portfolio invested outside Europe.

* Cash distribution of Fls. 2.50 per share paid on October 15. 1975, free of Rolinco Netherlands. withholding tax.

Copies of the Annual Report and an explanatory booklet are available from the Company:— Dept. 10 P.O. BOX 973 ROTTERDAM HOLLAND



The Financial Times Wednesday November 12 1975

Minster Assets ahead £0.46m. halfway

seency companies.

Something for development in the policy to make the company self-funding for development in the policy to make the loan from Burton in the policy of th

MAINLY REFLECTING an increase from £1.5m. to £1.87m. in profit up from £2.5m. to £2.84m. brofit up from £2.5m. to £2.84m. brofit up from £2.5m. before the half year. Profit for the half year. Profit for the half year 1974 was £5.48m. before a transfer to investment reserve. Profit from brokerage companies from £2.67m. to £2.53m. Free figure for the year 1974 was so £3.48m.

Stated earnings per 25p share idvanced from 2.41p to 3.18p for he six months. As before the interim dividend is 1.5p net. and tis intended to pay a maximum permitted final of 1.45p (1.23p). In anticipation of future legislation relating to the size of ndividual investments of insurance from £1.5m at the directors do not expect that the year's figure will reach the year's figure year's figur

ation relating to the size of individual investments of insurince companies, the group's City writing agencies for the half year proceeds are being reinvested to give a wider spread of investments.

Because of the nature of insurance business, underwriting agencies to the syndicates coninsurance business, underwriting time to show steady and results for the first six months should not be taken as a realistic with the insurance subsidiaries as whole continue to trade satisinterpretation of the Lloyd's underwriting agencies for the half year profit—
of the Lloyd's underwriting agencies for the half year profit—
of the proceeds are being recommission receivable which can.

Montague Burton Property Investment that the company has different sources of funds to complete the current development statisticatory progress. The chairprogramme.

He points out that in line with the policy to make the company agency to August 31, 1975.

**Trading profit
Montague Burton, chairman of Transver
Trading profit
Montague Burton Property Investment that the company has different sources of funds to complete the current development in the current development is satisfactory progress. The chair
statisfactory progress. The chairman is optimistic therefore the policy to make the company agency of the loan from Burton Group was repaid during the year of the loan from Burton Group was repaid during the year to August 31, 1975.

**Toronton of the state.

**Toronton of Transver Trading profit
Montague Burton, chairman of Trading profit
Montague Burton Property Investment that the company has different sources of funds to complete the current development than the programme.

He points out that in line with the policy to make the company and the policy to make the loan from Burton of the profit
**Toronton of the profit
**Toronton of the profit
**Toronton of

Davies & Newman interim up

AN INCREASED pre-tax loss of \$763,000, against £392,000, was incurred by Davies and Newman Holdings in the first half of 1975. But in view of trading prospects for the second half the interim dividend is raised from 2.01p to 2.180035p net per 25p share. The 1974 total was 6.12849p

Earnings of the shipbroking side for the year are expected to be similar to those of 1974, and the year's aviation results are expected to be satisfactory, the directors state

from a profit of £1.14m.

28 75,137

J. O. Walker little change midway

Timber importers, J. O. Walker tinually reviewing all development and Co., announces a marginal properties to assess whether their ultimate values on completion are likely to be in excess of cost.

1 innoer importers, 2. C. water and Co., announces a marginal properties to assess whether their in pre-tax profits from ultimate values on completion are filled, and the first half of 1975 an unrover ahead from \$2.50 to \$2

f i expansion programme, strengthens \$3,500 648,700 links with industry in the \$3,700 44,800 Republic, said Mr. M. Spence, \$7,200 21,180 Dowly's managing director.

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"RIGHTS" OFFERS

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Linread poised for upturn

EFFORTS ARE being made by manufacturers of cold forged fasteners. Linread, to maximise opportunities. to rationalise where possible, to cut costs and to orune investment in unproductive assets, says the chairman, Mr. A. H. Lynall.

The directors are also concentrating on raising the level of skills and technology so that when an upturn in the economy comes "we shall be ready to use our much increased production capacity to its most profitable extent," he declares.

Expenditure invoiced in the year (53 weeks) to August 2, 1975 amounted to £1.38m. of which £0.67m. was added to fixed assets, the balance being financed by acquirement leaves and regional to present units, still manufacturers and the dividend is 3.05339p net (2.8612p).

Exports increased by 32 per cent to £474.663.

Accounts adjusted for inflation shows sales £10.15m. C.P.P. basis, against £9.11m. historical, and pre-tax profit £351.832. Net assets per share are shown at 94.4p historical and 117p C.P.P.

Meeting, Birmingham, Dec. 4, noon.

Garford-Lilley

Well placed

Because of the policy to improve present units, still

\$1.53m. or which the balance being financed by equipment leases and regional development grants.

Further capital outlay for which contracts had been placed by July 1975, or which had been sanctioned but not contracted at that time, will involve expenditions.

sanctioned but not contracted at that time, will involve expenditure of £0.39m. Of this about £75,000 will be paid from cesources, the balance being financed by means of equipment leases and regional development grants.

When the outstanding commitments have been fully discharged total equipment lesse finance expended, apart from that expended prior to August 1973, will be £0.99m., requiring £128,000 per annum — £72,000 for about seven years and £56,000 for 10 years.

Rents repayable under equipment conditions, and to achieve greater and more efficient output in future years, and on the output in future years, and of the from \$172. The proceeds were used partly to repay the overdraft, thus releasing the group from heavy interest charges, and

As reported on October 11 pre-tax profit for the year to March 31, 1975 advanced from £227,554 to £252,561. The dividend is lifted from 0.58p to 0.59p. A divisional breakdown of profit

shows engineering £138,200, plastic extrusion and moulding £190,076 and woodworking £14,285. The chairman states that in the plastic extrusion and moulding

division there was further growth in sales and profit during the year, both of which would have been greater but for the severe reduction in demand during the early part of 1975.

part of 1975.
Sales are now running at a lower level, but by tight control of overheads and other costs it is hoped to achieve a satisfactory profit this year.

An extension to the factory is under way to provide for the future growth of this division as demand requires.

Meeting, Great Northern Hotel, N, on December 4 at 2.45 p.m.

Young Invest. Trust

Revenue, 2fter expenses, of The Young Companies Investment Trust was little changed at £156,395, against £159,111, for the half year to September 30, 1975, subject to tax of £57,778, compared with £52,091.

As before the interim dividend in 1n net ner to supre costing

is 1p net per £1 share costing £65,000 (same) before tax credits. The directors expect that, barring unforeseen circumstances, they will at least maintain the same will at least statement the same net final as last year—1.6p.

The net asset value per share at November 3, 1975, was 62p compared with 50p at September

American Express International **Banking Corporation**

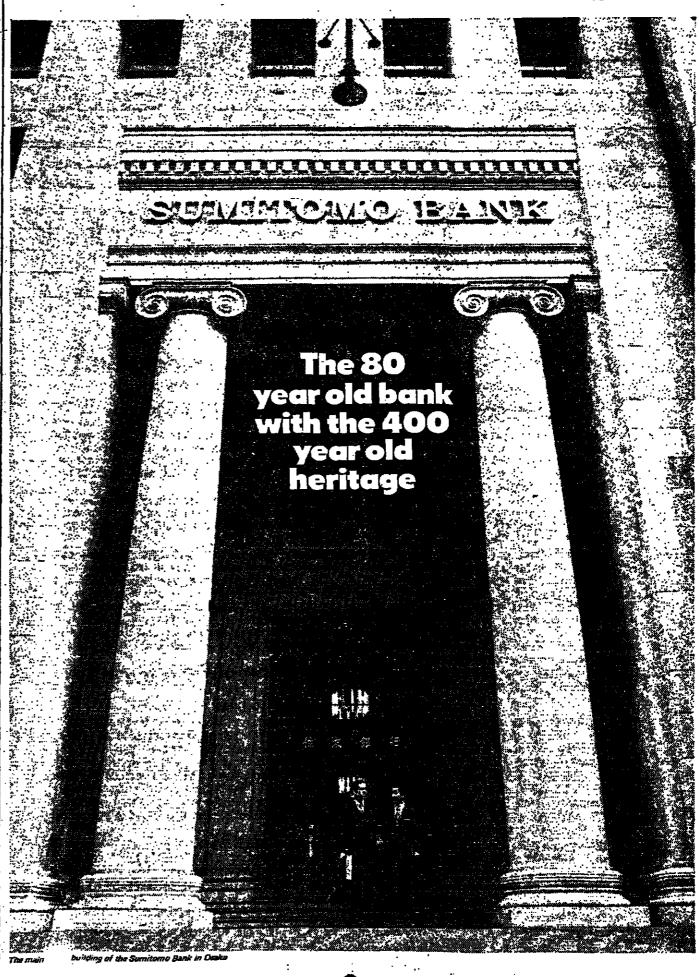
a wholly owned subsidiary of American Express Company

CONSOLIDATED BALANCE SHEET BOARD OF DIRECTORS HOWARD L. CLARK Craiman of the Board, American Express International Banking Corporation; Chairman of the Board, American Express Company December 31. 19751 1974 RICHARD M. BLISS 262.427,000 President, American Express numerional Banking Corporation Time deposits 284,499,000 294,976,000 HOYT AMMIDON Trustee and torner Charman of the Board, United States Trust Company of New York Investment securities—at cost 388,133,000 441,976,000 Loans and discounts 1,423,620,000 1,236,339,000 ANNE ARMSTRONG Accounts receivable and accrued interest 72,373,000 74,123,000 Former Counsellor to the President of the United States and a member of the Cabinet Land, buildings and equipment—at cost, less reserves 12,009,000 14.569.000 Customers' acceptance liability 105 549 000 79.096.000 BROOKS BANKER , 45,262,000 29,928,000 \$2,556,708,000 \$2,479,537,000 RICHARD F. BLANCHARD Executive Vice President, American Express Company MAGNUS R. BOHM Vice Chairman, General Foods Corp. CHARLES A. COOMBS LIABILITIES AND SHAREHOLDERS' EQUITY Former Senior Vice President, Federal Reserve Bank of Now York Customers' Deposits and Credit Balances: ROBERT G. COWAN \$ 733,638,000 \$ 664,919,000 1,256,051.000 1,196,559,000 EDWIN D. ETHERINGTON 1,989,739,000 1,831,478,000 Special deposit liability to U.S. Government 35,000,000 HENRY H. HENLEY, JR. Deposits of American Express Company and President and Chief Executive Officer, Cluett, Prabody & Co., Inc. 96,227,000 58,001,000 ERNEST J. LOEBBECKE 48.313,000 Drafts outstanding 49,700,000 Acceptances outstanding 79,527,000 109,723,000 Accounts payable 65.588.000 96.837.000 ROGER H. MORLEY Other liabilities 120.426,000 73,505,000 RALPH OWEN \$2,329,778,000 Former President, Equitable Securities, Morten & Co. Incorporated \$2,389,286,000 Reserve for losses on loans and discounts 35,398,000 31,200,000 JAMES D. ROBINSON, HI Shareholders' Equity: ROBERT V. ROOSA Fartner, Brown Brothers Harriman & Co. Preferred-5% cumulative-authorized and outstanding 25,000 shares of \$1,000 par value WHITNEY STONE Chairman of the Executive Committee, Stone & Webster, 25,000,000 25,000,000 Common-authorized and outstanding MARTHA R. WALLACE Executive Director and Vice President of The Henry Luce Foundation, Inc. RAWLEIGH WARNER, JR. 60,000 shares of \$100 par value 6,000,000 6,000,000 Capital surplus 7,205,000 7,205,000 Retained earnings 93,819,000 80,354,000 Chairman of the Board, Mobil Oil Corporation Total shareholders' equity 132,024,000 118,559,000 EUGENE R. BLACK Advisor to the Board of Directors \$2,479,537,000 \$2,556,708,000 *September 30, 1975 balances unaudited.



International Banking Corporation

Branches and offices of subsidiaries are located in Amsterdam, Antibes, Athens, Basle, Bombay, Brussels, Cairo, Calculta, Cannes, Chittagong, Cologne, Copenhagen, Dacca, Düsseldorf, Florence, Frankfurt, Geneva, Grand Cayman, Hamburg, Heidelberg, Hong Kong, Jakarta, Karachi, Kowloon, Lahore, Lausanne, London, Mestre, Milan, Monte Carlo, Munich, Naples, New Delhi, Nice, Okinawa, Paris, Piraeus, Rome, Salonica, Singapore, Taipei, Tokyo, Venice, Vienna, Zurich. International Headquarters: 65 Broadway, New York, New York 10006



The Sumitomo Bank, Limited

\$5,000,000

Aceros De Llodio, s.a. LLODIO (ALAVA), SPAIN

Medium-term Euro-currency loan

Arranged by Cofiber, 5.4. MADRID

Funds provided by

The First National Bank of Boston

FIRST HALF (to September 30, 1975) net taxed profit of Leopold came out at £30,300 (£41,000) after Joseph Holdings, after assuming tax of £33,800 (£46,000) and tax, showed an improvement on the figures for the corresponding period last year, the directors an unchanged rate of corporation

The merchant bank Leopold Joseph and Sons, maintained the very liquid position disclosed in the accounts for the year to March 31, 1975, they add.

The interim dividend is stepped up from 1.575p to 1.68p net per El share. Last year's total was 6.418p from a net profit of £488,170 UNLESS THERE is an improve-

Kalamazoo well under capacity



SPENCER

General engineers, manufacturers of industrial gears, and manufacturing engineers to the brewing industries.

	1975 f	1974 f
Turnover	2,015,839	2,091,025
Profit before tax	111,614	270,810
Taxation	59,738	118,634
Profit after tax	51,876	152,176
Earnings per share	1.14 pence	3.33 pence

The reduction in profit was due to poor results from the subsidiary companies serving the brewing industries, where there was a market cut-back in investment. The range of products is continually being extended and improved and this should result in an increase in orders in the current year. The profits from the general engineering subsidiaries were very similar to those of the previous year.
F W Forbes, Chairman

opies of the annual report can be obtained from The Secretary. Spencer Gears (Holdings) Limited, Roger Street, London WC1

MINING NEWS

Pancontinental faces new threat

Associated Companies increased to my 1256/201 and 114/52.

The chairman reports are all the longer term, which greated the control of the con

trates as against 1.3m. Ibs previ-ously. The estimated net worth of the production rose to \$A0.71m. from \$0.67m. Metals Exploration were 36p in London yesterday.

ROUND-UP

NEW PROCESS TO REFINE COPPER

An energy-saving process for \$0.5m. McIntyre also has a 37.3 per the cost of bringing new production of the meantime, recycling scrap has been Australia's North Kalgurii other holders of Lornex should developed by Australian scientists reports an operating loss for the hold their hand. Yukon were unaccording to Professor James year to June 17 of \$0.74m. Changed at 69p yesterday. Chemistry Research unit at the \$1.00m. compared with a loss of MINING BRIEFS

dioxide air pollution.

high cost venture is not yet sider future problems.

regarded as really operational in view of continuing teething has been Mr. Tom Cook who further money through the subtroubles.

An increase in production is also reported from Metals Exploration's small but high grade Nepean sulphide nickel prices. The company had been although retaining a financial insking for a zircon range of \$110 terest through the debentures. The outside observer, as reported from Vancouver, realises that Rio Algom is endeavouring.

The outside observer, as re-ported from Vancouver, realises that Rio Algom is endeavouring to obtain complete control of Lornex at what is hoped will be Thanks to the success of its price and politically beleaguered Smoky River coal division in Alberta, Canada's McIntyre Mines pressing its faith in the long-term price and politically beleasured to the lottom of its currently copper price and politically beleasured to the lottom of its currently copper price and politically beleasured to the lottom of its currently copper price and politically beleasured to the lottom of its currently copper price and politically beleasured to the lottom of its currently copper price and politically beleasured to the long-term price and politically beleasured to the long-term price and politically beleasured to the long-term pressing its faith in the long-term pressing its has achieved nine-month earnings outlook for the metal itself. of \$14.9m. (£7.1m.), equal to \$6.14 Yukon's view is that in effect Rio per share, compared with a loss Algom would be acquiring a in the same period of last year of copper mine at a "fraction of

Parket, director of the Mineral (£0.46m.) compared with a 1055 of Chemistry Research unit at the \$1.09m. in 1973-74. On the latest MINING BRIEFS

Murdoch University in Perth. occasion, however, there is also to GEEVOR TIN—October: 2.564 tomes to be taken into account an extra-treated produced 54 tonnes Elack Tin (53 5m including 12 tonnes low grade concentrates (55 priember 69 tonnes).

The process will ordinary debit of \$3.16m. arising concentrates (55 priember 69 tonnes).

The process will ordinary debit of \$3.16m. arising concentrates (55 priember 69 tonnes).

The process will ordinary debit of \$3.16m. arising concentrates (55 priember 69 tonnes). the energy needed for conven-between the company and Great Output of concentrates 173 per cent. tional copper processing and it Boulder. Meanwhile, North grade: Esures in tonnes: Tin 53, will emit little or no sulphur Kalgurii is seeking a new partner September: Output of concentrates 3.

> ESTATES HOUSE Offers on behalf of Estates House Investment Trust to acquire the capital, not already held, of Sterling and Dollar Areas Investment Trust have been accepted in respect of all the Ordinary, and 7.5 per cent. Preference and 98.6 per cent of the 5 per cent Pre-ference shares for which the

offers were made. The Ordinary offer, which is unconditional and the 7.5 per cent and 5 per cent. Preference offers, which have now been declared unconditional, will remain open so far as may be remain open so far as may be necessary until further notice. Prior to the offers, EHIT and its wholly-owned subsidiaries held 174,000 7.5 per cent. Preference, 280,279 5 per cent. Preference, and 4,045,979 Ordinary shares, representing 87 per cent., 70.1 per cent, and 84.3 per cent., respectively. The above acceptances include acceptances in respect of 4,599 5 per cent. Preference and 223,175 Ordinary shares held by partly-owned subsidiaries of EHIT.

GOODLASS WALL

ACQUISITION
Goodlass Wall, a wholly-owned
subsidiary of Lead Industries
Group, is acquiring for cash from
Inmont of Wolverhampton, the protective coatings division (for-merly Griffiths Brothers, London). Inmont, a subsidiary of immont Corporation of America, has decided to rationalise its activities at Wolverhampton in order to concentrate on its expanding automotive paints and refinishing business

Ship sales boost Common. Bros. profit to £1.52m.

PROFIT, BEFORE TAX, of Newcastle-based international BOARD MEETINGS Newcastle-based international shipping group, Common Brothers, increased to £1,517,000 for the year ended June 30, 1975, Exchanso. Such meetings to the Stock amendments have been made for the purpose of considering divisions are not available whether deviced to end available solutions are not available whether deviced to end available solutions are not available whether deviced to end available of the previous year.

A large proportion of the improvement arose from the disputements of the solution of the order to the previous year.

A large proportion of the improvement arose from the disputements of the solution of the order to the previous year.

A large proportion of the international she whether deviced and available whether deviced and available whether deviced and available to the previous year.

A large proportion of the disputement arose from the di

Australia's Northern Territory may lie within a national park trates using a solvent, acctominated to Mr. Justice Fox the trile, in acidified water. Distillation then produces pure copper content in presiding commissioner at the file, in acidified water. Distillation then produces pure copper content in powder form. Patents have so problems could be posed for been taken out in eight countries to problems could be posed for the development of what is and are pending in six others, it is reported.

Pancontinental's chairman Mr.

At yesterday's meeting of consolidated, the chairman, Sir Albert Robinson of shipping company performance said that the South African mining group would not easily give up its mining group would not easily give

maintained

The directors are trying hard to rectify the situation and are look. In final and official by the State Government, and Associated Companies increased marginally from 1328,083 to 1232,283).

The chairman reports that arrings have been maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained arrings have been maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained arrings have been maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained arrings have been maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained at their best level. Overseas rade continues to make a major outfolluble be added to the maintained at their best level. Overseas rade continues to make a major outfolluble be added to the major of the discussions with prospective placed Mr. R. F. X. Connections.

W. Boulton order book healthy

ECONOMIC CONDITIONS time to make their influence but activities of William Res (Holdings) are continuing satisfactory level, says the e man, Mr. D. Fahey.

The order more is although a lattle slimmer the year ago, but no more so The order book is hear over recent months, he adds.
As reported on October 7.4

THE YUKON CONSOLIDATED CORPORATION LIMITED

ANNOUNCEMENT

To the Shareholders:

Rio Algom Limited, which currently owns approximately 60 per cent of the outstanding shares of Lornex Mining Corporation Ltd., has announced its intention to make a cash offer to purchase all the shares of Lornex it does not now hold at the price of 8 dollars per share. The offer is scheduled to be mailed on 7th November and to expire on 28th November, unless extended, but continuation of the postal workers' strike could delay the offer or even cause it to be withheld. The offer is not conditional on any minimum number of shares being tendered.

Yukon has participated in Lornex since 1965 and provided 50 per cent of the initial financing for the exploration programme which established the ore reserves on which development of the project was based. In subsequent years major financial contributions were made through the purchase of income debentures and shares of Lornex and the present 20.1 per cent equity interest is Yukon's most significant investment.

In the basic prerequisites of a successful mining venture such as ore reserves, grade, recovery, production levels and operating costs, Lornez has met or exceeded expectations. These fundamental strengths have obviously influenced Rio Algom in its decision to make this offer which comes at a time when the price of the shares is depressed by factors of a shorter term nature brought on by world economic conditions to which Lornex is currently exposed. These factors include very weak copper prices. the problems being experienced by the Japanese copper smelting companies which contracted to purchase the copper concentrate output of the mine and the conflict between the Federal and Provincial Governments over the taxation of the mining industry. In effect Rio Algom would be acquiring copper production at a fraction of the cost of bringing new production on

It is also relevant to note that, under an agreement between Rio Algom and Yukon, Yukon is ensured representation on the Board of Directors of Lornex so long as it retains an equity interest in Lornex of not less than 10 per cent. Disposal of the shares would result in the loss of this right and may leave Yukon in the unsatisfactory position of retaining a significant interest in Lornex, through its holding of Lornex income debentures, with out representation on its Board of Directors.

For all of these reasons the directors of Yukon have concluded that it is not advisable to dispose of its 1,650.000 Lornex shares at a price that appears to reflect short term negative influences rather than the fundamental strengths which will undoubtedly generate substantial earnings over the years to come.

> On behalf of the Board of Directors NEIL B. IVORY President.

5th November, 1975.

This announcement is being made in the Press due to the current interruption of the postal service in Canada.

This announcement appears as a matter of record only.

NACIONAL FINANCIERA, S.A.

U.S. \$ 40,000,000

Medium Term Loan

Managed by

DEUTSCHE GENOSSENSCHAFTSKASSE CENTRAL BANK OF THE GERMAN COOPERATIVE

LONDON & CONTINENTAL BANKERS LIMITED

Funds provided by

ALLGEMEINE BANKGESELLSCHAFT BERLINER BANK

BANKHAUS HERMANN LAMPE KG

BHF-BANK-DGK INTERNATIONAL

AKTIENGESELLSCHAFT DEUTSCHE GENOSSENSCHAFTSKASSE CENTRAL BANK OF THE GERMAN COOPERATIVES

LONDON & CONTINENTAL BANKERS LIMITED

DEUTSCHE GENOSSENSCHAFTSKASSE CENTRAL BANK OF THE GERMAN COOPERATIVES

Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

Tender may be obtained from:—

NOTICE OF ISSUE

ABRIDGED PARTICULARS

Essex Water Company

(Incorporated in England on the 11th July, 1861, by the South Essex Waterworks Act, 1861, the name of the Company

OFFER FOR SALE BY TENDER OF £3,500,000

9 per cent. Redeemable Preference Stock, 1981 (which will mature for redemption at par on 2nd January, 1981)

Minimum Price of Issue £98 per £100 Stock

This Stock is an investment authorised by Section 1 of the Trustee Investments Act 1961 and by paragraph 10 (as amended in its application to the Company) of Part II of the First Schedule thereto. Under that paragraph, the minimum rate of dividend on the Ordinary Capital of the Company was 4 per cent. but, by the Trustee Investments (Water Companies) Order, 1973, such rate was reduced to 2.5 per cent. in relation to dividends paid during any year after 1972.

The preferential dividends on this Stock will be at the rate of 9 per cent. per annum and no tax will be deducted therefrom. Under the imputation tax system, the associated tax credit at the rate of Advance Corporation Tax imposed by the Finance (No. 2) Act, 1975 (35/65ths of the distribution) is equal to a rate of 4 11/13ths per cent. per annum.

Tenders for the Stock must be made on the Form of Tender supplied with the Prospectus. A deposit of £10 per £100 nominal amount of Stock applied for must accompany each Tender, which must be sent to Deloitle & Co., New Issues Department, PO Box 297, 128, Queen Victoria Street, London EC4P 4JX, In a sealed envelope marked "Tender for Essex Water Stock" so as to be received not later than 11 a.m. on Tuesday, 18th November, 1975, being "the time of the opening of the subscription lists," and before which no allotment will be made. The balance of the purchase money will be payable on or before 22nd December, 1975. Tenders must be for a minimum of £100 Stock applied for and above that in multiples of £100. A separate remittance must accompany each Tender, and Tenders at different prices must be made on separate forms.

Allotment will be conditional upon the Council of The Stock Exchange admitting the above Stock to the Official List on or before Friday, 14th November, 1975.

STATUTORY AND GENERAL INFORMATION

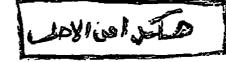
The Company, then named South Essex Waterworks Company, was incorporated by Special Act of Parliament in 1861 and under this and subsequent Acts and Orders now supplies water in an area of approximately 594 square miles including the London Boroughs of Barking, Havering and Redbridge (part), and the administrative areas of the District Councils of Basildon, Braintree (part), Brentwood (part), Castle Point, Chelmsford, Maldon, Rochford, Southend and Thurrock. The estimated population directly supplied is 1,349,000 persons. The length of the Company's trunk and distribution mains is approximately 3,240 miles, supplying approximately 474,000 domestic and 9,000 metered connections with an average of some 76 million gallons of water daily. In addition, supplies of water are at present afforded in bulk to the Anglian Water Authority and the Lee Valley Water Company.

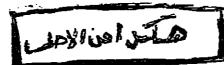
The present issue is being made to provide funds to redeem \$986,113 of 2.975 per cent. (formerly 42 per cent.) Redeemable Preference Stock, 1973/75 on 31st December, 1975 and towards the financing of capital expenditure incurred or to be incurred on modernising and extending existing works and on mains and other works necessary for the maintenance and improvement of supplies in the Company's area.

> Seymour, Pierce & Co., 10, Old Jewry, London EC2R 8EA.

Copies of the Prospectus, on the terms of which alone Tenders will be considered, and Forms of

National Westminster Bank Limited, 1 Station Parade, Victoria Road, Romford, Essex RM1 2JB. or from the Offices of the Company at 342, South Street, Romford, Essex RM1 2AL.





Siemens to maintain 1974-75 payout

argest private sector employer, working in several sectors, said background of the world recession, dividend for the 1974-75. The preliminary report gives high increase in demand in 1973-76 in the export increase in distributed profits the year under review at profits with profits the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year's notalled DM.504m.—Some with export orders in the previous year worth orders down in the previous year worth orders down in the previous year orders or totalled DM.504m.—If this are not inferent to more normal situation or in the previous year orders or totalled DM.504m.—Some worth orders or totalled DM.504m.—This was not to the previous year orders or totalled DM.504m.—Some worth ord

The supervisory and executive final quarter of 1974.75. The supervisory and executive final quarter of 1974.75. Siemens for the review of a difficult business somewhat lower than the 1973.74 about 4 per cent. business in the review of a difficult business somewhat lower than the 1973.75 in the review of a difficult business somewhat lower than the 1973.74 about 4 per cent. bringing it about 4 per cent. bringing it aloue first the company series and some final quarter of 1974.75. Siemens final quarter of 1974.75 real terms there was only statively small growth over the revious year's DM17.2bn.

Domestic sales expansion slid

Germany still saving "voluntary decision to Argentinise the company as a positive measure for strengthening operations and securing the corporation's investment." BY GUY HAWTIN GERMAN ITUSES have been the greatest: AP-DJ

om 1973-74's, 6 per cent to 2 er cent and home turnover talled DM9.6bn. Foreign usiness exports, however, went p by 14 per cent despite the eneral down turn in world ade.

Although the growth of overas sales did not equal the precous year's 18 per cent, the oup's foreign turnover reached satisfying DM8.9bn. This per remance pushed the proportion overseas business in total overseas business in tot

this month.

There were, however, imported the structure of the medical data processing in the same time, there was only ight growth in the media technology sectors. While sales in the medical durits and installings are funds were reporting a widenstructional units and installings were alightly with the same time, there was only ight growth in the media technology sector. While sales in the instructional units and installings were reporting a widenstructional units and installings were reporting a widenstruction of the steady upward trend in demand was also registered by the BVI's pond fund members. Net certificate sales totalled DM4m. after withdrawals totalling some DM20m, the previous month.

There was also registered by the certificate sales totalled DM4m. after withdrawals totalling some DM20m, the previous month.

There was also registered by the certificate sales totalled DM4m. after withdrawals totalling some DM20m, the previous month.

There was also registered by the certificate sales totalled DM4m. after withdrawals totalling some DM20m, the previous month.

There was also registered by the certificate sales totalled DM20m, after withdrawals totalling some DM20m the previous month.

There was also registered by the certificate sales totalled DM20m, after withdrawals totalling some DM20m the search withdrawals totalling so

More N. Sea borrowing likely

U.S. purchases lift Rolinco

)LINCO. THE Dutch-based rise was favoured to some extent

those countries' export credit have been doing this could well schemes.

be British Government's interest schemes. Schemes on borrowing to be british government to the banks to borrow subside scheme on borrowing to british Government stands of British Government pays 3 per cent. of up to that they qualify for the 3 per ment pays 3 per cent. of the cost of goods cent. subside. Michael Van Os adds from Amsterdam: The news of the which Akzo Chemie's proposes in the South African "Home Lands" caused something or political upheavel in Holland about a month ago when leftwing parties rejected any such moves by Akzo. They pointed to the World Council of Churches' resolution banning With regard to its investment

> ing "much higher than average wages indiscriminately to blacks and whites, allowed for some form of employee representation system, and aimed to ensure that the plant employed as many black workers as possible, while

Chemie deal in S. Africa

Akzo

year detergent raw materials purposes. plant in Kwazulu, Chemical Holdings chairman W. J. Hefer

Mr. Hefer added that a new ompany, Akulu Chemicais, has been formed with an initial capital of Rand 400,000 to establish the plant, with a further

Political row

DLINCO. THE Dutch-based rise was favoured to some extent vestment fund which is part the Robeco group, said in its must report over the year financed through short-term and sales had about balanced through short-term and sales had about balanced financed through short-term and sales had about balanced in Japan and Europe with more that two-thirds of the portfolio gurchases being undertaken in the law as not a matter in which the Government could become that two-thirds of the need its buge raw material potential.

Britain and Italy. In view of the government could become to the surface of the many and more sales in the Government could become an involved. He added, however, that at such an involved. He added, however, that it is such an involved. He added, however, that it is such an involved and involved the south African was not a matter in which delies was not a matter in which delies was not a matter in which t

SELECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

Chrysler's Argentine step

DETROIT, Nov. 11.

BY CHARLES SMITH, FAR EAST EDITOR JAPAN'S major synthetic fibre Yen 2,73bn, tax refund, putting Mitsubishi was up from Y76bn. DETROIT, Nov. 11. manufacturers succeeded in it into the black by Yen 527m. to Y89bn. Toho generated turn-CHRYSLER Corporation said it stepping up production and sales on its after tax income. Toray's over of Y30bn. as against Y28bn.

Signs of improvement in the

Japanese fibre industry

TOKYO, Nov. 11,

Japan's foreign computer deals

TOKYO. Nov. 11. Nippon Mini-Computer is negotiating with Data General of Massachusetts over a capital link-up. This is in preparation for Japan's liberalisation of the capital in December.

The company, which has Y320m, of capital declined to comment on Press reports that Data General has agreed to

production of hig Japanese computers by Fujitsu for Stemens
But the Nikkan Kogyo Shimbun Trade Journal reported that Fujitsu will export its big computers to Computer Gesellschaft, a subsidiary of Stemens which will then distribute them. The proposed the up would develop the a technique them the into a technical tie-up in the future Reuter

Slump at Mitsubishi Electric

TOKYO, Nov. 11. MITSUBISHI ELECTRIC has announced that net profits in the first half ended September 30 dropped to Yen 1.7bn. from Yen 2.7bn. in the preceding six months and Yon 4.7bn, in the same period last year

Net sales declined slightly to Yen 295.5bn from Yen 295.6bn. in the preceding term and Yen 325.2bn. a year ago. Mitsu-bishi has declared a dividend of Yen 2.0 (Yen 2.50 and Yen 3.00). The company said that the lump in the heavy electric

Nippon Steel cutting production

NIPPON STEEL Corporation. Nippon Steel also confirmed to has moved 600 workers from Japan's largest steel maker, will day that it now has between production to posts in "affiliated take one of its blast furnaces 2,000 and 3,000 surplus workers companies." Sumitoma Metal out of action at the end of this 78,000). The company, however, deal with a 1,800 man surplus. The month as part of a programme take no plans for lay-offs or for Nippon Steel's announcement of its blast furnace closure.

for scaling down production. The voluntary retirement schemes of its blast furnace closure closure of the blast furnace, one Overtime throughput the com- coincides with the publication of of four at Nippon Steel's pany's plants has been reduced production guidelines by the Muroran plant in Hokkaido. will from 20 bours to nine hours per Ministry of International Trade JOHANNESBURG, Nov. 11.

CHEMICAL HOLDINGS and Akzo Chemie of the Netherlands is to establish a 5,000-tonnear year detergent raw materials plant in Hokkaide, will from 20 hours to nine hours per Ministry of International Trade month and some workers are and Industry which will reduce kind for over 20 years, according to maintenance and retraining. Quarter of the year to the lowest Nippon, in common with all Other steel makers among level since spring 1972. Japan's other steel makers, does take Japan's big five have also steel production for the whole blast furnaces out of action admitted the existence of a of 1975 is now expected to fall year detergent raw materials purposes.

The Ministry of International Trade month and some workers are and Industry which will reduce. The first time in four the lowest of the year to the lowest of the yea

UBS expects good results

GROSS RESULTS of Union Bank of banks' interest margins as a wards the second half of next machinery division which pro-of Switzerland (URS) are certain result of arriving competition in year. Personnel costs are being

BY JOHN WICKS

IN INFORMANCE INVOLVED in the was: introduced by the U.K. suppliers of likely to figure particularly arong. Euromarket provings until particularly among arong arong activities to ensure that North shares of goods made in subsidy is available only if the onths, bankers suggest. One onthis, bankers suggest. One onthis, bankers suggest. One of companies the details of companies of companies held back of borrowings until market. The problem money to pay for the purchases of goods made in subsidy is available only if the profit of payments to include a validations. Personnel costs are being the main time plant, with a further R2m. at its disposal. The R2m. consists of a loan of Switzerland (UBS) are certain the good this year, managing of R2m of Switzerland (UBS) are certain to growing competition in year. Personnel costs are being different profit part of switzerland (UBS) are certain the good this year, managing of R2m of Switzerland (UBS) are certain to growing competition in year. Personnel costs are being different profit for the start of switzerland (UBS) are certain to growing competition in year. Personnel costs are being different profit for the start of switzerland (UBS) are certain to growing competition in year. Personnel costs are being different profit for the start of switzerland (UBS) are certain to growing competition in year. Personnel costs are being different profit for the start of switzerland (UBS) are certain to growing competition in year. Personnel costs are being different profit for the spill conditions. We good this year, managing of the good this year, managing of R2m of R2m

Nο extraordinary Zeitung."

This would result from declin-

borrowings until market arose because the British export is borrowed within twelve months inditions became more favour inditions became more favour located with the margins arged over London inter-hank which the margins test now falling they might be snow falling they might be rechaitedly not being exported ago, banking sources suggest on the same purchases of goods from other counties of the same part of a further reason, they say the formal market arose because the British export is borrowed within twelve months arose because the British export is borrowed within twelve months arose discover agreement with Akzo for the manufacture and sale of plastic additives and interchase in the bank's avoidably faced with falls in effect, however, Dr. Lang said the same period for 1974).

The increase in the bank's avoidably faced with falls in effect, however, Dr. Lang said or serving a certain profits and cash-flow this year, including credits to large undertakings.

The increase in the bank's avoidably faced with falls in effect, however, Dr. Lang said form the same period for 1974).

North Sea—such products are ments some eight to ten months, in the preceding form the preceding form the same period for 1974).

The increase in the bank's avoidably faced with falls in effect, however, Dr. Lang said form the same period for 1974).

North Sea—such products are ments some eight to ten months, in the preceding form the preceding form the preceding form the formal favour than the same period for 1974).

The increase in the bank's avoidably faced with falls in effect, however, Dr. Lang said form the preceding f and machinery fields.

here, though, he added. ing turnover in the fields of sible that Georg Fischer might | The dividend is unchanged a For the future, the bank fittings production, plastics and borrow tunds on the capital mar- | Y3.0. reckons with a certain shrinkin contract casting (except steel ket in the foreseeable future.

achinery fields. contributors to the larger profit.

Lang said it was pos IHI said.

This announcement appears as a matter of record only

The Republic of Peru **US \$60,000,000**

Medium Term Loan Managed by:

First Chicago Panama S.A.

Bank of America NT & SA Banque Canadienne Nationale **Brandts Limited** Euro-Latinamerican Bank Limited - EULABANK

Libra Bank Limited Marine Midland Bank - New York Toronto Dominion Bank de Panama S.A.

Banque Européenne de Crédit (BEC) Popular Español Limited

Provided by:

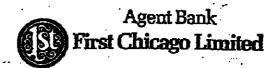
Bank of America NT & SA Banque Canadienne Nationale Banque Européenne de Crédit (BEC) Euro-Latinamerican Bank Limited - ELLABANK The First National Bank of Chicago Grindlays Bank Limited Libra Bank Limited Marine Midland Bank - New York Toronto Dominion Bank de Panama S.A.

Banco Popular Español Banque de la Société Financière Européenne Republic National Bank of New York

Canadian Imperial Bank of Commerce The Fidelity Bank

Associated Japanese Bank (International) Limited Banco de Santander y Panama S.A.

First National Bank in St. Louis Trade Development Bank Overseas, Inc. UBAF Limited World Banking Corporation Limited



Isola expansion plans

EFAMILY OWNED Isola opening of a new manufacturing oup, a leading European supfacility at Valdoie, near Belfort, print process under licence in the international electrons, is currently developing from the Rutland unit, to be run and for further multinational under the oame U.S. Samica Corporation, the group now plans for further multinational under the oame U.S. Samica Corporation, the group now plans further expansion.

EURICH, NOV.

Eventual value is group avoiding job function discrimination. "E, after a few years, the social commitment cannot be from the U.S. concern Sanders Associates. The group says it is completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group says it is south completely realised in practice. Associates. The group as far is south completely realised in practice. Associates are supported by the solution of the support of the spokesman added, further expansion. ans for further multinational under the name U.S. Samica Corpansion. The group, whose poration, the group now plans ree European production sub-production, using local raw inaries in Switzerland, France materials, in Bangalore. To ditaly have a total of 4,200 gether, the two non-European uployees, has an undisclosed plants are expected to produce the convertable of the first two some 1 100 annual tons.

nover said to be "in the Sw. up to some 1,100 annual tons. rs.300m. bracket."

Elsewhere, Swiss insulating With the recent purchase of works is planning a further e mica-paper insulation plant expansion of capacity of its mica the 3m. group in Rulland, tapes, while the group's Italian Elsewhere, Swiss insulating ermont, the group has become operation is to continue the sub-e world's biggest mice-paper stantial expansion of its output oducer. The French subsidiary of copper-clad laminates for ciete Udd-Fim., last year printed circuits. In Delle Udd-nibled its capacity for this pro-Fim has created a production set to 2,100 annual tons by the facility for flexible printed cir-

German-Swiss link-up

rt-based metals, engineering interest in Schramm Lack-und id transport concern and the Farbenlabriken to Reichhold, id fransport concern, and the eichhold to-day mounced that they are to work gether in the chemicals field.

Metalligesellschaft said that as Unab Spe 1986

Operation agreement that schramm—whose products range times into force on January 1 schramm—whose products range times into force on January 1 schramm—whose products range times into force on January 1 schramm—whose products range times into force on January 1 schramm—whose products range to the schramm—whose products range to auto-schramme.

Today's schramm—whose products ra

taking in return a minority interest in an important sub-sidiary of its new partner. Metallicesellschaft said that as

FRANKFURT, Nov. 11, Metaligesellschaft, the Frank over DM8bn - handing over its

ZURICH, Nov. 11.

WALL STREET + OVERSEAS MARKETS

Slight rally in reduced trading

BY OUR WALL STREET CORRESPONDENT

The Dow Jones Industrial Average regained 3.07 to \$38.55 and the NYSZ All Common Index recovered 29 cents to \$47.52. while couped 29 cents to \$47.52. while trading volume decreased to the trading volume to the trading vo the trading volume decreased 270,000 shares to 14.64m., with many Institutions closed in observance of Veterans Day.

Investors were encouraged that the trading volume decreased to \$251—it forecast lower 1975 riskel production but better 1976 demand.

BABIS Closes

Investors were encouraged when PARIS—Closed yesterday for Dr. Arthur F. Burns. Federal Victory Day. Reserve Board chairman, told a AMSTERDAM — Narrowly Insurances slipped. In Industrials, Alusuisse Bearer fell Frs.20 that, although he had not reached a final decision, he was closer to the conclusion that some financial moved.

AMSTERDAM — Narrowly Insurances slipped. In Industrials, Alusuisse Bearer fell Frs.20 to 905. Financials were mixed.

State Bonds were quietly maintained. stance was necessary for New York City to resolve its financial

Investors also have continued Indices to be encouraged by signs that the Fed has eased its monetary NEW YORK

General Motors recovered \$11 DOW JONES AVERAGES to \$56}—it expects fourth quarter sales to be 20 to 22 per cent. ahead of the same period last

ahead of the same period last year.

Du Pout gained \$1 to \$125; but U.S. Steel lost \$1\frac{1}{2}\$ to \$59\frac{1}{2}\$. Atlantic Richfield rose \$1\frac{1}{2}\$ to \$92\frac{1}{2}\$.

Hewlett-Packard were up \$1\frac{1}{2}\$ to \$133\frac{1}{2}\$ and IBM \$3\frac{1}{2}\$ to \$133\frac{1}{2}\$ and IBM \$3\frac{1}{2}\$ to \$219\frac{1}{2}\$.

But American Home Products moved down \$1\frac{1}{2}\$ to \$24\frac{1}{2}\$ on \$24\frac{1}

Otis Elevator were lifted \$3\\ to \$44\\ following United Technologies, off \$\; at \$49\\ \; raising its offer to \$44\ a share, from \$42\\ a share.

J. Ray McDermott picked up \$2\\ to \$38\\ to sharely higher quarterly profits.

A. H. Robins gained 5\\ to \$11\\ \ on a dividend of 7 (6) cents per share, plus a 2 cents extra dividend.

22...(e2.14 | 166.71 | 342.25 | 82.12 | 1975 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 | 1976 |

The American SE Market Value advances outnumbering declines by 313-to-225. Hartz Mountain, the most active issue rose \$\frac{1}{4}\$ to \$12

OTHER MARKETS

Canada firm

Canadian Stock Markets we generally firmer in light trad generally namer in light trading yesterday.

The Industrial Share Indemoved up 1.08 to 113.07, Bas Metals 0.14 to 72.07, Western Oi 0.12 to 198.40, Utilities 0.81 to 198.44, and Banks 1.70 to 257.5 But Golds dipped 3.42 to 265.6 and Papers shed 0.71 to 93.46 Ford Motor of Canada jumpe \$48 to \$80. Canadian Tire "A

Noord were lifted Fls.7 to 304, GERMANY - Higher nearly in Fixed Interest St. IHC Holland Fls.8 to 29.70 and across the board in active trading trading remained quiet. Rijn-Schelde-Verolme Fls.4 to 162. with strong Foreign buying.

for Armistice Day.

AMSTERDAM — Narrowly Insurances slipped. In Industrials, Alustisse Bearer fell Frs 20 to 144.50.

Philips were down Fls. 9.20, but 80% Dutch were up Fls. 9.50.

Boyal Dutch were up Fls. 9.50.

STANDARD AND POORS

STOCK AND BOND YIELDS

TUESDAY'S ACTIVE STOCKS

U.S. STOCK INDICES

GERMANY - Higher nearly

Bonds rose an average of Banks improved. Commerzbank rose DM2.10 to 210.50 and Industrials were irregular. SWITZERLAND—Wixed in brisk trading.

BRUSSELS—Closed yesterday for Armistice Day.

SWITZERLAND—Wixed in brisk trading.

Insurances slipped. In Indusrials, Alusuisse Bearer fell Frs.20

with strong Foreign buying.

Banks improved. Commerzbank rose were quict, while Shippings and Industrials were irregular.

Dresder Bank DM3.20 to 245.

Electricals were mostly higher. Chemicals gained ground. Hoechst were up DM1.60 to 140.40, Bayer

DM1.70 to 121 and BASF DM1.90

WENNA—Very steady.

١	MELBOURNE	YIELD	5 .	
ŀ	Av'ge yield on 50 Leading Stocks	50y. 6	Oct.	Oct.
l	On Dividends On Earnings	6.59 11.01	6.50 10.77	6.47 10.58
ı	SYDNEY ALL	$\overline{}$	•	

TOKYO NEW SE INDEX Base=100 Jamars 4, 1968.

Nov. 11 Nov. 10 High 1975 | Low 1975 315.97 |317.55 |383.11(2/7) |**268.24**(10:1

Nov. 11 Nov. 10 High 1975 | Low 1975 05.43 308.05 541.57

SINGAPORE INDEX § Nov. 11 Nov. 10 Highls 5 1 Low 1975

Belg'm (a) (c) : 99.25 | 111.81 :

(d): (c) 67.0

Germ'y et 759.6 -753.4 759.6 (11)11:

Holland 37.4 37.0 W.E.

Spain th 102.79; 98.67 110.96

Spain (n) 102.19 38.57 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 110.39 91.50 91.50 110.39 91.50

Denm'k by 97.28 97.95

Stocks graded
Ons Elevator graded
Ons Elevator 382,700
Amer. Home Prods, 224,400
Pan Amer. Air. 147,000
General Motors 141,500
Asarco 122,400
Standard Brands 131,800
Texaco 111,900
Burroughs 99,600
Levity Furniture 95,300
Avnet 90,600 Closins
price
441
342
443
563
123
364
423
9 227.45 228.09 268.69 153.26 (11.5) (£1) EUROPE Nov-II tous High Low

TORONTO INDUSTRIAL INDEX Nov. 11 Nov. 19 1975 High 1975 Low 173.07 171.99 196.50 (15/7) 139.41 (2.1)

INDUSTRIAL INDEX Unchanged Nov. 11 Nov. 10 1975 High 1975 Low 458 177.28 175.83 205.61 (15.7) 159.95 (2.1) VED INDEX ov. 10 1975 Righ 1975 Low 73.60 198.00 (12 7) 158.05 (2/1)

> Reynolds Metals, Reynolds E. J....? Rich. R. Merrell Rockwell Inter... Robms & Hass....

Scorille Mfg...
Scudd'r Duo Vest.
Sca Container...
Scagrama....
Scagrama....
Scarte (G.D.)...
Sears Ro-bunk...
Scate (G.D.)...
Sears Ro-bunk...
Scate (G.D.)...
Star Ro-bunk...
Scate (G.D.)...
Star Ro-bunk...
Stal Trunsport...
Signal Trunsport...

Southern Pacific,
Southern Earlway
Southland,
Sperry Butch,
Sperry Butch,
Sperry Butch,
Standard Brands,
Std, Oil Cultifornia
Std, Oil Indiana,
Std, Oil Ohoc,
Stanff Chemical,
Sterling Drugs,
Sterling Drugs

Tenneto
Tenneto
Tescro Petroleum
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Tescro Petroleum
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Tescro
Tinne
Tinne
Trans

Galtrogal.
United Results
United Results
United Corp.
United Corp.
U.S. Rencorp. of
U.S. Galtrogal
U.S. Steel

ANNESBURG

MONTREAL

10. Source: Rand Daily Mail.

n-	236 and Daimler DM9.50 to	14 to 353.	cents to SHK16.00, Hong Kong Land 10 cents to 6.00. Hutchison,
	MELBOURNE YIELDS		4 cents to 1.67, Jardine 30 cents & 21.10, Hong Kong Electric 21 cent to 3.35 and Hong Kong and Kow loon Whart 10 cents to 11.00.
te		Oct. E	TOKYO—Easier in limited
i	On Dividends 6.59 6.50 On Earnings 11.01 10.77	6.47 10.58	trading. Volume 150m. (170m.) shares.
-	SYDNEY ALL ORD. INDEX	Electricals, Trading Houses. Constructions, Real Estates, Shippings, Shipbuildings and Steel Mills were generally lower on	
		1575	profit-taking other selling.
	419.59 402.27 422.40 (14/10) 288.60	Pharmaceuticals and some	

ills were generally lower on ofit-taking other selling. Pharmaceuticals and some Resource-Related shares also closed lower on profit-taking, after a firmer opening.

Chemical Engineering, Shiseido moved up Y50 to 1,080 on Foreign buying. JOHANNESBURG-Gold shares eased slightly following the lower bullion fix. Libanon were 25 cents own at RS25.

NEW YORK, Nov. 11.

Financial Minings were firmer in small trading. Coppers were easier, while Platinums traded at previous levels. Metals and Minerals were lower. Industrials hardened.

AUSTRALIA-News that Malcolm Fraser was to set up a Care-taker Government pending a General Election, sent share prices higher. Operators greeted the announcement with a "deafening and prolonged cheer."

BHP jumped 84 cents to \$A7.32

and Pancontinental 78 cents to a new high of SA7.94. Uraniums attracted the keenest attention. Kathleen Investment

jumped 15 cents to \$A1.30 and Peko 20 cents to \$A4.50. Queens-land Mines 25 cents to \$A1.95, Ocean Resources 7 cents to 32 Ucean Resources 7 cents to 32

Longer-term Eurodollar deposit: two sears \$1-5i per cent.; three sears 9-9i per cents to \$A1.60.

The following normal term of the cent. CSR were lifted 15 cents to \$A420, Robe River rose 6 cents

to 87 cents. Woodside-Burmah moved up 11 cents to \$A1.01.

Dollar higher

The U.S. dollar made slight gains previously. The com's premium openium of the foreign exchange market over its gold content narrowed to Microsoft 5144.25 5144.25 in the foreign exchange market over its gold content narrowed to Microsoft 5144.25 5144.25 yesterday, but finished below its 2.95 per cent_ from 3.20 per cent.

Alternative \$144.25 5144.2

A SLIGHT RALLY developed on Wall Street to-day on hopes that rose \$1 to \$15\frac{1}{2}\$ and Canadian higher. SLM moved up Fis. 70 a solution will be found to New Pork City's financial crisis.

The Dow Jones Industrial Average regained 3.07 to \$38.35 and canital structure change allowing advanced.

A SLIGHT RALLY developed on advanced \$1\frac{1}{2}\$ to \$45\frac{1}{2}\$, Molson "B" portations were predominantly below to \$1.20 to \$45\frac{1}{2}\$, Molson "B" portations were predominantly below to \$1.20 to \$15\frac{1}{2}\$ and Canadian higher. SLM moved up Fis. 70 to \$15\frac{1}{2}\$ and Van Ommerer Fis. Generally firmed, as did to \$10\frac{1}{2}\$.

Copenhagen

The Dow Jones Industrial Average regained 3.07 to \$38.35 and capital structure change allowing advanced.

The doilar improved to \$1.20 to \$45\frac{1}{2}\$, Molson "B" portations were predominantly below to \$1.20 to closed for a public notical and and several European centres also better.

In Fixed Interest Securities, trading remained quiet

OSLO — Bankings and Insurances were quiet, while Shippings and Industrials were irregular.

MILAN—Again weak as technical sales prevailed in active available.

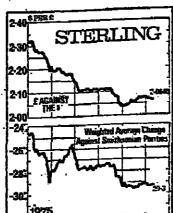
> Sterling also moved within a nar-row range, reflecting the general

not available.

The pound's trade-weighter average depreciation, since the Washington Agreement, as calculated by the Bank of England, was unchanged at 29.3 per cent, after standing at 29.4 per cent, at noor the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at no cent, at the standing at 29.4 per cent, at uppings, Shipbuildings and Steel

Resource-Related shares also closed lower on profit-taking after a firmer opening.

Among limited gainers were Sony, which rose Y10 to 2,500, Fuji Heavy Industries and Chivoda Chemical Engineering. Shiseldo



đ	One SDR #	Sev. 11	. Nov. 10
e	equal to:	0.573059 1.18308	0,57376 1,18361
S	Belgian franc Deutsche mark	a.03661	3.03442 5.17238
D	Prench trans	799.437 357.882	798.878 357.687
e	Dutch cuilder. Sa edish krone.	3.11919 5_17183	3.11763 5.15876

-	Sterling	0.573059	0,5 (3 (6)
u-	U.S. dollar	1.18308	1.18351
as	Belgian franc	-	
er	Deutsche mark	3,03661	3.03442
10	Prench trans-		5.17238
,,,,	Italian lira	799.437	798.878
	Japaneso ven.	357.882	357.687
1e	Dutch guilder.	3,11919	3.11763
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iC	Values are for	CHITCHCICS	against Ca
η-	SDR as calculate	ed by the	internations

EXCHANGE CROSS-RATES

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U.S. S in Montreal. U.S. 8=101.44.8 Campilian cents. an S in New York. S C=98.47.49 U.S. cents. U.S. S in Wilan 875.78 Sterling in Milan 1595.45. "Last rates other than Nov. 11.

EURO-CURRENCY INTEREST RATES*

Nov. 11 1975	Sterling	U.S. Dollar	Canadian Dollar	Putch Guilder	W. Greman mark	No in
Snort term 7 days notice louth	11.135g	53g-57g 51g-6	714-814 731-851 877-915 971-915 971-954 972-978	51g.55q 51g.55q 51q.51g 51q.51g 51q.51g 51q.51g	4 414 4 414 4 4 4 4 4 4 4 4 4 4 4 4 4 4	11: 2 1: 11: 15: 1-8 5:4-1-8 5:4-5 4:4-74

Euro-French deposit rate short-term \$2-60 per cent.; awen days' notice \$1-61 per cent; one-month \$1.7 per cent.; three months 7-70 per cent.; six months 71.5 per cent.; one year \$1-50 per cent.

The following nominal rates were quoted for London dollar certificates of depositions: mainto 51.5, per cent.; three months 67.6-896 per cent.; six months 71,6-75 per cent. one year 73-77 per cent. • Rates are nominal closing rates

f Short-term rates are call for storbus. U.S. dollars and Canadian dollars, and two-days' notice for guilders and Swiss france.

GOLD MARKET

Gold Collis demodratili hrugotranii... \$1471; 1481; \$1481; 15 (FTL) 721; 1671; 17 New new figu. \$461; 5471; 5471; (H221; 251;) (H221; 23 (H4 new figu. \$461; 481; 56471; (H221; 251;) (H221; 23 Gold Columbial |

Krigi matal... \$1471; 1491; \$1484; 1. (2714; 7214) (2714; 12714;

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Thank on rates quoted by me dealers. Other rates may be quote where. A list aftern is the comments of the diameter rate 104,184,184.

Special financial rate 148,724,822 rates nominal.

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Nov. 11

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SWITZERLAND . Nov. 11 Price Frs. -20 -40 -15 -30 12 6.6 - 19 = =

Nov. 11

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هكرا ون الإمل

هكران الاطل

FARMING AND RAW MATERIALS

by Danish fishermen

Sy Hilary Barnes

COPENHAGEN, Nov. 11. COPENHAGEN Nov. 11.

SOME 200 Danish North Sea MEW ZEALAND dairy proprice increase awarded to New a rising share of a declining fishing vessels are heading for ducers are to get an 18 per cent. Zealand will take the form of a market rise in the prices they receive corresponding reduction in the They argued, the 22 per cent against the Government's ban on for butter and cheese shipped levy.

North Sea herring fishing from to the U.K. next year, EEC Farm Producers are generally satis. Zealand now was likely to rise last week and on cod fishing from Ministers agreed here to-day.

affected by the ban on herring, which are an unavoidable bycatch in the main catch of other
fish for industrial processing.
Unless they are allowed a proportion of herring in the catch,
the entire Danish fishing industry is threatened with extinction.

Some of the Danish vessels were reported here to be making for U.K. ports to get round the ban on landing their catch in Denmark—a tactic which has already been condemned by the Cowment as weakening the Danish negotiating position at this week's mid-term meeting of the North East Attoutic Fisheries Commission (NEAFC) which began in London this morning.

Other vessels were reported to be dumping their catch in the panish negotiating position at the Danish fisheries in spection authorities.

Our Commodity Staff writes:

Our Commodity Staff writes:

Delegates at the NEAFC meet
Dele which are an unavoidable by EEC States. to dumping their catch in the sea to avoid trouble with the Danish fisheries inspection

Delegates at the NEAFC meetnelegates at the NEAFC meeting have been warned that this nay be their last chance to bring he North Sea herring fishery inder effective control. Opening the meeting, Mr. Edward Bishop, Minister of State for Agriculture, said scientists were

Cow breeding

In its AI report for the three norths to the end of September; noted that total demand was own by only 51 per cent. or company to the control of the surprised some national per control of the previous garage of serior FAO officials, were noted March 270 per control of the previous garage of serior FAO officials, were need March 270 per control of the previous garage of serior of the previous garage of serior for the three serior of the serior FAO officials were now garage of serior for the tree serior of the serior FAO officials were need March 270 per control of the previous garage of serior for the previous garage of serior for the serior FAO officials were need March 270 per control of the previous garage of serior for the previous garage of the

New protest | EEC agrees to raise NZ dairy produce prices

North Sea herring fishing from last week and on cod fishing from to-morrow night. They are expected to mount a blockade against supplies of fish to all processing plants when they get home.

The fishermen are worst affected by the ban on herring, which are an unavoidable by
to the U.K. next year, EEC Farm dinisters agreed here to-day fied with the increase, which hed with the increase, which hed with the increase, which hed with the increase, which here years to more comming the field with the increase, which here is only a fixed with the increase, which here is only a fixed with the increase, which have in the same year to more a useful bonus to the prove a useful bonus to the likely to prove a useful bonus to the proving agreed here to-day. Here were signs that heavy opposition to the Comming against supplies of fish to all processing plants when they get tively generous import quotas prove a useful bonus to the likely to prove a useful bonus to the proving agreed here to-day. Here were signs that heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to the Comming against supplies of fish to all heavy opposition to t

Danish and Dutch producers who

FAO chief hits out at USSR

BY DOMINICK J. COYLE

and the state of these tocks with the "ill-fated vilanto-Scandian herring fishery which is now all but extinct." It noted that North Sea haddock tocks were also under pressure.

Cow breeding

decline may be

Slowing down

By Our Commodities Staff

By Our Commodities Way Staff

By Our Commodities Staff

By O

Forecast of coffee freefor-all

By Richard Mooney THE U.S. expects the world coffee market to be in a state of "free-for-all" for the next few years according to Mr. Julius Katz, head of the U.S. delegation at the International Coffee Council's current

London talks on the proposed new international agreement. He said vesterday the Brazilian frost disaster had changed the world supply situation to the extent that no quota restrictions were likely to be operative for the next two, three or even four years but stressed that the U.S. still sees the proposed new coffee agreement as important, if only as a "standby mechanism."

Mr. Katz said that putting of the agreement would be agreement.

off the agreement would leave the market in a state of un-certainty and would deny pro-ducers, adequate incentives to ducers adequate incentives to restore production to normal levels. "We are facing high prices in the next several years but it should be possible to work something out based on current realities," he said, providing for the resumption of price exhibitestication. of price stabilisation mechanisms when supply moved back into surplus.

The U.S. still favoured a

sexible approach to quota levels with about 70 per cent. on a fixed basis and the remainder varying according to stock levels and quota performance.

The agreement being currently negotiated is scheduled to come into effect next October 1 and will probably last for slx years.

Record U.S. sugar beet crop forecast

WASHINGTON, Nov. 11. THE U.S. Agriculture Department (USDA) has forecast a record sugar beet crop of 29.4m. tonnes, 33 per cent. above last

NICKEL SUPPLIES

Cuba aiming to join the big league

BY HUGH O'SHAUGHNESSY, RECENTLY IN CUBA

CUBA HAS its sights fixed on push output over the 100,000 extracting the cohalt which is than 100,000 tonnes. Massive in the Moa region to provide for and from ores which cannot pre-developments are starting in the a big increase in the work-force. sently be treated by the leaching nickel belt in the North of Hundreds of new dwellings are plant. Oriente province which by the going up, there are new schools. The surpentinite is being 1980s should result in Cuba and a polytechnic while the stored on one side for future use emerging as one of the top three local branch of the University of as are the tailings of the leach-nickel producers in the world.

Oriente has achieved independing plant which have a 50 per Mas in the form of a leached

Oriente has achieved independing plant which have a 50 per ent status and has 700 students, content. There are specialising in mining subjects. Som, tons of these tailings which will eventually be smelled with national electricity; grid and there are plans for a rail spur.

Sr. Agoilera and the staff of the mine sketch out for visitors

Oriente has achieved independing plant which have a 50 per cent. iron content. There are will eventually be smelled with nickel to make special steels.

Sr. Agoilera and the staff of the mine sketch out for visitors

Mas in the form of a leached

tonnes a year of nickel content. It is to be sited at Punta Gorda 12 kilometres from the present plant and will employ the leaching process now used at Moa to enrich raw ores, whose nickel content varies between 1.2 and

.3 per cent

Moa in the form of a leached ore with a 61 per cent metal content. The Moa open cast mine which first went into operation which first went into operation that demand for nickel should the content of th

retard growth in some of the a moving belt conveyor several company's markets.

kilometres long that shifts it to the leaching plant itself.

pushing its nickel production tonnes a year mark.

now going abroad with the from the present level of around Already, considerable infranckel. In addition, there are 37,000 tonnes a year to more structural works are in progress chrome, magnesium, bauxite than 100,000 tonnes. Massive in the Moa region to provide for and iron ores which cannot pre-

Moving belt

Sr. Aguilera puts the cost of ore with a 61 per cent. metal content. The Moa open cast mine which first went into operation in 1959 under U.S. ownership. Last week went on show to a group of foreign bankers. Future investment will be concentrated around Moa.

The first preparatory works have started on the new plant to be built with Soviet assistance which should be in production by 1980 and which will eventually provide a further 30,000 tonnes a year of nickel content. In the helical produce about 1976.

International Nickel Company of Canada forecast in New York that demand for nickel should be recover in 1976 in (some \$450) although the cost of content from Moa at 900 pesos begin to recover in 1976 in (some \$450) although the cost of content from Moa at 900 pesos begin to recover in 1976 in (some \$450) although the cost of some \$450) although the cost of that demand for nickel should be group of foreign to recover in 1976 in (some \$450) although the cost of Soviet Union, Cuba's biggest market, is paying Cuba a guaranthe company's output this year the company's soutput this year the company's output this year the company's soutput this year the company's soutput this year the company's soutput this year the company's output this year the company's soutput this year the company's output this year.

Over the past few years output this year the company's output this year.

All the company of the company

500m. ibs in 1976.

In the hills above the Moz He estimated long-term growth plant four six-ton draglines—two in nickel consumption at about Soviet and two U.S. machines-6 per cent. annually, noting fill the 30-tonne Russian Velaz that higher energy costs may dumpers which take the ore to

New deposits

Another plant is at present being negotiated with suppliers in the Socialist countries and Sr. Manuel Aguilera, Vice-Minister of Mining and Geology, of 150m. tons has been found start within the period of the start within the period of the 1976-80 Five Year Plan. When the program among the leaching plant itself.

In a convenient inlet nearby, implementation when the present Soviet vessels fill their holds with the enriched ore from storage hoppers. After several years of difficulty, caused in great measure by U.S. action which halted the supply of spares to the mine, the operation authorities are confident that appears to be running smoothly 1976-80 Five Year Plan. When they will soon start processing enough to be on show to visit-fully working, these plants would

Fall in world aluminium stocks

ART GALLERIES BOTT AND MOLDER'S Special Exhibition INEW GALLERY, 43 Old Bond St. W.1. 1-529 6176. BRITISH PAINTINGS: 300-1975 Including BERNARD DUN-7AN exhibition. Until 5 December, 10n.-Fri. 9.30-5,30 Thurs, gmil 7.0. THROPOS GALLERY. Specialists in thic Arts. 65-57. Monmouth Street. pper 5t. Martin's Lane. W.C.2. 1-835. 6182. Eurpoo's finest collection. New Guines. Papuan and Estimo Art. new exhibition Mon-Wed. 10-8. 1urs.. Sat. 10-12 midaight. Sanday 1-7. ew Exhibition of SHONO SCULPTURES. DFERM GALLERY. ROBERT YOUNG. ew Paintings and Drawings. November 26. 20. Cork Street, London, W.1.

of whole centimetres.

CINEMAS—(Cont.)

LDENSTEIN: FOUR PAINTERS OF ON CENTURY GREECE: THEOPHILOS. ONTOGLOU, GHIKA, TSAROUCHIS. Veekdays: 10-5.30: Saturdays: 30-12.30. ntll 5th December. Admission free statogues sold in all of the National 1851 or Greece. 147, New Bond Street.

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olumn centurettes.
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PRINCE CHARLES, Letc. Sq. 437 8181, 2nd Great Year 2nd Great Year Seo, Perit, Selfon House St. 5.15, 9.00, Lates Now Fr. 1 and Sat. 11.45, Seatz Bookable. Licensed Bar. CENE 2. Late Show Fri. & Sat. 10.55.

SCENE 2. Latester Sc. (Wardour St.) 439.
4470. Conf. Ports. Div. from 12.30. Late Show Fri. & Sat. 12.05. YOUNG FRIAN RENSTEIN (AAI. Progs. 12.30. 2.55.
S.05. 7.25. 9.45. Late Show Fri. & Sat. 12.05.

RYTZ, Leicester Sq. 437 1234. BUG (X) Progs. Daily 2.15, 4.25, 6.35, 8.45. SCENE 1 Leicester Sc. (Wardour St. 1 439 4470. Com. Perfs. Daily from 12.55. DROWNING POOL (A), 1.05, 5.00, 8.50. PRISONER OF AND AYENUE (A), 3.10: 7.00. Late Show Fn, & Sat. 10.55.

SCENE S. Luicester St. (Wardour St.) 439
4470. THE TOWERING INFERNO (A).
Sce. Ports. Daily 2.00, 3.20, 8.40 Late
Show Fri. & Set. 11.45. Seats Bookable
—All Paris.
SCENE S.

ratiogues soid in aid of the National 1st for Greece, 147, New Bond Street, 1.1. J. 1. 1.1. J. 1. 1.2. J. 1. 1.

LME—Turnover 580 (235) lots of 10,000 aus. Morning: Three months 222.6, 23. 23.8, 23.5, 23.5, 23.8, 23

COCOA

Morning: Three months £173, 72.5, 72.75.

Kerb: Three months £173.25. Afternoon:
Three months £173.25. Afternoon:
Three months £173.25. Afternoon:
Latest published ICO indicator prices.

ZINC—Firmed in thin trading. As arbicas £7.90 (£85.90). Other Mild Arabicas £7.90 (£85.90). Oth

SILVER

SiLVRik Bullion + or L.M.S. + or Sales: 91 loss of 15 tonnes.

out the shi involving book-squar	FEE Fremained very oriened session local speculating. At the cigher on bals:	, busin ive ac lose v	ess main
COPPEE	Close	+or ⊶	Businee Dome
COFFEE	£ per toone		
	709.0-12.0 709.0-10.0		

SCHOP FOIL Deliv 2.00, 3.20, 8.40 Late Schop For A. Set. 11.45. Seats Bookable Schop For A. Seats Bookable Schop For Seats Bookable Schop For Seats Bookable Schop For Seats Bookable Schop For Seats Schop For Se

Angust 58.5-86.6 +0.55 88.5

COCOA Cocober 57.5-9.5 87.5-0.5 87.4-87.0

Prices were quietly steady in feature-less conditions, reports Gill and Duffus.

Sales: 111 (88) lots of 100 tounes.

Sales: 111 (88) lots of 100 tounes.

COCOA (Cocober 1 plushess)

Admeria 1.20-1.90, Black 1.30-1.40. Dates—Californian: Per carton 0.184-0 19: Iraqi: Californian: Per pound californian: Per pound 0.20-1.5: Californian: Per pound 0.20-1.5: Californian: Per carton 0.184-0 19: Iraqi: Californian: Per pound 0.20-1.5: Californian: Per pound 0.

Sales: 3.646 (8.835) lots of 50 tomes.

Tate and Lyle ex-refinery price for gramulated basis white sugar was £212.20 (same: a long ton for home trade and £145 (£253) a long ton for export.

WOOL FUTURES

LONDON—The market was dult and featuraless, reports Bache.
(Pence per kilo)

Australian Yesterd'ys — Business Greasy wool close — Done December 163.0-88.9 -0.50
March 169.0-72.0-0.50
May 170.0-73.5+1.25
July 173.5-76.0+1.9
October 182.5-84.5+0.75
December 183.5-82.8+1.25

Sales: 0 (0) lots of 1,500 kilos.

DUNDEE—Quiet. Prices c and f. U.K. for Nov. Dec. shipment: BWB f185, BWC f188, BWD f181. Tossa: BTB f187, BTC f188, BWD f181. Tossa: BTB f187, BTC f180, BTD f181. Calcutts geods steady. Quotatloss c. and f. U.K. fer Nov. shipment: 10-oz 40-inch f7.91, 79-oz 15.24 per 109 yards; Dec. f7.19 and 53.65; Jan. March f7.35 and f5.60. "B" twils ff2.45, f22.39 and f12.38 for the respective shipment periods. Yarus and cloths very quiet.

. LONDON Quiet. Bangladesh White "C" grade Nov. Dec. 1195. Bangladesh White "D" grade Nov. Dec. 1188 a long

CALCUTTA—Steady, Indian Oct.-Dec. Rs.455.90. Dundee Daisee Oct.-Dec. Rs.422.50 value a bale of 400 Bs.

COMMODITY MARKET REPORTS AND PRICES BASE METALS Int and the cinetal is received to the property of the control of the property of the control of the control of the property of the control of the control of the property of the control of the property of the control of the property of the control of the control of the control of the property of the control of the property of the control of the property of the control of the

| Coffee Shipment | Coffee Shi

FINANCIAL TIMES Nov. 11 Nov. 10 Month ago Year ago 169.51 170.84 174.74 197.80 REUTER'S Nov. 11 | Nov. 10 Month ago Year ago 1136,6 1144.2 1139,1 1252,6

Nov. Nov. Month Year 3pot 289.16 289.99302.85438.28 Puture 278.53 279.81285.32422.26 (Average 1834.28-28-100) MOODY'S Nov. Nov. Month Year

pleComm'ry - 746.5 792.2 318.2 (Dec. 31, 1831=180)

DOW JONES

COTTOM-Liverpool. Spot and shipment sales amounted to 239 tonnes bringing the total for the work to 438 tonnes, reports F. W. Tattersalis. Modest purchases in various American-type qualities made up the bulk of the offuke. Some South and Ceural American styles made a little beadway with Support in Russian and Turkish.

U.S. Markets

Grains and soyabeans lower again

commission-House stop-loss setting white corn remained steady on specularive short-covering. Precious metals closed lower on carry-over speculative liquida-tion in sympathy with the lower level of scale prices. Bache reports. **Cetton=Dec. 52.73-52.80 (32.17), March 54.32-34.40 (53.69), May 55.68-53.28, July 55.68-55.78, Oct. 55.90-590, Dec. 55 90.56.00, March 56.30-56.30, Sales, 5,000 Gressewsol—Spot 157.0 nom. (same). Dec. 155.0-156.0 (same). March 150.0-158.0 (same). May 146.0-155.0, July 144.1-158.0, Oct. 145.0-150.0, Dec. 143.0-150.0, March 140.0 bid. tilard — Chicago loose 25.50 asked (same). NY Prime Steam 28 aom.

Many U.S. Markets remained closed yesterday to mark Veterans' Day while Canadian grain markets closed for Remembrance Day.

11Malm-Dec. 2673-267 (269-2694), March 274-2744 (276-2764), May 2784, July 289-284, Sept. 2744, Dec. 265, March 2714 nom. #Pietiniem—Jan. 148.00 (149.80), April 151.50 (153.50), July 155.60, Oct. 153 10, Jan. 163.50-163.56, April 167.30-167 50, Sales, 134 lots. *Seyabeans—Nov. 476-475 (48%), Jan. 462-481 (486), March 482-481, May 483-488, July 501-502, Aug. 503, Sept. 503-503, Nov. 507, Jan. 516. bSoyaheen Meel -- Dec. 127-80-128-50 (128-80), Jan. 128-58-128-20 (128-50), March Seyabean OII — Dec. 18.70-18.63 asked (19.63), Jan. 18.76-18.65 (19.60), March 18.70-18.65, May 18.65, July 18.75, Aug. 16.70, Sept. 18.75, Oct. 18.70-18.56.

Tin-288.00-354.00 asked (310.5). **Weent-Dec. \$54-355 (363-364)). March 389-368 (3773-378)), May 374, July 3724. 389-368 (3773-3784), May 374, July 3724.

All cents per pound ex-warehouse unless otherwise stated. ** Cents per 60-lb bushel ex-warehouse. † Chicago loose 5's per 100 105-Dept. of Ag. prices previous day. Prime steam f.o.b. NY bulk tank cars. h New "B" contract in 5's a short ton for bulk lots of 100 short tons delivered f.o.b. cars Decatur and Elimons. 1.3's per troy conce for 50-mance units of 89.8 per troy conce for 50-mance units of 89.8 per tent, purity delivered NY. *** Cents per 50-lb bushel in store. It Cents per 55-lb bushel ex-warehouse. 5,000 bushel lots.

FRENCH KEEN ON

BRITISH SEED THE NATIONAL Seed Development Organisation had a record turnover of £1,623,636 in the year to June 30, but paid a dividend of only £50,000 to the Exchequer, against £200,000 last year, it was announced yesterday. The Organisation was pleased, however, with its penetration of the Franch product tration of the French market with the high-yielding Maris Huntsman variety.

More than 400,000 acres in France were sown with Maris Huntsman this autumn despite propoganda by French millers criticising its bread-making qualities

FINANCIAL TIMES STOCK INDICES

10 a.m 557.9. 21 a.m. 370 9 Noon 570 t. 1 p.m. 570.7. 2 p.m. 570 9 1 p.m. 570 Latest Index 01-236 5076.

Some Crimpilation

58.52 58.51 58.23 58.24 58.05 58.28 E 59.15 59.10 59.00 58.86 58.77 58.97 1

370.2 507.4 369.5 506.0 360.8 358.8 3 265 2 265.5 271.0 373 9 266.7 263.2 6

5.73 S.78 5.76 5.80 5.80 5.91 b

15.82 15.96 15.90 16.03 16.26 18.51 2

_ 67.62 94.29 114.23 80.23 64.00

19.512 20.062 19.334 17.035 15.336 2

9.00 8.92 8.95 8.88 8.76 8.75

8,698 7,837 8,377 8,636 8,159 6,812

Leaders make headway as buying interest revives Share index up 2.8 at 370.2—Short Gilts advance

Account Dealing Dates
Option

"First Declara- Last Account Dealings tions Dealings Day
Nov. 3 Nov. 13 Nov. 14 Nov. 25
Nov. 17 Nov. 27 Nov. 28 Dec....9
Dec. 1 Dec. 11 Dec. 12 Dec. 12
Dec. 1 Dec. 12
Dec. 2 Dec. 2 depend at this end of the market plant beforehand, but the gained 5 to 4489.

Stored stored at this end of the market plant beforehand, but the gained 5 to 4489.

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Stored stored at this end of the market plant beforehand, but the gained 5 to 4489.

Stored stored a 1975 with a gain of 4 to 62p and Houchin, 40p, put on 3½ and 7 respectively. Commercial Vehicles and welch advanced 7 rallied to anounced 7 rallied to anounced 5 for and Welch advanced 7 rallied to anounced 5 for and Welch advanced 7 rallied to 282p. Further consideration 16:p. Trading news stimulated 5 for the merger proposals left Concentric, 2 up at 29p, and 35p and 13p respectively.

New spapers cased in places, at 59p and Holt Products up 3 floating the South African substimute of the store and Welch advanced 7 rallied to anounced 5 for anounced 5 for anounced 5 floating anounced 5 floating 5 floa "New time" dealings may take place after hours' support was really from 9.30 a.m. two basiness days earlier, the chief feature, leading to fresh Breweries retained a firm Monday's minor reaction in gains extending to 3. Near-undertone, although prices were mediums were fractionally harder more than a pause for breath as on the back of a further rise in buyers reappeared on the scene the "tap." Treasury 11! per cent, yesterday. After a cautious start, 1981, but the longs eased prior to a good demand built up for the reverting to overnight list prices, leaders, but interest tended to fade during the afternoon and sympathy with the shorts. Corfinal quotations were a shade below the day's best. Buyers, however, were still in the background and the tone in the late Australian shares released offerdealings was fully firm. Up 3.5 ings of investment currency and at 2 p.m., the FT 30-share index the premium, after initially closed 2.8 up on balance at 370.2. Indexiving sentiment capacitic reacted to close just over a noint more than a pause for breath as on the back of a further rise in

EQUITY GROUPS

GROUPS & SUB-SECTIONS

Figures la parentheses show numbe

1 | CAPITAL GOODS (179)

CONSUMER GOODS

Breweries (15) ...

(NON-DURABLE) (168)

Wines and Spirits (7)

Food Retailing (16)

Stores (32) ...

Textiles (23) ...

Tobacco (3)

Food Manufacturing (22)

Packaging and Paper (13)

Toys and Games (6) ...

Chemicals (24)

Office Equipment (10)

Shipping (12) ...

Miscellaneous (47)

50 OILS (4)

29 INDUSTRIAL GROUP (496)

58 FINANCIAL GROUP (100)

Hire Purchase (5)

Insurance (Life) (9) ...

Insurance (Composite) (7)

Insurance (Brokers) (9)

Merchant Banks (19) ...

Property (32) ...

Miscellaneous (4)

42 | Investment Trusts (50)

45 ALL-SHARE INDEX (650)

COMMODITY GROUPS

Rubbers (9)

Coppers (3)

Tins (8) ...

FIXED INTEREST

Consols 21% yield

20-yr. Govt. Stocks (6)

20-yr. Red. Deb. & Loans (15)

Investment Trusts Prefs. (15)

31/12/74 31/12/71 31/12/71 36/12/70 16/12/70 11/12/70

Coml. and Indl. Prefs. (20)

(Not included in 500 or All-Share indices)

Mining Finance (11) ...

Overseas Traders (13)

500 SHARE INDEX

OTHER GROUPS (93)

Entertainment, Catering (16) 178.36 -0.6

Newspapers, Publishing (15) 168.50 +0.8

Building Materials (30)

Tuesday, Nov. 11, 1975

132.78 -0.1

150.49

169.99

155.64 + 1.0

164.44 +0.5

154.63 -0.8

99.96 -0.5

188.96 -0,9

160.81 +0.1

207.66 +0.2

63.64 +1.1

187.55

89.65

50.00

154.29

:138.00

160.51

98.84

123.66

156.80

77.46

..[170.19]

124.57

86.09

93.25

217.81

48.75

45.74

47.21

65.91

100.00 153.84 153.84 164.76 135.72 182.74 128.20

114.59 +2.8

-0.4

-0.2

14.81

113.87

116.07

14.66

14.78

Index Yield

113.03 -0.4

227.15 -0.2

87.63 +0.5

+0.9

-0.1

-0.6

148.30 ---0.1

| Best. | Gross | Est. | Best. | Day's | E'ra'ngs | Div. | P/E | P/E | Change | Yield % | Tield % | Ratio | (ACT | (act) | Corp. | Corp. | Tax 52% | Tax 52

5.71

6.04

6.48

4.90

4.27

6.39

7.38

5.23

5.12

5.41

5.53

6.05

3.85

5.78

5.76

8.38

17.15

4.44

9.60

4.61

14.90

46.54

45.73

47.28

63.88

16.32

45.23

4.38

1.46

10.80

11.03

8.27

14.81

45.59

45.87

47.28

65.65

10.00

4.22

1.46

10.80

9.87

14.89

46.40

45.86

47.15

63.81

14.77

46.67

45.86

47.00

112.08

218.35 218.58 219.12 214.81

14.77

46.81

45.79

46.96

64.74

14.86

46.59

45.77

47.21

÷

9.19

š.65

32.91

10.46

11.85

15.47

Mov. Nov.

14.81

46,77

45.74

47.28

64.17

12.02

19.27

12.89

10.01

13.54

14.B4

11.70 6.78

10.77

12.59

12.37

13.38

10.69

14.50

11.28

9.32

6.48

9.44

9.42

(DURABLE) (56) 114.77 -0.5 15.34 5.40 9.60 9.58 115.33 113.65 110.08 50.54 115.33 38.39 227.78 38.39 Electronics, Radio TV etc. (15) 129.76 -1.7 14.58 4.13 10.36 10.34 131.94 130.23 129.05 136.01 54.45 131.94 44.28 257.41 42.85 10.11) [61], [13], [14], [15],

10.70

12.59

12.57

6.48

150.80 | 150.61 | 149.67

170.68 171.98 170.40 168.73

154.05 | 156.73 | 156.41 | 152.99

179 37 180 19 178 61 174 60

163.68 163.47 161.59 158.81

155.88 155.00 154.60 151.57

157.98 155.69 156.46 148.93

130.11 129.67 128.92 127.48

14.83 | 5.76 | 9.79 | 9.75 | 148.42 | 147.83 | 146.97 | 144.54 | 74.74 | 148.42 | 59.19 | 320.17 | 59.01 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 | 1.06/12 |

- | 113.49 | 114.07 | 113.88 | 111.99 | 50.52 | 123.90 | 44.47 | 155.76 | 45.96 | (206) | (201) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214) | (214

| 385.57 | 382.56 | 380.56 | 317.04 | 625.43| 281.66 | 555.37 | 34.68 | 119.60 | 116.39 | 116.39 | 74.26 | 134.57 | 76.76 | 124.57 | 59.72 | (1111) | (11/11/65), (17/1074) | 1282.05 | 279.40 | 276.64 | 349.40 | 467.74 | 256.42 | 667.78 | 94.08 | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173) | (12/173

| 13/6| 18/11 (12/1/73) (27/6/11 | 252.23 97.37 252.23 97.37 | 120/6| 16/11 (20/6/75) (6/1/16

53.09 58.27 116.42 38.27 (10.63) (5.17) (11.963) (5.175) 50.68 37.01 113.48 37.01 (11.963) (5.175) 47.30 35.35 114.41 34.46 (28)7) (5.17) (13.963) (47.12) (8.03 48.35 114.95 47.67 (6.6) (5.11 (7).063) (8.175)

High Low

93.63 93.45 91.83 90.79 61.13 114.49 58.91 125.43 54.83

38.91

36.63

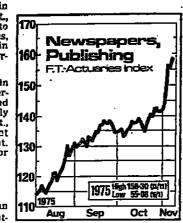
52.07

4.20 | 34.60 | 34.48 | 170.25 | 168.82 | 166.78 | 164.52 | 87.06 | 178.53 | 73.43 | 245.79 | 71.63 | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (6/1) | (

9.33 | 9.09 |163.81 |163.54 |162.27 |160.38 |

100.48 99.61 98.34

160.65 159.34 158.38



retained a firm Stores steady

Stores attracted a reasonable business, but closed little changed on the overnight levels. Marks and Spencer were typical, finishing unaltered at 195p, after 196p. Debenhams continued to attract a fair amount of interest, the Ordinary closing unchanged at 195p, after 196p. Tate and Lyle ended a up at 250p. after 250p. while the new nillipaid shares finished a fraction cheaper at 30p premium. Aquasicutum hardened a penny to 27p on the interim figures. Hardy and Co. (Furnishers), however, receded 3 to 46p. In Shoes, Booth International responded to the substantially improved first-half profits with a rise of 4 to 36p.

M. Sainsbury were an isplaced did feature in Foods at 153p, to adopt a set trend, McCorquodown 11, following an adverse date gaining 8 more to 238p, but breasy date gaining 8 more t

Highs and Lows Index

Bigh Low | High | Low

74.41 150.80 61.98 226.08 61.41

74.41 150.80 61.98 226.08 61.41 (10/11) (6/1) (16/87)2;(13/12 74 86.46 171.98 75.58 281.87 69.47 (7/11) (6/1) (23/11/72) (13/12 77.94 60.42 257.40 78.81 (9/1) (13/12 13/1/22 13/1/24 13/12 14/12 180.19 55.28 329.99 54.87 (7/11) (2/1) (12/12/21 9/17/4 66.95 164.44 62.03 211.65 59.78 (11/12) (2/1) (15/872 11/12/14 13/1/24 13/12/14 13/12

95.91 59.40 107.12 43.46 135.69 (20/6) (6/1) (6/1) (6/1) (6/1) (7.12) 43.46 135.69 (6/1) (6/1) (6/1/2) 127.42 66.88 132.94 52.63 204.59 (6/1) (7.12)

29.51 (11/11); (6/1) (2/6/12) 63.64 20.92 136.72 (11/11); (6/1) (16/1/10)

93.07 189.17 75.14 201.92 (6/6) (6/1) (31/1/63) 62.10 104.78 45.34 246.08

Year ago (approx

16.61 | 5.98 | 9.02 | 9.02 | 138.38 | 137.69 | 136.48 | 133.51 | 68.79 | 138.38 | 51.78 | 206.37 | 50.71 | (10/11) | (6/1) | (4/6/72 | 13/12/74 | 13.46 | 6.19 | 11.35 | 11.34 | 138.91 | 132.14 | 130.79 | 128.43 | 61.64 | 133.91 | 45.11 | 233.84 | 44.27

J. Sainsbury were an isolated dull feature in Foods at 153p. to adopt a set trend, McCorquo-down 11, following an adverse dale gaining 8 more to 238p. but Press mention ahead of to-day's Inveresk slipping 11 to 63p. Press interim statement. Other issues mention stimulated a small in-

dealings were fully drive. Update the execution of the percent of 2) easier at 39p. Rend Inter-national shaded 6 to 242p and

After Monday's rise of 7, Lucas Industries advanced another 7 at 162p, after 164p, following Press shore areas. Elsewhere in Shippings, Common Bros, rose 12 to 163pings. Other Motors and Distributors attracted a selective business. Dunlop ended a penale better at 70p, after 71p, while Associated Engineering, 741p, and

222p, up I. Paper Printings failed

lative buying fuelled by a Press buying in the report stating that the first of Mining issues. swire Industries gave up 10 to three drilling rigs being built by In line with share respect three drilling rigs being built by In line with share respect three drilling rigs being built by In line with share respect to three drilling rigs being built by In line with share respect to the latter on Far Eastern Reardon will be delivered on "Down-Under," prices advices.

December 20 and three oil commendately marked up.

quity bangsiny total. Latest index di-16 50%.

(a) Based on 52 per cent, corporation tax. (b) Mintage, i

Rasis 100 Cort. Sees 12 1-25 bited int. 1225 Ind. Urd. 1773; i

Miors 12 9 35. SE Activity July-Dec. 1942. 7 Corrected.

| 10.10 | 10.14 | 49.10 | 110 | 110 | 120 | 110 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | 120 nati Mines: 444...

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Pik Katas met ar the

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Desiings market......

HIGHS AND LOWS

Right; low High low

which fell 5: to 22p. Profit-taking smartly yesterday, the Ordinary Mr. Moleolm Fraser as caretaker after the recent good rise left rising 20 to 385p and the "A" Prime Minister caused a flurry of Electrical and Industrial Securities ending 11 higher at 120p on specubiving in the Commonwealth's buying in the Commonwealth's

> In line with share markets prices were

S.E. ACTIVIT

In fins, Petaling rose year's high of 103p follow sharply higher October Sungei Best and Ta**njong t** 2 at 40p and 50p respect

Elsewhere, Consolidated

BASE LENDI

Anglo-Portuguese Bank

Henry Ansbacher

Banco de Bilbao...... Banco de Jerez

Banque du Rhone S.A. Barclays Bank Barnett, Christie Ltd.

Bremar Holdings Ltd.

Brit. Bank of Mid. East

Cayzer, Bowater Co. Ltd.

🗷 Charterhouse Japhet ...

Co-operative Bank ----

Corinthian Securities

Credit Lyonnais

Duboff Brothers

English Transcont.....

First London Secs....

Goode Durrant Trust.

Greyhound Guaranty

Grindlays Bank

■ Guinness Mahon

■ Hambros Bauk

Keyser Ullmann

■ Morgan Grenieli ...

P. S. Refson & Co. Rossminster Accept cs

Royal Trust of Canada

Hawtin & Partners

Antony Gibbs

■ Hill Samuel

Duncan Lawrie

Brown Shipley

Cedar Holdings

Copleys Bank ...

RATES

ACTIVE STOCKS

		No.					1
De	nomina-	of	Closing		1975	1975	ı
Stock	tion I	nari a	price (p)	on day	high	low	ŀ
[CI	. 51	18	310	+ 5	310	118	ľ
Debenhams New	Nil/pd.	12	30*	- <u>i</u>	31 <u>1</u> •	24*	ľ
Weir Group 'New	Nil pd.	11	24*	+ 11/2	24*	10;*	Ľ
Burmah Oil		10	33	- 1 ⁻	100	27	ľ
Dunlop		10	. 70	+ 1	71	17	ŀ
Glaxo		10	344	+ 4	427	198	ŧ
Harris'ns Cr. 'New	Nil/pd.	10	200*	_	213] *	161}*	I
Lucas Inds		10	162	+ 7	16 4	37	ı
RTZ		10.	186	+ 4	211	80	ı
Tate & Lyle		10	259	+ 5	260	85	l
Barclays Bank		.9	310	_	325	112	ı
BP		9	588	+ 3	59S	190	ı
Courtaulds		.8	154	+ 4	154	53	1
Distillers		ğ	126	+ 21	- 150	65 <u>}</u>	Ł
Lonrho		9	107		159	68	L
The above list	of actina	etack	e is based	on the m	mber of l	paraains	ı
recorded yesterdi	in the	Offic	ial list a	nd under	Rule 163	(1) (e).	l
*Premium	14 116 116C	تا ال					ı

Ontion Penort—3-month Call rates

Chfion ycholr <u>—</u> 3.	-illatich Ann inces
OPTION DEALING DATES	Carriers, National Westminster
First Last Last For	Bank Warrants, Hampton Areas,
Deal- Deal- Declara- Settle-	EMI, Burmah Oil, Siebens Oil
ings lngs tion ment	and Gas, Bridon, Pontin's, Lad-
mba	broke, Lleyds Bank and Wood-
Nov. 11 Nov. 24 Feb. 5 Feb. 17	side Burmah. No "puts" were
Nov. 25 Dec. 8 Feb. 19 Mar. 2	reported while "doubles" were
Dec. 9 Dec. 22 Mar. 4 Mar. 16	arranged in Reyrolle Parsons,
	Grindiays, Orme Developments,
	Aaronson Bros. and Siebens Oil
Parsons, Grindlays, United	and Gas.

	,		ı	1		(L(/4)	(1/1)	(1/3/73)	(2/1/75)								
23	389.66	385.91	383.73	378.90	257.79		194.38	517.00	90.80	Industrials		Grand Met		Siater Walker	9	Mines	
25	155.12	155.84	155.01	152.62	81.76	(10/3) 155.84 (7/11)		(5/12/72) 258.83 (2/5/72)	60.59	i. P. Cement Assoc. Leisure		Guardiau	20 22	Tesco Thorn "A"		Augh Amer BrokenHül Pry	75
75	148.42	147.83	146.97	144.54	74.74	(10/11)		220.17 (1/6/72)	59.01 (13/12/14)	Barclays Bank. Beecham Boots Drug	28 12	Hawker sidd House of Frazer Hudson Wilms	8	Tube Invest Unilever Util. Drapery	35 10	Charter Cons Chart'rh'll Fin. Cons Gold	10 22
6	883.68	334.65	331.02	335.83	147.78	385.83 (5/11)			87.23 (23/5/52)	Bowaters B.A.T British Leyland	7	"Imps" "C.L.	7	Vickers Woolworths	6	De Beers Def P. S. Geduld Great Boulder.	350 12
9	163.81	168.54	162.27	160.38	80.95	163.83 (11/11)			63.49 (13/12/74	BOC Int Burton 'A' Cadburye	6	Legal & General Legal & General	15 22	Property Cap. Counties is.P.	412	Hampton Areas Hampton Prop.	4
	i	138.79	1	i	66,64	148.45	56.50 (6/1)	241.41 (11/4/72)	55.88 (13/12/74)	Courtaulds Debenhams	8	"Lofs."	- 6	Land Securities	18		55.
9	168.48	169.50	168.22	168,44	73.98	177.11	62.56	288.32	62.44 (12/12/74)	Distillers Dumlop		Marksa Spincer Madiand Bank	25	Town & City	412	Metals Explor Poseklon	55
٠	158.91	159.43	159.74	157.82	98.02	169.27		295.13		Eagle Star	17	P & O Dfd	10	Town & Comm.		Rio T.Zunc	
٠	98.97	98.79	97.94	96.59	75.19	134,89		438.72		Pirst National G.R. L. Trust	4	R.H.M.	. 6	Otts Brit. Petroleum		Welkom	75
·	125.28	125.05	124.05	122.01	56.06	127.97	44.88			Gen, Acuident, Gen, Electric	16 13	Rank Org. 'A'	17	Shell	5 30	Western M'ng Zambian Copp.	
.	113.49	114.07	113.88	111.99	50.52	123.90	44.47	155.76		Glaxo	40	:		Uitramar	21	J	
	000 54	'aaa aa '	'	' [']	' '			220 54									

NEW HIGHS AND LOWS FOR 1975

vice yesterday are given below in the

NEW HIGHS (144) BRITISH FUNOS (9) AMERICANS (4) BEERS (2) BUILDINGS (11) CHEMICALS (5)

CINEMAS (4) DRAPERY & STORES (8) ELECTRICALS (5) ENGINEERING (18) FOODS (9) INDUSTRIALS (26) INSURANCE (2) MOTORS (8)

NEWSPAPERS (2) PAPER & PRINTING (5) PROPERTY (1) SHIPPING (1) TOBACCOS (2) TRUSTS (13) OVERSEAS TRADERS (1)

NEW LOWS (2)

TEAS (4)

TRUSTS (1)

RISES AND FALLS YESTERDAY

1	۷p	Down	Same
British Funds	21	_	34
Corpus. Dom. and Fareign Bonds	25	2	54
Industrials	378	257	1,677.
Fleencial and Prop	143	102	352
Ohs	9	5	19
Plantation	11	5	31
Mines	39	49	74
Recent Issues	5	10	24
Totals	641	421	1,665

Fall in interest rates

The discount houses buying rate authority bills from the discount cent, for secured call loans at the for three-month Treasury bills houses. Banks carried forward start, and some funds were availased to 11½ per cent, a level run-down balances from Monday, able at 10½ per cent, but closing which would reduce Bank of there was a net take-up of balances were generally in the England Minimum Lending Rate Treasury bills to finance, the note region of 11-11½ per cent, to 11½ per cent, if repeated at the circulation increased, the authority Rates in the table below are weekly Treasury bill tender on ties held maturing local authority nominal in some cases.

Bank of England Minimum

Lending Rate 12 per cent.

(since October 3, 1975)

Short-term fixed period interest rates continued to decline in the London money market yesterday. by buying Treasury bills and local Discount houses paid 113-113 per new to be a moderate amount of assistance of the continued to decline in the London money market yesterday. by buying Treasury bills and local Discount houses paid 113-113 per new to be a moderate amount of assistance of the continued to decline in the local property buying the continued to

Nor. 11 Certificates Interbank Authority negotiable bonds deposits Company market deposits bills \$\phi\$ bills											
	Nov. 11 1975		Intertank	Authority	дедосільни	Ноиво 🔭	Company deposits	markes		ilank bille ф	Pine trade Villa o
ys notice	53 Dudce.		11-12	11-114	=	=	12 114	1054-I118	=	=	=
	ys notice. months months months months months year	115 116 116 116 116 116 116 114 116 116 118 116	114-114 114-114 114-114 114-114 114-114 114-114	114 1169-1116 1119-1159 1218-1214	1112-11 1112-11 1112-11 1134-1114 12-1114	111, 121, 111, 121, 111, 123, 115, 15 113, 15		111g 11-111g	111 ₁₈	114 114	12-115, 124-117 ₈

C. Hoare & Co. Julian S. Hodge Industrial Bank of Scot. Knowsley & Co. Ltd. ... Lloyds Bank London & European ... London Mercaptile ... Midland Bank-Samuel Montagu.... National Westminster Northern Comm. Trust Norwich General Trust

Schlesinger Limited ... E. S. Schwab Security Trust Co. Ltd. Shenley Trust Standard Chartered ... Sterling Credit
Thames Guaranty
Trade Development Bk.
Twentieth Century Bk. United Bank of Kuwait Whiteaway Laidlaw ... Williams and Glyn's Yorkshire Bank Members of the Accepting

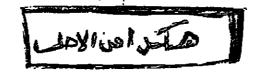
7-day deposits 7%, 1-manth 71-2 7-day deposits on sums of 510.1 Under 7", up to £25,090 77 over [25.000 %]". Demand deposit 81%.

> CORAL INDEX Close 367-372

LG. INDEX GOLD 143-146

INSURANCE BA RATES

Atlantic Assurance ... 1



AUTHORISED UNIT TRUSTS

F Alaces Arwins see Ar | 1.52 | 1.52 | 1.52 | 1.53 | 1.54 | 1.54 | 1.55 | 1.54 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 21 Leven St., Ethurgh E323 91.81 (201-228 1421) Save & Prosper Group(a)
4.Gt St Helens, London, ECA. 04-568 1717
Dealings to 01-554 8999
Erakins Bouse, 65-73 Queen Street,
Edinburgh, EH2 60X. 031-226 7281 | Compagnition | Comp trohway Unit Tet. Mgs. Ltd. 9 (a)(c) ## Prices at Oct. 22. Next. sub. day Nov. 12.

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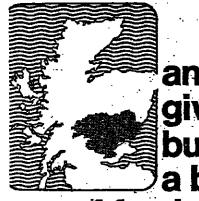
Prices at Oct. 22. Nex INSURANCE, PROPERTY, BONDS

REGIONAL MARKETS

nes, most of which are little exchange.

| With prices as on the Irish exchange.
Graig Ship, El.	550	Shiloh Spinn	Sindall (Wan.)
Hallam Seigh 109	6	Sindall (Wan.)	
Histona Brew	98.	Sindall (Wan.)	
Hott (Jos.) 250	255	Aliance Gas (El)	
Lovell's Ship £1.	95	Carroll (P. D.)	
Nha Goldsmith	90	Clondallun	
Nha Goldsmith	90	Clondallun	
Pearce (C. H.)	50	Goodbody (£1)	
Pearce (C. H.)	51	Helton (Flidga.)	
Richards 10p	12	Irish Wire	
RobbCaledon5h	32	Irish Wire	
Sayers 121:p	8	Sanlveam	

vove to



and give your business a breath

of fresh air

There are two ways of looking at Tayside. In the one hand it's an area that's absolutely ipe for industrial and commercial expansion. With acres of factory sites. And factories eady-built.

With office developments. And places to uild offices. With labour in plenty-skilled and

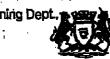
emi-skilled.

And with a wide range of modern housing. 'lus all the educational and recreational acilities your employees could want.

On the other hand, Tayside is naturally eautiful. With lochs, mountains, forests, miles f rugged coastline-and above all, clean air. Want to know more? Drop us a line, or

ive us a ring. We'll let you have the facts by

Development Officer, Planning Dept. Tayside Regional Council, Mains Loan, Dundee. Telephone: 0382 23281.



JRGENT-

. . .

Are there any kind friends willing to make short-term, interest-free loans to the Marie Curie Foundation to help finance the completion of two half-finished Homes for 100 terminal cancer sufferers? Min. £5-Max. £1m. Guaranteed repayment at 6, 12 or 24 months or at 7 days' notice.

Details from the Secretary, 124 Stoane Street, S.W.L. .. (01-730 9158.)

IN DEED IT IS



OFFSHORE

AND

OVERSEAS FUNDS

Charterhouse Japhet Albany Management Co. Ltd. L Paternoster Row, ECA. Australian Selection Fund N.V. Lon. Agent, Pan Aust. Int. Mgt. Ltd. 20 Red Lion Court. EC4 01-358 2416 Cornhill Ins. (Guernsey) Ltd.

Banque Bruxelles Lambert 2. Fue de la Regence B 1000. Brussels. Fd. Flducem BF 918 958 Henta Fund LE 1,947 2,007/ Renta Cap LF 3,331 3,949 Darling Management Ltd. Delta Group -Bk. of London & S. America Ltd.

Barclays Unicorn Int. (Ch. Is.) Ltd. Dreyfus Intercontinental Inv. Fd.

Ther Management (Jersey) Barelays Unicorn Int. (I. O. Man) Lid. 37 5;003 St. S. Helier, Jersey 0834,2989; 30 Victoria St., Dougdas, Lo.N. 0824 4855; Channel Cap. 1915 2912 -02 294
Thicarn Aust. Etc. 45.0 47.9 1.90 Channel Island 1817 1865 -04 345
Line Line Line 2 34 40 51 220 Jay, Fat. Nov. 30 1060 1872 11.91 So Victoria St., Deuglas, I.o.M. 0624 4855: Unicara Aust. Ext. 45.0 47.9 1.90 Bo. Aust. Min. 24.5 26.3 4.03 2.20 Do. of Man Trust. 47.1 4.6 9.30 Do. Many Mutual 22.3 24.0 2.10 Eurosyndicat Group Europinion Lux F 11.755 • 1825 4.93 Finance Union 1225 336 5.36

Bridge Management Ltd.
P.O. Box 508, Grand Cayness, Cayness Is.
Nikebashi Det 31] Y11.47 ||
P.O. Box RATIS, Nassen, NP, Baharuss.
Nippon Fd'Nov. S. _ [0.2551] 2.45 || 107 F. & C. Mgmt. Ltd. Inv. Advisers Centy Fd. Oct. 29 ... | SUSS. B | ___ | __ Butterfield Management Co. Ltd.

Capital International S.A.

Free World Fund Lad.

> | ServintFd Nov. 5 | SUSIO.56 | | 0.94 |
> | CT. 5 Fd Nov. 5 | SUSIO.56 | | 1.70 |
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> | Gut Ann Fd Nov. 5 ... | 20 Fencharch S., EC3 |
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PO Ber 194, Ro at Tst. Rse, Jersey, 9834 27441 Next dealing day Nov. 17.

Jersey Extnl Tst. ... 126.0 123.0 I Lloyds Bank International Limited

Jarsine Fleming & Co. Ltd. Jardine Fleming & Co. Ltd.

Fidelity Mgmt. & Bes. (Bda.) Ltd.

P.O. Bes. 876, Hamilton, Bermuda.

Fidelity Int Fund. | SUSA | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |

For Japan & Far Eastern Secs, see under Labt Management. P.O. Box 179 1211 Genev Samuel Montagu Labt Income Fo. Set 181 1913 1913 — Labt Multi-Way..... 5-184 1913 —

Kemp-Gee Management Jersey Ltd. Samuel Montagu Ldn. Agts. 6.25 1.27 15.25 9.84 5.19 For Anchor Fund see G. T. Management 183, Hope St., Glasgov, C3. 041-21 S521
"Hope St. Fd. 51.514 12 -

Bank of Berrauda Bidgs. NAV Oct. 31 | 4 01-623 8000 Old Court Fund Mngrs. Ltd.

J. Henry Schroder Wagg & Co. Ltd.

120, Cheeraide BC2

On 588 4000

On 688 4000

On 120, Chespaide, EC2. 01-868 4000 Chedid, Nov. 7. 51/510,18 - 0.08 3 73 Tradalgar Oct. 31. 51/513 11.59 2.68 3 74 Assan Fd. Nov. 3. 51/513 11.59 2.68 3 75 Singer & Friedlander Ldn. Agents Slater Walker (Jersey)
24. Church S. Reiter Jersey. 953/37861
Growth Invest. 273 2479 250
Intal Ed. 575 622 27 270
Jersey Energy Tit 1141 2234 21 100
Value at Nov. 7. Next dealing gine Nov. 17

PO Bro. 710. Grand Cayman, Cayman Is Tgt. Oilshore Cav 10.528 0.5561-2002 Price on Nov. 5. Next desling day Nov. Tokyo Pacific Holdings N.V. Infinis Management Co. N.V., Curerao. NAV per share Nov. 3 \$1'830 64. Tokyo. Pacific Hidgs. (Seaboard) N.V. Intinits Management Co. N.V., Curacao, NAV per share No. 3 \$1522.35. Triumph Oceanic Int. Fnd. Mgrs.

Target Trust Mgrs. (Cayman) Ltd.

Dealings Monday, 2Dealings Wed.

Schlesinger Fnd. Mgrs. (Jersey) Ltd.

8 Church S. S. Helier, Jsy. Cl. 0534 33511

CMF Luitort, 30 52790 10.95

P.O. Bex 197. St. Helier, Jersey. 0534 27311

TMT Luit Oct 30 52790 10.95

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Warlat Wildo County 10.67

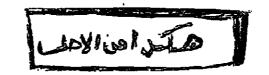
Singer & Friedlander Ldn. Agents
20. Cannon St., ECA.

Dekafonds

Dekafonds

DEST 75

.40 .			The Financial Time	es Wednesday November 12 1975
**BRITISH FUNDS 1973	FT SHARE D HIRE PURCHASE BUILDING IN	INFORMATION DUSTRY—Continued DRAPERY AND STORES—CONTINUED DRAPERY AND STO	SERVICE Continued ENGINEERING—Cont.	HOTELS-Continued
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LOANS (Miscel.)	2614 9 Contine Chem.10p 56 24 23 Contine Chem.10p 53 23 Da. N.N. 24 Contine Chem.10p 23 Chem.10p 24 Chem.10p 24 Chem.10p 24 Chem.10p 25 Chem.10p 26 Chem.10p	22	- - 39 17 Tex. Abras. 16p. 38 2.71 2.811.0 3.9 3.5 Thyssen Dm10 535 Q7° e 3.1 3.3 5.5 8.4 30 13½ Tokenoil 16p. 30 6h0 ei 3.9 3.1 2.1 7 0 h0 e 5½ 2 Tomacosp. 5½ 2 7 2.5 11.6 4.0 3.910.0 312 121 Tokenois Eff. 5p. 9½ 0.72 3.5 11.6 4.0 3.910.0 312 121 Tokenoesp. 5½ ½ 2.75 3.9 9.8 4.0 3.910.0 312 121 Tokenoess Eff. 286 2.4 5.9 2.2 8.5 2.2 4.0 4.2 30 18 Tyzzelf Wal 10pt. 26 2.46 5.0 10.8 1.7 10.4 8.5 24 1.4 Utd. Eng. 16p. 23 1.65 1.5 14.8 5.7 1.8 6.2 2.3 7.2 2.5 8.7 8.7 2.5 8.7 2.5 8.7 2.5 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.2 6.2 2.3 1.3 1.5 2.5 1.3 6.2 2.5 1.5	27 37 Captur Poil Rep. 51 46 4.02 2.3123 75 17 7 Cart and Sat Captur Poil Rep. 50 -1 4.12 1.7227 5.0 57 7 Cart and Sat Captur Poil Rep. 50 -1 4.12 1.71227 5.0 57 7 Cart and Mr. 189. 154 5.62 2.9 54 5.7 7.7 2.0 Central Mr. 189. 49 -1 2.7 2.7 7 7.1 7
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751 601 Freign 7 50 721 77 14.13 62 22 Scott & New Dep. 71	611 ₂ +1 12.52 1.8 6.316.6 210 -4 8.21 2.1 6.111.9 63 -1 2.86 3.1 7.0 7.2 303 -1 12.85 2.1 6.5 11.3 69 -2 †2.94 1.8 6.6 12.5 124 4.37 2.3 5.4 12.1 70 22 Ass. Tele -A''''	100 100	2.8 4.8 11.6 20 10 W. Brom Spic. 10p 17rd	41 53 27 (Cault 97 -1 1232 3.47.) 161 45 26 (County Provisin 45
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S.E. List Premium 62 1/2 thased on \$2.0645 per £) Solution CANADIANS	1815 - 1 0 32 1.5 27 37.6 29 14 Batter 197. 24 + 3/2 1.29 4.3 8.3 4.2 46 28 Morri- Glaker 92 - 7.11 2811.9 45 199 150 Blothercare 197. 95 -1 14.14 3.5 6.7 6.7 57 17 NSS News 107. 208 -4 8.13 48 6.0 3.7 6.7 22 Cree 0.xen 94 +1 5.17 1.3 85 13.3 30 12 Prandice Bi 107. 26 -1 22.32 - 2 - 25 16 Preck 107. 25 - 10.81 81 5.1 3.7 48 14.2 Peters Stores 107. 134 - 5.11 3.7 5.9 7.0 10 4 Preck 107. 134 7.14 28 82 6.7 42 25 Preck Altred 130 45 6020e 3.3 4 8.7 2	52 3.49 2.810.3 5.3 54 32 Furth of 810 10 50 4 +1 50 60 60 60 60 60 60 60 60 60 60 60 60 60	28 14 2 39 184 81 Sainsbury () 153 -11 4.50 184 4.518 1.1 12.3 11.5 53 16 Sanger (, E, 110p. 50 d3.75 0.611.5 20 2.7 8.1 5.1 56 35 Samper (er. 110p. 50 d3.75 0.611.5 20 2.7 9.8 5.8 19 14 Sanjer (E, 110p. 12 19 11.38 1.411.2 2.7 9.8 5.8 19 14 Sanjer (E, 110p. 12 19 11.38 1.411.2 2.2 10.6 4.3 260 85 Tate & Lyle E 259 +5 11.0.8 4.3 6.4 7 2.3 10.3 8.5 77 30 Tate & Lyle E 259 +5 11.0.8 4.3 6.4 7 2.3 10.3 3.7 5.2 2.2	15
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The Financial Times Wednesday November 12 1978 41 390 645 28 £187 156 FAR WEST RAND Lesney Prods. Sp. Letraset 10p Liden 10p Light & Leis, 10p Lindsay & Wass Lindustries FINANCE £3214 +14 94 320 +2 £15 110 +2 175 -3 160 +2 160 +3 CENTRAL AFRICAN 185 165 40 17 205 158 65 36 39 Randalis
Rank Organ
Do. 'A'
Beckitt Col. 50p
Redifeara Glass
Reed Erec. 5n
Reed Intl. 51
Relyon PBWS
Remains Cons 50e
Remains Grown Rich's Sheff. 10p
Rich's Sheff U. Gaarantee 5a.
U. Indastrial 10p.
Valor
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Vinera 10p.
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Vinera 10p.
Vinera 10p.
Vinera 10p.
Wishbous 10p.
Wate Potts. 10p.
Water Hut. 5p.
Watson R.K. 10p.
William M. C. V. V.
William A. C. V. V.
William Mitch 21.
United R.S. 4.
William Mitch 21.
William A. New's ...
William Mitch 21.
William Mitch 21.
William Mitch 22.
William Mitch 23p.
William Sp.
Wood & Stans 5p.

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Wednesday November 12 1975



Industrial output down to 1960's level

brought the U.K. industrial out- and April-June.

been below the levels reached slower pace. during the three-day week early. The big question now is in 1974. But in July-Sptember whether the bottom of the output was lower than in any recession has been reached, or other quarter of the decade, with whether there is a further visible signs of restocking in the exception of early 1972, when decline in prospect. At present, industry, the figures were affected by the nobody is quite certain of the

BY PHILIP RAWSTORNE

put down to the level of the late It looks as though companies Past. were still running down their opinion seems to be divided Since the first quarter of this stock levels in July-September, between those who think the year, industrial production has although certainly at a much destocking process will come to

Healey stresses need for

cuts in public spending

A FURTHER drop in production compared to the 51 per cent. of stocks, which are highly during the third quarter has plunge between January-March cyclical and have proved the bane of many a forecaster in the between those who think the 1973 1st an end in the current quarter. into 1976.

At present there are few Despite the recent slackening 1975 1st

the figures were affected by the moody is quite certain of the miners' strike.

New output statistics published by the Government yesterday, however, show that the pace of suggest that the turn map, if that in the third quarter indused down considerably in the third quarter in a past experience is an accurate trial output was running a full quarter.

After adjustments, because many of the production figures many of the production figures represent records of deliveries, the estimated drop in industrial shown by last week's Confederal and under the base of average of the first quarter in the pace at which output is in the third quarter induser.

Alt figures seasonally adjusted.

All figures seasonally adjusted.

Al

INDUSTRIAL PRODUCTION Production 1970 - 100 111.1 109.8 106.1 allied industries (down 15 per cent.) and metal manufacture 105.7 (down 1.4 per cent.). 104,4

99 S. But apart from the usua problem of trusting month to munth movements in this volatile index, there is the additional Mnfg, point that the very hot weather 1103 in August deflated the output of 110.4 public utilities considerably; and 112.0 this was not fully allowed for 110.9 by the seasonal adjustments. The third quarter breakdown shows a continuing decline in the

Five more resign from Haw Par **Brothers Board**

and the Government would be to the lowest possible level. He innable to afford any significant predicted that measures already increases in public expenditure taken would reduce unemployment among school-leavers to inflation would be reduced to the funds already allocated for its industrial policy—

The present Board, to which the new chairman, industrialist Mr. Michael Fam and four bankers were appointed on a good chance that the rate of inflation would be reduced to the initiative of the Singapore Monetary crease the funds already allocated for its industrial policy—

at other ways of reducing unverse.

Mr. Philip Grundy.

Submissions

It was learned yesterday that bankers were appointed on a good chance that the rate of inflation would be reduced to the initiative of the Singapore Monetary Authority. Yesterday accepted the resignation of Mr. Ogilvy watson and that further sub-

inquiry into the company.

The request was made by Mr.

It is understood that the does not represent much more Murray Johnstone, Touche inspectors earlier indicated the than a week's turnover. But if Remnant and Vickers da Costa,

also resigned as directors but remain as executives.

Only two directors remain of those who presided over Haw Par Richard Tarling, formerly chair-hefore October 31. They are Mr. Neil Clarke, representing Charter Watson, Mr. Tamblyn, Mr. Consulidated, which has 12.3 per cent. of Haw Par, and Mr. Robert Booker.

Mr. Booker was acting chair
Mr. Booker was acting chair
seems possible, it could have boosting this to over \$15m. In the country to differs from the other British formula which currently cates 11.8 per cent. 15 formula which currently cates

lvory and Sime Edinburgh in capital profits made by Haw Par which

Weather

British Steel

THE LEX COLUMN

Novel funding by

100.2 ever—with a particularly large sell steel to the institutions, messing about with index link-ing. For the year British

99.6 jump in September—and in the with an undertaking to buy it ing ideas for well over a year land Airways could be out

99.6 textile and clothing industries.

Local Authority

Yearling Bonds

99.6 textile and clothing industries back in the three years to 1979.

there was a 1.5 per cent. rise. A sector analysis shows that whereas the capital goods industries and go tries and their suppliers shared RPI, with some kind of kicker on repayment dates linked to the price of steel. No quoted securities will be involved, but there are provisions to allow for early repayment at a penalty to the lender: it is not lear whether it will be possible to make a market in BSC's

current fund-raising efforts look

The scheme could hardly have got as far as it has without the blessing of the authoricontrasts with frosty official attitudes to index inked schemes proposed by the private sector over the past now, so if this scheme works THE NEED for substantial as many Labour Left-wingers employment, he said, On import public expenditure cuts over the underlined last night by Mr. greater cuts in other fields, he underlined last night by Mr. Strangly would have to be found by even underlined last night by Mr. greater cuts in other fields, he Denis Healey, Chancellor, replying to a firm or sectors of industry like told the Parliamentary Labour Party that even to hold mext year's level of public arises are level of public arises became almost controls where we are satisfied and the meaning over the following two cars would mean that the pared to see public spending or received means that the pared to see public spending in recession."

By MARGARET REID

BY MARGARET REID

BY MARGARET REID

BY MARGARET REID

THE RECENTLY STARTED Walson and Mr. Tamblyn, have, alteration in the Board of the as already reported in the Singapore based Haw Par Financial Times, been asked to Singapore before November by the indignation of the Singapore before November by the indignation of the said.

The Chancellor, replying to a trailing porter of the said, on to the Brazilian stock marked that the proposals, than the proposals, the proposals in the proposals. The request was made by a which are actively hostile. Their will represent to will will be a related to the liable to pay tax deemed to be a trading opera- The inflow of foreign capital for a solvency margin of o spending over the following two years would mean that the average worker would near that the pared to see public spending in recession.

Inquiry into the company, was made by with a some of local estimates in May following which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over which are actively hostile. Their the easing of controls on over the

scheme is already a good way It will probably increase the wanted to expand again. F down the road towards meeting total foreign capital invested mere, among others, has its targets, and the hope is that there to about \$35m. The new duced a rights issue, formal details may be available Fund has already had \$9m. next week. For BSC, a figure of £75m, group of Foreign and Colonial, does not represent much more Murray Johnstone, Touche from Brixton Estate-is c

The plan is apparently the minimum unit of \$10,000. want to discuss. brain child of brokers Hichens Minster Assets Harrison and Company, a sixmember firm not normally Minster Assets is 22 per cent, where immediate returns

U.K. TO-DAY

S75m. makes British Steel's Index rose 2.8 to 370.2 is comfortably covered by vestment income and the gr The chemical sector output ambitious as well as novel. The property of the sector output ambitious as well as novel. The property is rapidly cutting its losse sector output ambitious as well as novel. The property is rapidly cutting its losse sector output ambitious as well as novel. The property is rapidly cutting its losse sector output ambitious as well as novel. The property is rapidly cutting its losse sector output ambitious as well as novel. The property is rapidly cutting its losse sector output ambitious as well as novel. The the red altogether, and up to 524p last night the sh

have now risen a full 45

cent. in less than two mos That time scale starts with placing of Hutchison's 18 cent stake in Minster, But group is heading for some ful earnings growth this y and the dividend is going Profits for the past 12-me alone point to 7p a s (taking tax at 57 per cent.) dividend cover of 2.3 times; at the top end market mates add an extra ip or : this figure. Next year Mn will be minus a turnroun aviation, which could be w £400,000 pre-tax to 1975; angrowth of investment in is now slowing. But the st yield a prospective 8.9 per c

and the net worth of the r ance side has recovered to E

Slough combined this wi ten-year loan from Financ guaranteed by its sponsoring Brand, both as a director and employee of the group.

Mr. Alan Johnson-Hill, Mr. inquiry's report is also likely to Ong Beng Seng, Mr. Thomas cover Spydar Securities (Hong Rendall and Mr. John Scothorne Rong). This was the Hong Kong also resigned as directors but company which carried out an important bearing on its differs from the other British formula which currently investment on booking this to over \$15m. It formula which currently investment on booking this to over \$15m. It formula which currently an important bearing on its differs from the other British formula which currently investment on booking this to over \$15m. potential subscribers it cal and economic risks and a long view on rates for borrower. The proceeds o new loan will be inv mainly in industrial pro associated with fund raising on ahead at £2.53m, pre-tax for the on first-class develops this scale. Merchant banks and first half of 1975. The insurance should be in the early tee

Ford plan for economic monitor revealed by Kissinger

State. disclosed to-night.

He told an audience in Pittshurgh that President Ford
intends to put forward a plan
that will co-ordinate consolidate,
and monitor the economic
recovery of the industrialised
world, a recovery now the central concern of U.S. foreign
policy.

State Department sources in
State Department sources in
dicated that the Heads of State
of the other countries attending
the summit — Britain, West
among allies and seriously harm
the present trade negotiations.

Horry and Sime Edinburgh inrecapital profits made by Haw Par
where held, for later transfer in
for the other countries attending
the summit — Britain, West
among allies and seriously harm
the present trade negotiations.

The expansion of world trade
had to be a joint effort, but Dr.
Kissinger said President Ford

It was not expected that any
men formerly connected with comment to make on any matter

"The economic summy should tries would soon begin to feel world is not going to be over-seek explicitly to expand world the effects of the strong econo- whelmed by a situation it cannot trade through joint efforts in mic recovery now under way. Surmount.

tral concern of U.S. foreign policy.

At the same time, Dr. Kissinger said President Ford in the right of each specific decisions would be taken and Mr. Ford would place particular emphasis on the overriding need to resist pressures to impose trade restrictions. A avoid capital restrictions and siders the meeting important if

PRESIDENT FORD will propose conomic policy. We plan to put that Finance Ministers of the forward specific goals for trade init should set as our goal countries attending this week negotiations, he said. Such a generalising the recovery during and seconomic summit in Paris plan was urgently needed 1976 among the major industrial should neet at regular intervals because the present revession of monitor the progress of was now subjecting Governments conomic recovery. Dr. Henry to intense domestic pressures to Sistinger. U.S. Secretary of impose trade curbs.

Consolidated, which has 12.3 per Johnson-Hill and Mr. Patrick goodbody, and which distributed some foodbody, and which distributed some foodbody and which distri

new trade policy was needed competitive devaluations."

only to provide an antidote to which would allow for the Turning to the U.S. economy, the present economic gloom and smooth expansion of world trade. Dr. Kissinger said other counto show that the industrialised

WASHINGTON, Nov. 11.

Cash still pours into building societies

Savings continued to pour into building societies at near-record levels last month. If the trend continues, there is some chance of a reduction in interest rates in the early part

No one in the movement is suggesting that any changes are imminent. But a number of building society executives are beginning to suggest that if the societies' unparalleled run of success continues well into next year, they could be forced to take some of the heat

out of the situation. Faced with high monthly inflows of money, societies have throughout 1975 been steadily increasing the level of advances made and even higher lending quotas can be expected in the next few

But, hearing in mind the supply situation—and the societies commitment to help keep down house prices to a

ment has for much of this year been happy to build up liquidity to a historically high point, a move which has been to their advantage so far, given the situation in the money and gilt markets. Societies never-theless feel there is a limit to how high liquidity should go, and with the average now standing at around 20 per cent. many feel the limit has been reached.
Some smaller societies are

already understood to be ex-periencing difficulties in finding enough customers for the mortgage funds they have available. While this situation is by no means common, it is a development which could add strength to the argaments of strength to the arguments of those who say that the flow of money into societies will soon have to be moderated. Faced with a surplus of funds—which societies are anxious to stress is not yet the case—the traditional step would be for a reduction in the interest rate paid to inthe interest rate paid to in-vestors—it went down by 1 per cent to 7 per cent, net in June
—and possibly a corresponding reduction in the mortgage rate.

BRIGHT SPELLS, showers or rain in S.W. areas and Scotland. London, E. and N. England, Midlauds, N. Wales Mainly dry bright spells. Early fog. Wind S.E., light or moderate. Max. 10C (50F). S.W., Cent. S. England, S. Wales, 8150

Channel Is.
Cloudy, rain later. Wind S.F. to E., fresh or strong. Max. 13C (55F). Borders, Edinburgh, Dundee Aberdeen, Cent. Highlands, Moray Firth, N.E. Scotland Showers, bright intervals. Wind S.E., moderate, Max. 90

(487). Lakes, I. of Man, S.W. and N.W. Scotland, Glasgow, Argyll, N. Freiand
Bright spells. Showers at first.
Wind S.E., light or moderate.
Max. 10C (50F).

Outlook: Showers. Lighting-up: London 16.37. Manchester 16.39, Glasgow 16.37. Belfast 16.59.

BUSINESS CENTRES

BOSINES CENTRES								
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HOUDAY RESORTS

The largest structural pre-cast concrete specialists in the world

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CONCRETE LIMITE



PM attacks 'Luddite' Chrysler Board

ment as "Luddites."

He told MPs: "The situation about," he reforted. "Many we have been presented with is something which, when all the farts are known, will turn out to be distasteful to MPs in all parts of the House."

It is jobs we are talking was taking place as a matter of urgency with the immediate task of "saving the jobs of Chrysler employees in this management-union action committees."

Was taking place as a matter of urgency with the immediate task of "saving the jobs of Chrysler employees in this management-union action committees."

Was taking place as a matter of urgency with the immediate task of "saving the jobs of Chrysler."

Industrial relations and production problems will be considered by the proposed interview.

the difference of the difference of the company management and about ing a solution to the dilemma 100 national and local union rep-presented by the company.

The Prime Minister reacted of the Chrysler Corporation, although the unions were proshould meet them on his next gestions that the Government's visit to Britain.

The Prime Minister reacted of the Chrysler Corporation, although the unions were proshould meet them on his next mised a further meeting once pansion of lending programmes facts were available.

Mr. Bob Wright, a member of Parliament Page 13

At the same time, the move-

in a late attempt to stave off the The Prime Minister's remarks, threat to Chrysler car workers' following his comment last week tobs in this country. The unusual about Chrysler's "pistol at our step was one outcome of a 41-heads." clearly reflect the hour meeting between senior

Many MPs interpreted Mr. Union leaders who were no Wilson's attack on the Chryster more optimistic following the Board vesterday as a sign that talks, said they would be press-the Government will, at best, he mg for an urgent meeting with able to mount only a limited Government Ministers on Chrystallers operation with an inevitable substantial loss of jobs. John Riccardo, which expenditure and described and only a limited security loss of jobs.

MR. HAROLD WILSON, in a strategy could not be taken the Amalgamated Union of bitter outburst in the Commons, seriously if it made any attempt Engineering Workers' national yesterday condemned the "10 prop up a proved failure," executive, said that the setting up of the joint action committees the Chrysler Corporation's manages like Chrysler. Up of the joint action committees was taking place as a matter.

sidered by the proposed joint committees which union leaders took great pains to stress were not seen as an alternative to the company's worker partici-pation proposals these have been somewhat pushed into the background by the company's financial plight.

Because of the delicate stage months.

Continued from Page 1

Australia heads for bitter poll campaign

Leaders of the Liberal and Government and the opposition already voted down a Fraser reach hite market until shortly Queen was merely informed of National Country parties were parties.

Administration after 2 p.m. In the remaining it restordey marries. They the interim administration, ex- with the constitution and with to be treated this way in 200 in the most frantic trading Whitlam has clearly separated by the my oath of office and my years (since George III sacked scene since the days of the Queen from his quarrel with swearing in as Ministers of 10 or responsibilities, authority and Lord North), he said. "I have mining boom.

12 senior members rather than duty as Governor-General is to never known so clear-cut an Harassed operators had to call the constitution and with the constitution and with the treated this way in 200 in the most frantic trading. Whitlam has clearly separated Algorithms and Whitlam the constitution and with the treated this way in 200 in the most frantic trading. Whitlam has clearly separated Algorithms and Whitlam that the constitution and with the treated this way in 200 in the most frantic trading. Whitlam has clearly separated Algorithms and Whitlam has clearly separated Algorithms. The constitution and with the con

12 sentor members rather than a full ministry of 27.

Sir John Kerr said in his statement: "It has been necessary for me to find a democratic and constitutional solution to the current crisis which will personal the current crisis which will personal the time Sir John Kerr acted method as soon as possible what should be the outcome of the deadlock which developed over should be the current trib house of Representatives had on Representatives had one of the state of the current crisis which developed over the current crisis which developed over the current crisis which developed over the current crisis was, in fact over, and the of Parliament, and between the continuous as it is now. It is what the never known so clear-cut an never known so clear-cut an terminate the commission as issue as it is now. It is what the swall is now, It is what the swall as the install. Parliamentary for the day, the Sydney All measure of constitutional reform to cope with the flood of orders.

Australia. Parliamentary for the day, the Sydney All measure of constitutional reform to cope with the flood of orders.

Australia. Parliamentary for the day, the Sydney All measure of constitutional reform to cope with the flood of orders.

Australia investors went on a substance stake here."

Our Foreign Staff adds: White-half sources yesterday emphabability and size the size of the foreign staff adds: White-half sources yesterday emphabability and size of the foreign staff adds: White-half sources yesterday emphabability and size of the foreign staff adds: White-half sources yesterday emphabability and size of the foreign staff adds: White-half sources yesterday emphabability and si

parties.

administration after 2 p.m In the remaining it yesterday morning. They

"The only solution consistent "I am the first Prime Minister hour of trading, prices soared expressed some relief that Mr.

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